FT No. 31,662 THE FINANCIAL TIMES LIMITED 1992

World News

Algeria calls home envoys from Paris and Tehran

Algeria has recalled its adors from Iran and France, its higgest trading partner, in reaction to critirism of last week's coup. The move came at a week end in which gunmen killed an Algerian soldier and wounded two policemen. The attack was the first on the security forces since the authorities cancelled elections expected to sweep the Islamic Salvation Front to power.

Rulers confident Georgia's ruling military council said it was closing in on sident Zviad Gamsakhurdia and had taken con trol of an important town in the west of the country.

Developer charged Leading French property devel-oper Christian Pellerin has been charged with financial pregularities. He is the sixth person to be charged over big commissions paid during the purchase and resale of an office block in La Defense, Paris. Page 3

South African police have arrested 10 whites in connec-tion with bombings at government buildings and racially

Burma has deployed more than 75,000 troops on lis-border with Bangladeab and intensified. ladeshi defence sources said.

Zhelev wins in Bulgaria Reformist Zhelyu Zhelev won Bulgaris's first presidential election, according to unofficial results, ending communist hopes of clinging to a slice of

Pope John Paul appealed to kionappers to free the sevenrear old son of a Belgian Arab usinessman Farouk Kassas was seized last Wednesday on the island of Sardinia.

Nec-Nezis held

HANDS4

Austrian police arrested four neo-Naxis in connection with a petrol bomb attack which damaged a home for foreign refugees. Rightwing parties plus push for power, Page 2

Death sentance upheld Cuba's Council of State upheld a death sentence on an infiltra-tor from Miami. Diaz Betancourt, 38, was one of three exiles caught last month with arms and explosives.

Nine Asian boat people were still missing in the sweltering north-west Australian ouths 18 days after coming ashore on a remote beach. Their boat was believed to have sailed

A US professor, Albert Bloch, was shot dead at a Palestinian university in the Israeli-occu-pied West Bank.

Northern Ireland secretary Peter Brooke is to make a statement to British parliamen tarians today about the IRA's munier of seven Protes workmen in County Tyrone at the weekend. Page 5

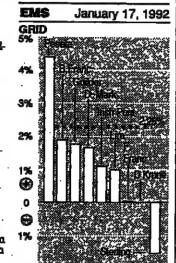
Commercial farmers in Zimbalwe will have no right of appeal to the High Court over compulsory land acquisitions by the government. Draft legis-lation provides for a committee to desire how much comments. to decide how much compense.

tion to pay Pege 4 Dutch cocaine hauf Butch police fraud 1,760 lbs of lead ingots at a Rotterdam

Russia may flood world aluminium market

Russia's need for hard currency will drive it to maximise aluminium exports this year, adding to turmoil in the depressed world industry. Russia hopes to sell Im tons, the ne as last year when a flood of Russian aluminium caused extensive production cuts in the west and drove prices to

EUROPEAN Monetary System: Pressure on sterling eased somewhat during the week as the D-Mark weakened, although the pound remained the weakest currency in the system. The peseta retained its position as the strongest unit. Currencies, Page 23



The chart shows the member currencles of the exchange rate mechanism measured against the weakest currency in the EMS's narrow 2.25 per cent fluc-tuation band. In practice, cur-rencies in the EMS narrow band cannot rise more than 2.25 per tent from the weakest currency in that part of the sys-tem. Sterling and the Spanish ta operate with 6 per cent tuation bands.

MAXWELL Foundation, based in Liechtenstein, said it was tigations into the disappearance of £1.3bn from public companies controlled by the late Robert Maxwell, so far as was compatible with Liech-

UNITED AIRLINES, one of the three largest US carriers, warns that its fourth quarter will show the "largest quarterly loss in the company's history", substantially more than the previous largest net loss of \$157m. Page 13

TURKEY is seeking to use tax incentives and subsidised bank credit to boost investment and revitalise the economy. Budget proposals envisage growth of 5.5 per cent in 1992, while infla-tion is to be reduced from its current 70 per cent to 42 per

MICROSOFF'S second quarter net income spared to \$175m, against \$136m in the corresponding period a year ago.

Page 15 EUROPEAN Community aid to its four poorest member - Spain, Portugal, Ireland and Greece - would double over the next five years under bud-get proposals broadly agreed by the EC. Page 3

FRAUD: European companies are shipping goods to Nigeria for which they will never be paid because of an elaborate fraud involving counterfeit banker's drafts and US letters

LYONNAISK des Raux-Dumez. water distribution and construction group, estimates that net profits fell by up to 20 per cent to FFr1.1Sbn (\$209m) last year, compared with FFr1.4bn

SOUTH AFRICA is to launch its first Ecu Eurobond, possibly later this week. Page 15

Mr Yegor Galdar is the

little time to switch the

country to a free-mar-

ket system. Page 28

24 - Building Gentracts

18,17 Businessman's Diary 8

EC unit planned to help avert Brussels 'own goals' THE European Commission is planning to set up a unit to prevent Brussels scoring damaging "own goals" in an effort to smooth ratifica-tion of the treaty on European Union

agreed at the Maastricht summit in The unit will seek to ensure that Eurocrats do not produce measures of particular sensitivity in individual member states at moments when they might cause political rows that could disrupt ratification of the treaty. A senior Commission official said the ad

attempting to alter their substance.

A less structured attempt to anticipate controversy operated in the run-up to Maastricht itself. This was largely in response to UK sensitivi-ties, after Mr Douglas Hurd, Britain's foreign secretary, lambasted Brussels for trying to "exert its influence in every nook and cranny of daily life".

Monday January 20 1992

The apparent spark for this row, amid much pre-summit posturing, was a letter to the UK government from Mr Carlo Ripa di Meana, EC environment commissioner. This

By David Gardner in Brussels

construction projects until an environmental impact assessment had been completed and publicly dissemi-

nated, as required by EC law. Senior Commission officials confirm that a range of sensitive measures were then taken off the Brussels agenda until after the summit. These included the decision to prosecute the UK for the England and Wales Milk Marketing Board's attempts to extend its monopoly over the purchase of liq-

Plans to extend environmental impact assessment requirements from individual projects to national policies, and a green paper on the liberal-isation of postal services, were held over until later this month.

Mr Ripa di Meana acknowledges "that anguish was felt here before Maastricht", adding that "I have to recognise that there are tactical moments when a slackening is requested." He said he was not aware of any new monitoring unit, but rea-soned that the pressures on his office

uid milk, finally taken just before not to rock the boat were sufficiently constant that he would not necessar-

ily notice. He repeated his remark he made during the pre-Maastricht contro-versy, that "either you're a trouble-maker or you're useless as an envi-

ronment commissioner". The current Portuguese presidency of the EC has scheduled the formal signing of the political, economic and monetary union treaty for February 7. Even if this deadline is met, ratification then requires the assent of 12 parliaments, and a referendum in Ireland and Denmark.

Government buckles under strain of competing aims

Israel's coalition falls as two parties resign

By Hugh Carnegy in Jerusalen

ISRAEL'S hardline coalition collapsed yesterday, buckling under the strain of its competing aims of entrenching Jewish control over the occupied territories and pursuing peace talks with the Arabs.

The 20-month government of Mr Yitzhak Shamir, prime min-ister, will formally lose its par-liamentary majority tomorrow when yesterday's resignations by two extreme rightwing par-ties, Tehiya and Moledet, take legal effect. Intense parliamen-tary manoeuvring, which began last week when the coalition's impending demise became clear, is under way to determine the government's official end.

A general election is widely predicted in May or June, before the scheduled date in November, following a no-confidence vote or an agreement between the main parties on the dissolution of the Knesset.

The coalition of right-wing and religious parties, led by Mr Shamir's Likud party, took office in mid-1990 following the fall of a previous coalition between Likud and the Labour party. As in 1990, the coalition collapsed because of deep divisions over Middle East peace policy. Tehiya and Moledet quit because they objected to kud's willin to offer a limited form of self-govern-ment to the Palestinians in the US-backed talks.

Tehiya and Moledet - the latter espouses the "transfer" of Palestinians out of the occupied territories to render the lands totally Jewish - oppose any self-rule in the West Bank Continued on Page 12

Arab boycott threat, Page 4



Man in the news: Yitzhak Shamir returns home after the government crisis yesterday

Ukraine rejects officers' call for united army

IIKRAINE has brushed aside an appeal by officers of the for-mer Soviet army not to break up the armed forces, saying it did not recognise the legitimacy of a conference held by 5,000 officers who voted for an

Mr Leonid Kravchuk, Ukraine's president, also reiterated his threat to leave the fledgling commonwealth of 11 former Soviet states if Marshal Yevgeny Shaposhnikov, the commonwealth commander in chief, tried to prevent Ukraine from pressing ahead with plans

for its own army.
"If Marshal Shaposhnikov can change the decisions of the heads of state overnight, then that kind of commonwealth of independent states will find it very difficult to survive," he

told reporters yesterday. Commonwealth leaders last month agreed that Ukraine, Azerbaijan and Moldova should be allowed to create their own armies, while vaguely defined strategic forces would remain under unified command. However, the leaders did not work out a clear mechanism or timetable for altering the composition of the former Red Army to allow for republican armies.

Earlier, Mr Kravchuk was quoted by Interfax news agency as saying it was not gates to the Moscow all-army conference represented, and by whom and on what legal basis they were elected". Delegates to Friday's conference voted unanimously for maintaining the unity of the world's largest

Marshal Shaposhnikov has said he hoped the message from the officers would push commonwealth leaders into

■ Hurd becks nyclear plan ■ Georgia rulers' vow

solving "military issues more seriously, fruitfully and in a considered manner" when they meet in Minsk next month.

meet in Minsk next month.

In an unprecedented foray into inter-republican politics, the officers' conference voted to send a delegation to the February 14 summit.

"(We)... must compel the state leaders to listen to the officers and correct their previous decisions," air force delegate, Major A. Taranenko, told the military newspaper Krasnaya Zvezda (Red Star).

The conference has boosted

The conference has be attempts by Mr Boris Yeltsin, the Russian president, and other republican leaders, such as Kazakhstan's president Nur-

as Kazakhstan's president Nur-sultan Nazarbayev, to retain a single commonwealth army. But although it may discour-age other republics such as Moldova and Azerbaijan from unilateral takeovers of the armed forces, the conference vote is unlikely to reverse steps already taken by Ukraine stens already taken by Ukraine to set up its own army.

In a clear sign of Ukrainian determination, 99.4 per cent of servicemen of the Kiev military district on Saturday swore allegiance to the newly inde-pendent republic, followed by Odessa and Carnathian districts, Tass reported.

Marshal Shaposhnikov said after the conference that while Ukraine was still determined to take over land forces on its territory, there was hope for a

Major hints early general election still an option

By Ivo Dawney, Political Correspondent

MR JOHN MAJOR yesterday kept open the option of an early general election by sig-nalling that the government was no longer awaiting a "feel good factor" among voters nor prepared to stimulate a short-term, artificial boom

for electoral reasons.

The prime minister used a wide-ranging television interview to stress that the fall in the inflation rate and a rise in the number of job vacancies showed that conditions for a sustained recovery were in place, awaiting only a revival in consumer confidence. He delivered another strong hint of a possible tax cut in the

of credit. Page 12 forthcoming Budget and specif-ically ruled out plans for an increase in value added tax.

Conceding that confidence was an "intangible factor", he said the slowdown in the world economy had "delayed the speed of recovery that we pred imagined." But Mr Major emphasised the government's prudent poli-

Tories will take action to UK retailers fall to achieve emocracy. boost in salesPage 5

notebook. cies demonstrated its determination to hold down inflation and maintain stable exchange

minute pre-recorded interview

In response, Mr Roy Hatters-ley, Labour's deputy leader, Economic

of actually putting all those essential bedrocks of a good economy in place would be absolute folly - and we won't do it," he told Mr David Frost in a confidently delivered 40-

"And if that means I have to Mr Major argued that

tax cuts were compatible,

argue in the general election (that) if we put things in place but every aspect of the feel-good factor isn't there, well, so

encourage a "capital owning"

immediately led a series of opposition counter-attacks on Mr Major, stressing earlier Tory promises that an upturn

was on the way.
"It is a terrible indictment that having hung on for 18 months hoping that the economy improves, he still has to go to the country without an economy improvement," he

Mr Major's comments came amid widespread expectation that Mr Norman Lamont, the chanceflor, will announce the date of the Budget in Wednesday's debate on the Autumn Statement on public expendi-

While Downing Street insists that March 3 remains an option, Treasury officials have ed public spending and indicated that March 10 and 17 are much more likely.

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FORTHCOMING FT SURVEYS CONTENTS busines The Black Sea fleet becomes a battle-THE MONDAY INTERVIEW ground between Moscow and Klev ...

Europe: EC aid to the four poorest members is man with the gargan-tuan task of reshaping Urugusy Round: The final act offers a unique the Russian economy. With production in Telecommunications: The regulator's last freefail and hyperinflaimportant task - a review of BT's prices10 tion looming, the dep-uty prime minister has

Editorial Comments Electricity; Easing the German pain ... Anthony Harris: Thinking about a recovery .12

US stock market: Nasdaq traders keep a pre-dawn date with Europe ... Intl.Capital Markets . 16,17 UK GIRS -17 19-22

decades, but it still faces daunting economic and social E JANUARY 23 : Cheshire: Focus on southerly of Britain's

TOMORROW:

Saudi Arabia: It has not taken long for the kingdom to regain an air of calm after the Gulf war. Today, Saudi oil production has helped to bolster confidence in the

7 Unit Trusts

The Citadel Mosque, Cairo.

Egypt: The nation's international standing is stronger than for several

> developments in the most JANUARY 30:

economy and life has rapidly returned to normal.

Risk of civil war still 'quite real'

Georgia's rulers vow to crush ex-president

GEORGIA'S ruling Military Council claimed at the weekend that it would easily crush an attempted comeback by the republic's ousted president, but the acting prime minister admitted that the risk of civil war was still "quite real". Tass news agency said Mr Zviad Gamsakhurdia, the ex-

president, was so desperate for weapons to arm his supporters that he had launched a raid on units of the former Soviet

army, Mr Tengiz Kitovani, one of the guerrilla leaders who helped chase Mr Gamsakhurdia out of Georgia before he returned last Thursday, said that the former leader still had popular support in the western

council's rule. Mr Tengiz Sigua, the acting mr Tengrz Sigua, the acting prime minister, predicted that Mr Gamsakhurdia would be defeated within a week. He said the council controlled 90 per cent of Georgian territory, but there was still a "quite real" risk of civil war.

Undeterred by the challenge nonetheless, the Military Coun-cil, which seized power to end what it described as dictatorial launched long-delayed market reforms. It has decreed the privatisation of trade and the service sector from February 1, and a start to handing land over to peasants for the rebirth of private agriculture. Meanwhile, General Valery Patrikeyev, commander of the Transcaucasus district, which

and Azerbaijan, said at the weekend that relations with the Georgian leadership had much improved since Mr Gamsakhurdia's fall. He said the council had revoked an earlier parliamentary decision describing the former armed forces as an "occupation army", and armed raids on the Soviet army had significantly

would in no circumstances intervene to help the Military Council defeat Mr Gamsakhurrepublic's politics would spell catastrophe – as it had in April 1988, when the army killed 88 people in a crackdown on pro-independence demon-strations in the capital Tollisi.

Black Sea fleet becomes post-Soviet battleground

AFTER more than two centuries of defending the Rus-sian empire and the Soviet Union which succeeded it, the Black Sea fleet has itself become a battleground. From its Sebastopol headquarters, perched on the tip of the Cri-mean peninsula, the Black Sea fleet has become one of the most fiercely contested stan-dards in the contest over the political shape of what was once the Soviet Union. Ukraine's campaign to take

over the fleet has sparked pas-sionate resistance from Rus-sian leaders and the Soviet Admiralty. Unlike the Baltic republics, which seek the withdrawal of the Soviet "occupation" army, Ukraine has moved steadily to transform the troops on its soil into a Ukrai-

nian national army.

In Sebastopol much more is at stake than the Black Sea fleet's 90,000 personnel, 300 small ships, 45 warships, 28 submarines, and 159 aircraft. The fierce objections to the Ukrainian takeover are a rear-guard effort to preserve some shadow of the Soviet Union by maintaining a united military and beefing up the authority of

fleet is also a touchstone for Russian nationalism and a become a world power. It is a proxy for the contested Crimean peninsula, which was only transferred to Ukraine in 1954 and which many Russians would like back.

Fleet press attaché Captain Andrei Gralchov is bitter. They took away our homeland and in its place they gave us an open economic zone," he said. "How can I take an cath to an individual republic? My mother is Ukrainian, my father is Russian: whose people should I serve?" Captain Graichov's confu-

Admiral Igor Kasatonov – an ethnic Russian who was only transferred to Ukraine last utumn – would not describe himself as a citizen either of Ukraine or Russia. Instead, he said he was a citizen of the Commonwealth, a classifica-tion which has no legal status.

Admiral Kasatonov argued that the fleet should not be divided, citing the need to counterbalance the US Sixth Fleet in the Mediterranean. But, while the commanders of

to be swaying towards Kiev, as suggested by the fleet's 75 per cent endorsement of indepen-dence in Ukraine's referendum. Sailing through the choppy Sebastopol harbour on a civil-ian ferry, Volodia, a captain who teaches at one of the city's femed payel academies. famed navel academies, says there is a rift between the ver-tushica, or command, and the

An ethnic Russian, Volodia says he is ready to swear allegiance to Ukraine. Like many of his comrades, he is concerned more about tensions than about politics and feels Ukraine promises greater

The geopolitical and ideological struggle has now been thinly disguised as a quarrel over semantics. On January 12, Russia and Ukraine agreed "strategic forces" should be under central control, but the definition of these is hotly disputed. Western experts say the fleet currently carries no nuclear weapons but can be armed with tactical nuclear missiles now in storage.

push the pace of disarmsment - all tactical warheads are to Founded by Catherine the their orders only from Moscow, qualify for control of a greater Great in the 18th century, the a slim majority of officers seem part of the fleet.



By Chrystia Freeland

MR DOUGLAS HURD, the British foreign secretary, yes-terday visited Ukraine to discuss the republic's efforts to move to a market economy and its plans to dismantle nuclear

weapons on its territory.
Mr Hurd, who was in Kiev,
the capital, between trips to Kazakhstan and Russia, arrived at a tense time: Ukraine's relations with other members of the Common-wealth of Independent States have been strained nearly to breaking point by a dispute over the division of the Soviet military. Although Mr Hurd said the issue was not raised in his discussions with the leader-ship, he said "it would be a pity" if Ukraine left the Com-monwealth and urged it to follow the example of the Euro-pean Community in resolving

states through negotiation.
Over the weekend, in the
Kazakh capital of Alma Ata,
Mr Hurd received assurances from the republic's president that Kazakhstan would join the treaty on non-proliferation of nuclear weapons and intended to become a nuclearfree state. He received similar



Hurd: conflicts should be

dent, and Mr Konstantin Morozov, minister of defence. Ukraine has been steadfast nuclear weapons. Mr Hurd praised it for setting clear dates for the removal and destruction of all nuclear weapons on its soil and said Nato countries "will be willing to make what contributions will be necessary to the prog-ress of dismantling nuclear

Mr Hurd also said he was "encouraged" by the manner in which Ukraine and other republics were negotiating the reduction of conventional

On the economic front, Mr Hurd said Ukraine's applica-tion for full membership in the IMF was a priority and should serve as a cornerstone in the republic's efforts to move to a market economy.

● In Bonn, Chancellor Hehnut Kohl said republics of the for-mer Soviet Union would continue to receive western economic aid only if they convinced the west they were honouring international arms control agreements, Reuter

In an interview published yesterday, Mr Kohl spelled out a link between aid for the CIS and assurances that agree-ments signed by former Soviet President Mikhall Gorbachev would be honoured.



action against Le Pen

MRS EDITH CRESSON, French prime minister, has taken legal action against Mr Jean-Marie Le Pen, leader of the extreme right-wing National

She has issued an official complaint over a speech in Brittany last week, in which Mr Le Pen called the Socialist administration "a pack of robsammistration "a pack of robbers, racketeers and gang-sters". Mr Le Pen, who was referring to a police inquiry into Socialist party finances, said over the weekend he stack by his words.

The government's action is believed to be the first of its old law outlawing slander against administrations, on pain of between six days and three months in prison plus a fine of FFr150 to FFr80,000 (\$14,814)

Mrs Cresson's attack won

support yesterday from some opposition politicians as well as from her own party. "She not only had the right to do it,

but she was right to do it," said Mrs Monique Pelletier, a former government minister and member of the UDF cen-

and member of the UDF centre-right grouping.

This is the latest skirmish in the political activity building up in France ahead of the March regional elections. The National Front is expected to come out as an important minority, while the respectable right is expected to hold on to its large majority in regional government. The row comes just as the RPR and the UDF, the two main opposition parties, are

making progress in their attempts to form an alliance due in 1995. Mr Valéry Giscard d'Estaing, UDF president, and Mr Jacques Chirac, RPR presi-Mr Jacques Chirac, RPR president, agreed at the weekend to speed work on forming a single party of the right.

However, they remained divided on the important issue of how to choose a single presidential candidate, for which root they are ferrer rivels.

post they are fierce rivals.

Right-wing parties plan push for power

David Marsh on European extremists' high hopes

UROPE'S expanding farright parties are preparing a springtime blitz to carry forward their assault on the bastions of political power. Elections in France, Germany and Italy in March and April seem likely to deliver fresh gains for the ultra-right, following successes in Austria, Switzerland and Belgium at the end of last year.

Switzeriand and beightin at the end of last year. Support for radical parties in the prosperous half of Europe has been fed by problems caused by immigration, high unemployment and housing pressures, as well as by disillu-sionment with the established

It is a social as well as a political malaise – and it looks unlikely to disappear quickly.
"People are rebelling against a
world which turns them into mere helpless consumers, and where immigration makes them feel strangers in their own land," according to Mr Michael Stürmer, head of the Stiftung Wissenschaft und Poli-tik, the German government-

The treaty for European union agreed at the Maastricht summit could in some cases give the right an additional boost when it goes to parliaments for ratification this year. The deal is likely to raise backles among voters concerned about the effects of opening borders and diluting national

The exact mix of issues behind increased right-wing strength varies between regions. In Italy, the Lega Lombarda (Lombard League), with its roots in the north, has now spread its organisation across the whole of the country under its energetic leader Mr Umberto Bossi. He suffered a heart attack before Christmas but is now back in action. The party looks set to garner a size-able protest vote in Italy's genable protest vote in Italy's general election in April – profiting above all from voters'
exasperation with the established parties' squabbling.

Similar protests at bickering
by traditional parties were the
main reason – with immigration concerns – behind the

surge in support for Vlaams Blok, the Flemish nationalist right-wing party, in Belgium's general election in November. In Switzerland and Austria, the radical right has also profited from dissatisfaction with the established government parties to deal with problems like immigration, housing, crime and inflation. The Swiss gov-ernment recently voiced fears that the rising tide of protest voting could disrupt its efforts to join the EC in the mid-1990s. in the Netherlands, another well-off country where right-wing resentment has bubbled to the surface, Mr Hans Jan-

ment for the far-right Centre Democrats, cites the Vlaams Blok victory to justify confi-dence about his own party's prospects: "Our present support level is around 5 per cent, which would give us eight or nine seats in parliament."

Mr Janmaat has done his best to puncture satisfaction in the Dutch parliament about the results of the Maastricht summit, hitting out at "reck-less" European integration which threatened to submerge

which threatened to submerge Dutch national interests.

The Maastricht accord is isoming particularly large in the strategies of right-wing parties in France and Germany. It is in these countries that potential for a right-wing backlash against the EC deal appears greatest. This could severely hamper the traditional role of the Paris and Bonn governments as sponsors Bonn governments as sponsors of European integration.

In France, Mr Jean-Marie Le Pen, the former paratrooper who heads the National Front

who heads the National Front (FN), has been ahrugging off attacks from Prime Minister Edith Cresson claiming he is an "enemy of democracy".

Opinion pollsters say he stands a good chance of winning the region of Provence-Alpes Cred ("Azur for his party in the creditary learning in the regions in the party in the creditary learning in the regions in the party in the creditary in the party in the creditary in the

in the regional elections in March. The FN is fielding can-March. The FN is fielding candidates in all 22 French regions. Victory for the FN on the Côte d'Azur, which would propel Mr Le Pen to the position of president of the regional council, would give him a prestigious new platform.

The FN is doing well in industrially depressed subur-ban areas north and west of Paris, and in southern towns, which can be highly exposed to immigration. Mr Le Pen has promised a vigorous campaign against the Maastricht deal, which he complains will lead to a European "super-state" signifying France's "political suicide".

Success on the French Riviera would increase the chances that the established parties on the right will adopt policies similar to Mr Le Pen's to prevent voters turning to the fringes. This could herald a tougher French line in defence of national sovereignty. Mr Alain Peyrefitte, the Gaullist former justice minister, warned pointedly at the end of last year that pressing on towards a "Europe without frontiers" could spark "aggressive nationalism" as a

In Germany, the last few months have seen a spate of attacks on immigrants by farright youths, as well as 1930s-style marches by neo-Nazi groups. The Bonn Interior Min-istry registered 950 attacks

against foreigners in October, 534 in November and 187 in December. As well as taking aim at the government's failure to lower the inflows of asylum-seekers into Germany, the far right have hit out strongly at the Massiricht accord. In particular, they have lam-basted Chancellor Helmut Kohl's assent to monetary union later in the 1990s, which effectively delivers the death sentence for the D-Mark.

he neo-Nazi National Democrats (NPD), the xenophobic German People's party (DVU) and the slightly less extreme Republislightly less extreme Republican party are separately lighting the state election in Germany in Schleswig-Holstein and Baden-Wirttemberg on April 5. Mr Bruno Weizel, one of the DVU's top organisers, promises efforts to combat the abolition of the D-Mark and transfer of sovereignty abroad. "If you mix together strong currencies and weak ones, you give up stability.

After gaining six parliamen-tary seats in the northern state of Bremen in October, the DVU is confident of passing the 5 per cent hurdle necessary for parliamentary variance that parliamentary representation in Schleswig-Holstein. In Baden-Württemberg, Mr. Günter Deckert, the NPD's national leader, says he believes the NPD together with the Repub-licans will comfortably exceed

the 5 per cent score.

Mr Deckert, a schoolteache Mr Deckert, a schoolteacher sacked three years ago because of his right-wing tendencies, likes to spend his holidays at Worthing on England's south coast. But he has no great love of foreigners in his own country: the NPD campaigns to send them home, as well as to prodect the environment and protect the environment and maintain the sanctity of the

Mr Deckert calls German unification simply "partial" because Germany has not yet

because Germany has not yet won back its former territories in Poland. Somewhat ond nously, he claims the NFO is ploking up a significant amount of youthful support.

An intensified debate in Germany about the future of the D-Mark will almost automatically add to the NPO's following, Mr Deckert says. In a remark indicating the political remark indicating the political problems which could ensue for Mr Kohl in the event of a full-scale German recession, there are anxieties about the economy, we gain support from middle-aged people, and not just the young."

Additional reporting by Wiltiam Dawkins in Paris, Robert Graham in Rome, Andrew Hill in Brussels, Ronald van de Krol in Amsterdam and Christopher

Zhelev wins Stolpe admits Stasi links | Serbs defy Bulgarian election

MR MANFRED STOLPE, the Social Democrat prime minis-ter of the German state of Brandenburg, has admitted to more than 30 years of regular REFORMIST Zhelyu Zhelev won Bulgaria's first presiden-tial election yesterday, accord-ing to unofficial results, ending communist hopes of clinging to a slice of power, Heuter reports and extensive contacts with the Stasi, the former East German state security service -but he denied ever being an

resignation, and widespread

from Sofia.

His victory consolidates power in the hands of the His explanation was pub-Union of Democratic Forces (UDF), which now controls the presidency as well as the government it formed after winning a general election last October. But the margin of victors were well-table neargin of victors. lished this weekend in the weekly magazine Der Spiegel, at a time when the opening of all the Stari files from 40 years of Communist rule is leading to almost daily revelations of tory was relatively narrow in both cases, reflecting the lin-gering appeal of communist-in-spired policies in the Balkan country of 85m people. co-operation by prominent east. German citizens. His action brought both instant but isolated condemna-tion, including one call for his

country of 8.5m people.

According to unofficial results which the state news agency BTA said would be confirmed. Mr Zhelev was given about 54 per cent of the vote, edging out Mr Velko Valkanov, his rival backed by socialists (former communists) who got about 46 per cent

explain how life worked in the Communist state, not to pro-tect himself against criticism.

He already admitted more than a year ago to regular contacts with the Stasi, dealing above all with aspects of church-state relations. The lat-est publication, an extended excerpt from a book to be pub-lished in March, spells out much more detail. In his article he suggests

In his article ne suggests that the collapse of the Soviet empire, and the rapid reintegration of East Germany into the west, have left the most "consistent anti-Communists," "consistent anti-communication, those who opted to wait and see, and those who went into hibernation" as the only vic-

support from all parts of the political spectrum in the for-mer East Germany. Mr Stolpe, the most senior lay official in the Evangelical Yet the aim of his own contacts with the authorities, and Church in his own province since 1982, co-founder of the of other honourable people like reformed Social Democrats in him, was "to outwit the Com-

munist state through its own instruments of power".

Mr Stolpe's confession brought defences from fellow churchmen such as Pastor Rainer Eppelmann, now a leading member of the rival Christian Democrats, and senter figures. the east, and probably the out-standing political figure to emerge in eastern public life since unification, defended his admission as an attempt to

Democrats, and senior figures in the SPD. Mr Eppelmann said Mr Stolpe's confession rang true: "There is no logical motive for [him to have been] an informer." However the conservative Christian Social Union (CSU) in Bayaria, the sister party of Chancellor Helmut Kohl's Christian Democrats, called for

his resignation.

Mr Stolpe's article coincided with a call from President Richard von Weizsäcker, the respected German head of state, for caution to be exercised in the use of the Stati files. "We must learn to use them carefully and caref them carefully and cau-tiously," he told the Berliner Morgenpost newspaper. "We are talking about the fate of human beings."

Croatia's authority

declared yesterday that the newly independent state no longer had authority on their territory and promised that Serbs would not form part of an independent Croatian state. Mr Goran Hadzic, leader of the self-proclaimed Serb region in eastern Croatia, said: "Serbs from our region, at the price of our lives, will not remain in independent Croatia." His remarks coincide with

over plans for a referendum on independence there. President Alija Izetbegovic said perliament would approve the pro-posal this week. The federal military, with substantial munitions and air force indus-tries in Bosnia, opposes the ref-

meanwhile, sporadic viola-tions of the latest ceasefire were reported yesterday.



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EUROPEAN Community aid to EUROPEAN Community aid to its four poorest members – Spain, Portugal, Ireland and Greece – would double over the next five years under budget: proposals - broadly agreed by the European Commission at the weekend.

The overall EC budget, set at Ecusebn (247.38bn) for this year, would rise from its current stations limit of 1.2 per

rent statutory limit of 1.2 per cent of Community gross domestic product to between 1.35 per cent and 1.45 per cent for 1993-7, according to senior officials. The Commission intends to finalise these proposals on February 11 and announce them to the Euroamounce them to the European parliament the following day. The final decision rests with the 12 heads of government, either at a special summit – probably in May – or at the Liston summit in June. However, the larger part of Saturday's special Commission

meeting was devoted to the EC's fast-growing financial obligations abroad, particularly towards eastern Europe and the former Soviet Union.

Officials continued to the doubled in 1988 to Ecn63bn for the 1989-93 period, to help poorer EC areas prepare for next year's single market. The new effort is a shock absorber Officials say there is as yet no consensus on external aid, or on the wish of Mr Jacques Delors, Commission president, for an industrial restructuring fund to help the EC's defence, car, electronics and textiles

industries.

The doubling of fiscal transfers to the four poorest countries would be done though big increases in the so-called structural funds, aimed at helping laggard and industrially stricken regions catch up, and through the "cohesion fund" agreed at December's Maastricht summit. This fund, introduced at Spain's insistence, is to help these countries meet EC environmental standards and improve transport links.

new effort is a shock absorber for economic and monetary union, for which Maastricht set 1999 as the latest date.

What has not yet been decided, officials say, is whether the doubling would be for the four countries overall, or each of them individually. "There is still a lot to play for," one remarked. Ireland, for instance, receives per capita about double the EC aid Spain receives. The final overall size receives. The final overall size of the budget will also determine whether industrially declining regions – like Tyneside and Scotland in the UK – have their level of aid increased by a third or a half. There were no clear conchisions, or numbers, attached to the external aid policy debate. According to one official, the

Commission is moving towards placing foreign aid as a separate line in the budget, rather than as now, in a miscellary which makes setting priorities difficult. Such a line would have a permanent reserve, enabling Brussels to respond much to emergencies more quickly. Officials say there is little backing so far for any industrial restructuring fund, which would in part regroup

existing spending on research and development, training and long-term unemployment. The new budget package has yet to deal with the common yet to deal with the common agricultural policy, which absorbs nearly three-fifths of EC spending. Well-advanced reform plans envisage higher short-term farm outlays, but the impasse over farm subsidies in the Uruguay Round trade talks has led to doubts whether the reform will sur-

EC television ownership Brussels targets poorest states rules - a fuzzy picture

cades around Birmingham and his Midlands

franchise. Central, after all, is the company that won awards with "Auf Wiedersehen Pet", a with "Auf Wiedersehen Pet", a comedy series about British building workers in Germany. He insists that he welcomes competition from the rest of the European Community but would like there to be something approaching a level playing field.

In the year the single European market is due to be completed, he has drawn attention to a series of anomalies in the

to a series of anomalies in the ownership of commercial teleownership of commercial television companies. While a Community citizen or company can in theory take over a commercial television company, there are often government restrictions preventing this. In some cases these restrictions apply to everyone, in others just to foreign owners.

Some appear to be clear

Some appear to be clear irreaches of the Treaty of Rome and of any concept of a single market. This year, the British government will formally lodge a complaint with the Commission against apparent, very public cases of discrimination against British and other EC television companies.

"We are in uncharted territory here," said one senior Eurocrat contemplating the imminent arrival of yet another piece of Community awkwardness from the UK. The facts are relatively straightforward. Research car-ried for Central shows a mase of differing television owner-

Raymond Snoddy sees little sign of a single market when it comes to buying a TV station

opposed to satellite, frequen-

cles. In Greece, foreign ownership of a commercial television snip or a commercial television station is limited to 25 per cent; in Portugal, the limit in the new commercial channel TV1 is 15 per cent. Belgian legislation stipulates that 51 per cent of the private station broadcasting to the

Flemish community must be owned by the publishers of Dutch-language daily or weekly newspapers.
In France and Spain there

are rules setting maximum ownership limits of 25 per cent for commercial stations, although these limits apply to everyone, including French and Spanish nationals. The windred circle is to wareness each

principal aim is to prevent con-centrations of media power.

In the UK, by contrast, the government was advised when drawing up the 1990 Broadcast-ing Act that it would be a breach of the Rome Treaty to try to exclude other EC nation-als. As a result, after a temporary restriction - a two-year moratorium on hostile takeovers of Independent Television (ITV) companies which runs out at the beginning of 1994 - any Community com-

MR LESLIE
HILL, chairman
and chief executive of Central
Independent
Television, is
not a Little
Englander of
EUROPEAN
WARKET

MR LESLIE
HILL, chairman
and chief executive of Central
In Germany where commercial channels have to be
licansed by each regional government, preference can be
given to channels with 50 per
cent or more German ownership. Non-German ownership. Non-German ownership. Non-German ownership. Non-German ownership. Non-German ownership. Non-German ownership rules and restrictions
pany will be able to own 100
per cent of an ITV company.
The imbalance between the
position in the UK and in some
other Community countries,
says Mr Hill, is "unfair and
wrong". Central is particularly
concerned because it is more
vulnerable to foreign takeover
than most. Not only is it the
scales around or strictions
to build barricades around broadcasting to 9m people, but it retained its franchise unop-

posed with a bid of just £2,000 a

More fundamentally, how-More fundamentally, how-ever, the Central chairman believes that in the longer term the world media could be dominated by half a dozen companies, two of which would probably be American, two Japanese and two European. In such a scenario Britain's tiny ITV companies could be side-ITV companies could be side-lined if they were effectively prevented from expanding at

home or into the rest of

Europe.
There are understandable sensitivities among smaller nations trying to defend minority languages and cultures that they should have some say the dominant mass medi-nm – television. It is also impossible to address the issue of television ownership rules in the Community without con-sidering the dangers of media

There are already at least four significant cross-border operators in European televimany, Mr Silvio Berlusconi's Fininvest, CLT of Luxembourg, and Canal Plus of France.

Even if exceptions on cul-tural grounds have to be granted there is surely a case for trying to remove some of the distortions and introduce some harmony into ownership rules within what is supposed to be developing as a single

Publishers fight for their advertising

By Raymond Snoddy

LEADING European publishers have drawn up a declaration on press rights declaration on press rights and freedoms to put to the European Commission in the face of proposed regulations threatening to affect advertising of everything from tobacco and alcohol to pharmaceuticals and foodstuffs.

It will form the basis of talks between Mr Jacques Delors, Commission president, and the European Publishers Council (EPC) pext month.

Council (EPC) next month.

The publishers, including
Axel Springer and Burda of Germany, Elsevier of the Netherlands, and News Corpe-ration and the Daily Telegraph group of the UK, are stressing how the viability of an independent press depends on advertising revenues. "Advertising revenues therefore sup-port pluralism, diversity and the freedom of the press," the

declaration argues.

The publishers, who spell out the importance of an independent written press to politi-cal democracies, also want newsprint tariffs abolished.

A survey of EPC members by consultants Touche Ross found that revenues from tobacco and alcohol advertising amounted to almost 18 per cent of net profits of newspa-pers and magazines combined - 40 per cent for magazines alone. Advertising of food-stuffs, and pharmaceuticals as together represent 22 per cent of magazine display advertising and 10 per cent of total

magazine revenue. In the longer term a reduc tion of advertising revenues could lead to smaller publica-tions or even the closure of

Energy market plans scaled down

By Andrew Hill in Brussels

LARGE industrial users of gas and electricity should be the principal beneficiaries of con-troversial plans to open up the European energy market to greater competition.

The plans, which are likely to be approved by the Euro-pean Commission on Wednes-day, have been watered down

day, have been watered down nince last summer, partly to win the support of some scepti-cal commissioners and member states. However, they will be fiercely opposed by the gas and electricity industries.

If approved, the draft direc-tives will enable users of more than 100 GW/horms of electric.

than 100 GW/hours of electricity a year, or more than 25m

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authorit

to buy their energy from sup-pliers anywhere in the Commu-nity from January 1, 1993, sub-ject to capacity being avaliable. The threshold should apply to heavy users of gas, such as fertiliser and chemical plants, and electricity consumers ranging from the largest ain-minium and steel factories down to glass-making. In theory, larger energy dis-tributors would also be able to pick suppliers outside their

pick suppliers outside their home country, thus passing on the benefits of competition to

smaller consumers.

The plans would also allow competing companies to generate electricity and build power lines and gas pipelines, and

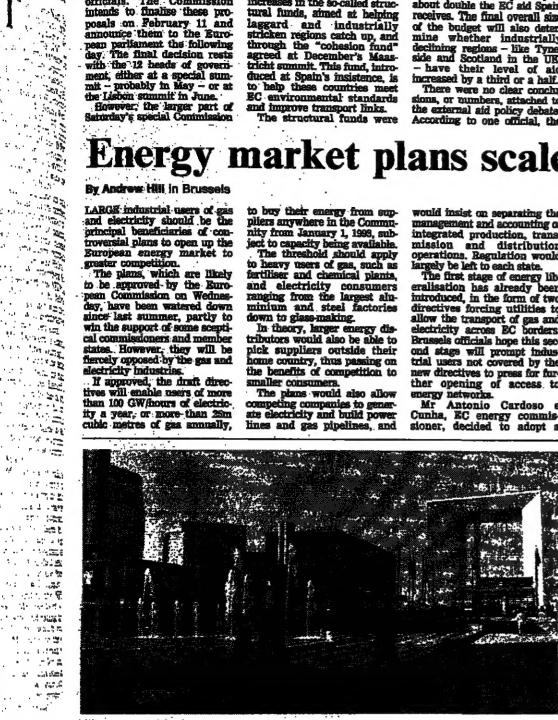
would insist on separating the management and accounting of integrated production, transmission and distribution operations. Regulation would largely be left to each state. The first stage of energy liberalisation has already been introduced, in the form of two directives forcing utilities to allow the transport of gas and

allow the transport of gas and electricity across EC borders. Brussels officials hope this second stage will prompt indus-trial users not covered by the new directives to press for fur-ther opening of access to energy networks. Mr Antonio Cardoso e

sioner, decided to adopt a

phased approach last autumn dropping more aggressive plans to use special legal pow-ers to break energy monopo-lies. He has now discussed the new ideas with all 12 BC energy ministers. "It was much easier to sell the idea in this form; and in three or four countries we were surprised to receive a favourable reception when beforehand it was more difficult," he said last week.

most notably the Nether-lands and Germany which are protective of their gas produc-ers – and the industries them-selves will fight attempts to push for increased third party access to networks



La Défense developer charged in crackdown on corruption

By William Dawkins in Paris

ONE OF France's leading property developers, Mr Chris-tian Pellerin, has been charged with financial irregularities, in with financial irregularities, in the latest move in a judicial crackdown on alleged corruption in the property industry.

Mr Pellerin, who handled the development of a large part of La Défense, the prestigious office district west of Paris, has been charged, after two days of police questioning, with "aiding and abetting" both the "abuse of corporate property and faisification". He denies both tharges.

both charges.

He is the sixth person to be charged over FE(12.5m (£1.3m) of commissions paid during the purchase, and resale of an office block in La Défense three years ago. It was acquired in 1988 from British Petroleum by a consortium of developers—including Mr Pellerin's company—for an entimated FFR530m and resold at a NFR530m and FRS50m and Personal Indo-FFr230m profit to Banque Indo-

suez a year later. Mr Pellerin (37) ia an establishment figure, as chairman of Société d'Administration et de

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Réalisation d'Investissement (Sari), a subsidiary of the water distribution utility, Compagmic Générale des Raux. He was also one of the original backers of Mr Georges Pebereau, the financier, in his failed attempt to gain control of Société Générale, the privatised bank, in 1988. The developer claimed in television and radio interviews

over the weekend that he was the victim of a plot to distract attention from a wider scandal. possibly involving the police. Sari was "the tree which hides the forest", claimed Mr Pel-

The charges, the climax of a series of financial scandals, are being taken by Paris property developers as confirmation of the seriousness of a campaign to clean up the commissions paid by developers to middle-men, aften in local government, to help win important

deals.
Such commissions are accepted practice in most cases. But the government decentralisation of powers to

local authorities over the past six years has created fertile ground for corruption, as shown by a separate scandal over political party financing, which climaxed recently with a police raid on the Paris head-quarters of the governing

Socialist party. Charges have also been brought against Mr Yves Rohou, president of PII, the original member of the consortium that set up the BP office block deal. Mr Rohou is accused of abuse of corporate property. Four others have been charged in recent months over the same transaction, including Mr Christian Schwartz, director general of

The inquiry has been going on for more than two years, and was given impetus by the two suicides in 1990 of a senior police officer and an insurance agent, shortly before they were due to be interviewed over their alleged involvement in the transaction. Mr Pellerin has denied knowing the dead

Finnish party tells PM to explore EC membership

By Robert Taylor in Stockholm

MNLAND'S prime minister, Mr Esko Aho, and his cabinet colleagues from the Centre party have been given full power by their divided party MPs to "examine the conditions for Finland's eventual membership" of the European Commu-

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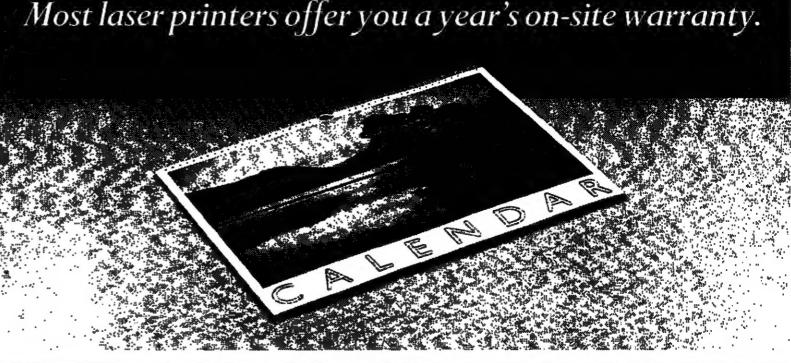


ever, unless he can carry a majority of his party with him, Mr Aho will be unable to agree to an application. So far, he has not indicated what he wants to do although he is

believed to be sympathetic to joining.

Both the Conservatives, who

are the Centre's main coalition partner, and the main opposition Social Democrats have come out strongly in support of an EC application by Finland. Some in the Centre party want to make any entry appli-cation conditional on Brussels treating Finland as a special case in sensitive areas like farm support. Other party leaders argue the EC will not accept such an approach. In the end, whether Finland joins the EC will be determined





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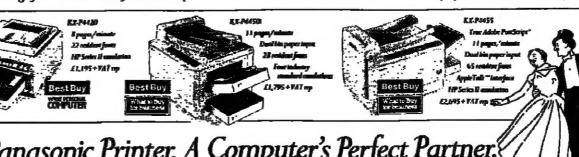
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Algeria recalls envoys to Paris and Tehran

disgraced." The close ties with

Iran go back 11 years, when Algerian diplomats succeeded

in convincing the Iranian lead

Reacting to Algeria's decision to recall its Paris ambas-sador for consultations, Mr

By Francis Ghilès in Algiers and William Dawkins in Paris

ambassadors to Iran and France in response to criticism of last week's coup. It has also asked the Iranian ambassador

The deteriorating ties with the countries - one a leading Middle East ally, the other Algeria's largest trading part-ner — underlines the uneasy relationship between the new five-member Council of State and the rest of the world.

The move came over a week-end which saw the first reported attack on security forces since the army stepped in and cancelled elections expected to bring the Islamic Salvation Front (FIS) to power.

According to the Algerian news agency, a group of Islamic militants attacked bar-racks at Sidi Moussa, 45km south of Algiers, on Saturday night. One soldier was killed

and two others wounded.

Algeria's decision to recall its ambassadors follows blunt criticism from Iran, and what Algeria's new leaders regard as a patronising and unhelpful

esponse from France, Iran's sharpest comment came last Thursday, when President Ali Akbar Hashemi Rafsanjani said: "Algeria presents a historical test, where the supporters of freedom and democracy failed and are really

Arabs may boycott

Moscow peace talks

eration Organi-

review their decision to partici-pate in multilateral Middle East peace talks due to be held

in Moscow late this month.

This follows a decision by Syria and Lebanon to boycott the talks, aimed at broadening the peace process to include all Middle East states, because of

alleged Israeli intransigence.

Mr Yassir Arafat, the PLO leader, said in Tunis yesterday

that Arab participation would be discussed in Morocco on Fri-

The US and the former

Soviet Union, co-sponsors of

the latest attempt to promote

Middle East peace, believe a

regional forum to discuss such

issues as disarmament, water

and the environment would

promote confidence among par-

Most Arab states, including those from the Gulf and North Africa, had agreed in principle to attend the Moscow session.

ticipants, including Israel

on Jerusalem.

ARAB states have been exceptions.

Three rounds of bilateral ralks between Israel and its

immediate neighbours, Jordan, Syria, Lebanon and the Pales-tinians, have yielded little progress since the meetings began in Madrid last Novem-

The Palestinians have also

been threatening to boycott the Moscow round in protest at US plans to provide up to \$10bn (£5.5bn) in loan guarantees to

Palestinian representatives claim the money will facilitate

Jawish aettlements in the occu-

vousness over the impact of

policies inspired by the Inter-national Monetary Fund. The

change of heart over gas, used for cooking and heating by most Egyptians, follows strikes

against sharp rises in the cost of living. The decision also

reflects government concern about public order in the light

of Algerian developments.

pied territories.

Cheney rejects new campaign against Iraq

SAUDI ARABIA is urging the US to organise a large covert campaign to help Kurdish and Shia rebels overthrow President Saddam Hussein of Iraq, according to US newspaper reports, writes George Graham in Washington.

The New York Times said

ership to release US diplomats who had been held hostage in Tehran for more than 12 Since 1979 Algeria has repre-sented Iranian interests in Washington and in the Interna-tional Court of Justice in The

A suggestion by President Francois Mitterrand of France that Algeria should renew what he called a diplomatic dialogue is regarded by govern-ment officials as paternalistic. They also point out that as minister of the interior at the start of the Algerian war of independence in November 1954, he initiated a military campaign that paid little beed to democratic principles.

deputy secretary of state, added: So long as we main-tain the sanctions as we have

Pierre Joze, desence minister, said on French radio he had confidence that Algeria's people would find "the route to progress and democracy".

• US officials have backed away from suggestions that Algeria might be producing a nuclear weapon at a secret cesaful if it involved at least as large a ground force as that used in Operation Desert research centre. Satellite intelligence data had been misinter-preted, they said.

Storm.
Sandi officials, according to the New York Times, believe the ailies would not have to commit ground troops, but could limit their role to supplying missiles and munitions.

Lubbers to scrap S African visit

Mr Hans van den Broek, Dutch foreign minister, was told during a telephone conversation with Mr Nelson Mandela, the African National Congress leader, that a visit at this time "was not opportune". An announcement will be made to parliament tomorrow.

India axes price controls on steel planned 30 per cent price rise for butane gas cylinders, in a clear sign of government per-

INDIA has abolished controls on the price of steel, signalling its intention to press ahead

New Deini.

The impact of higher prices will be softened by the lowering of import duties, by 20 to 25 per cent, on a wide range of steel products, particularly on steel products, particularly on steel melting scrap and billets used by rolling mills.

The New York Times said. Sandi Arabia wanted to provide air support as well as missiles and arms to help rebels against Mr Saddam's belicopters and tanks.

Mr Richard Cheney, US sec-Mr Richard Cheney, US sec-retary of defence, yesterday described the report as "over-blown", arguing that Mr Sad-dam no langer posed much of a threat to his neighbours or to the world. "How many American lives is toppling Saddam Hussein worth? My answer to that is not very damn many," he said in a tele-vision interview, adding he helieved the Iraql leader would eventually be ousted. would eventually be ousted.

Mr Lawrence Eagleburger,

tain the sanctions as we have and as our ailies have and as the UN has, I do not think he's a danger outside his country."

General Colin Powell, chairman of the US joint chiefs of staff, is reported to have argued that increased US intervention could only be succeeded if it involved at least as

PLANNED visit to South Africa next month by Mr Rund Labbers, the Dutch prime min-ister, is likely to be called off, the Dutch Foreign Ministry said yesterday, Reuter reports from Amsterdam.

gramme, writes K K Sharma in New Delhi.

Harare rules out land appeals to High Court | reta

By Tony Hawkins in Harare

ZIMBABWE'S commercial farmers,

ZIMBABWE'S commercial farmers, facing compulsory land acquisition by government, have been told they will have no right of appeal to the High Court over compensation.

The latest draft of the Land Acquisition Bill, which sets out government proposals, may be opposed by western donors who are likely to tie future aid piedges to a demand that farmers be allowed recourse to the court should they believe compensation to be inadequate.

The government is expected, at a neeting scheduled for mid-Pebrusry in

Paris, to seek aid pledges of US\$1bn (£571m) required to see it through the next two years of its economic struc-

tural adjustment programme.

The draft provides for a six-man compensation committee, chaired by the permanent secretary for agriculture, which will decide how much to pay a farmer whose land is being ac-

The draft also provides for appeal to the Administrative Court, but this will not have the authority to set aside the committee's decisions, unless the committee has failed to observe the princi-

ples laid down in the bill or has awarded excessive compensation. President Robert Mugabe has promised the bill will come before partia-

ment during its next session, opening towards the end of February.

There has been no official comment from the Commercial Farmers Union, but individual farmers who have seen the draft say it is "as bad, if not worse," than the original.

Ten years ago the government committed itself to resettling 162,000 families by 1985; to date if has relocated fewer than 60,000, and even the govern-

ment-owned media have described some resettlement schemes as a failure.

Farmers are particularly upset at the reported existence of maps targeting farms to be acquired, including some prime tobacco growing areas. Tobacco is the country's leading export, worth more than US\$500m last year.

Compulsory land acquisition is politically popular with the black majority. Political analysis believe Mr Mugabe's ruling Zanu-PF party sees the land bill as its best hope of recapturing grass-roots support, which has crumbled over the last year. the last year.

US presses growth strategy on G7 partners

By George Graham THE US will continue to press its economic partners to sign up for a growth strategy at this week's meeting in the US of finance ministers from the Group of Seven industrial countries. However, Bush administration officials admit

administration officials admit they have not yet won over their European counterparts.

After President George Bush and Japanese Prime Minister Kiichi Miyazawa declared in Tokyo earlier this month a strategy for strengthening strategy for strengthening growth in the world economy. US officials have sought to enlist the support of the Sure-pean members of the G? — Germany, France, Italy and the

They say there is greater rec-ognition that their worries about the pattern of world eco-

nomic growth are justified.

"I think there is acceptance of the fact that there is a growth problem," a senior Treasury official said, noting that acceptance of the second of the seco freasury omeias said, noting that aggregate growth in the G7 countries was estimated to have been no higher than 1 per cent in 1991, and was forecast at 2 per cent in 1992.

But the official acknowledged that Caracar acknowledged that the caracar acknowledged that the Carac

edged that Germany remained reluctant to adopt a formal growth strategy similar to the Tokyo declaration, and that the other European countries were severely constrained in their freedom to act without

Germany.

"A number of countries for don't have much room for don't have much room tor manoeuvre, because of the dominating position of the Bundesbank, the D-Mark and Germany," he said.

The US is particularly pleased with the Tokyo com-munique, as it commits Japan munique, as it commits Japan becoming showth through

economic growth through domestic demand and not expanded exports. Germany, on the other hand, has given priority to the fight against inflation and recently

raised its short-term interest Other European countries, such as France, might have preferred to cut rates, but

tary system's current exchange rate parities.

MR MARTIN SHIKUKU, opposition Forum for the kes-toration of Democracy (FORD), addresses the country's big-gest political rally in two decades at the weekend, About 200,000 demonstrators were urged to vote out President Daniel arap Mol in elections expected later this year.

AUSTRALIA'S most populous state, New South Wales, faces increased political instability

increased political instability
after a weekend by-election
defeat for the governing Liberal/National party coalition.
The opposition Labor party
won 55 per cent of the votes
cast in the coastal seat of The
Entrance, in spite of a strong
campaign by Mr Nick Greiner,
the state resembler and Mr John

the state premier, and Mr John Hewson, leader of the coalition at the federal level.

The result leaves Labor and

the coalition with 47 seats each

in the 99-member state parlia-ment, with the balance of power held by five indepen-

It is unlikely to lead to an

early state general election because the independents have

agreed not to support a vote of no-confidence unless the gov-

NSW on knife-edge

Kenyan opposition rally draws huge support

FORD was registered as a international and domestic pressure and switched to plumr Mr Moi's Kenya African ralism, ending more than two

ernment proves grossly incompetent or corrupt.

However, the result will increase the government's reliance on the independents and encourage Labor to step up its efforts to force a general election or a parliamentary realignment. The result is also a setback for the coalition at the federal level. This need to see

federal level. This used to see

Mr Greiner's government as a launching pad for its campaign to oust Labor from the federal

The Entrance was one of 49

seats won by the coalition in a

NSW state-wide general elec-tion in May. Labor took 46 seats, leaving the balance of power in the hands of four independents. The result in The Entrance was declared

government in Canberra.

pressure and switched to plu-ralism, ending more than two decades of one-party rule, Reu-ter reports from Nairobi.

the rally's turnout — one of the higgest since independence from Britain in 1963 — illus-trated the growing threat to Mr Moi's 12-year-rule. Labor poll victory leaves | Turkey unveils populist

budget to lift economy By John Murray Brown in Istanbul

TURKEY'S coalition

government has announced a populist economic programme in its new budget, using tax incentives and subsidised bank credit to boost investment and revitalise the economy.

The proposals, presented on Saturday by Mrs Tansu Ciller, chief economics minister, ge growth of 5.5 per cent in 1992, compared with about 2 per cent last year. Inflation, now at 70 per cent, is to be brought down to 42 per cent.

Tax exemption for minimum wage earners will be introduced. Tax breaks and cheap credit channelled through development banks will stimu-

late activity in poorer regions, particularly the Kurdish-speak-ing south east. Further tax changes for gov-

ernment securities are planned

to attract funds to equity mar-The government projects a slower real depreciation of the Turkish lira, devaluing against the dollar by 52 per cent in 1992. The average rate for the lira over this year is forecast at

Several new groups have already been formed but FORD appears to command the most opposition support from Kenya's multi-ethnic population of 24m. Political analysts said

The budget also foresees spending of TL207,000bn (£21.5bn) and revenues of TL176.000bn. This excludes subventions to state enterprises. Short-term borrowings by the Treasury are to be reduced. Rates of withholding tax for government securities will be adjusted, encouraging banks and corporations to

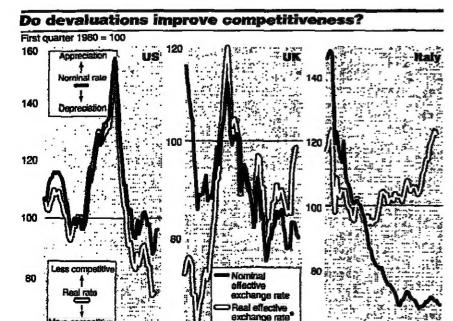
invest in longer term paper.

Bills of maturities up to a year will be taxed at 15 per cent. Longer term bills will remain at the 10 per cent level.

place greater emphasis on the sanctity of the European mone-

INTERNATIONAL ECONOMIC INDICATORS: PRICES AND COMPETITIVENESS

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Why the case against devaluation is not clear-cut

DEVALUATION has become a dirty word for most British politicians and economists. Witness the diamissal of recent calls for sterling to be realigned within the European exchange rate mechanism as unnecessary, ineffective and counter-productive. But how strong is the economic argument that lurks behind this anti-devaluation rhetoric?

The case against devaluation has three parts: in the short-term, it would lead to higher interest rates and so delay the recovery; sterling is not "over-val-ued" so there is need to try to boost export competitiveness; and even if ster-ling were over-valued, the competitiveness gains would quickly disappear.
The first argument is almost certainly

true. UK interest rates are high because nervous investors demand a premium over high German rates. Devaluing would further langle their taut nerves. But the Jury is still out on whether sterling is over-valued. The UK real exchange rate, the nominal rate adjusted for differences in national price inflation in the traded sector, is broadly in line

decades. Yet Britain also has a trade deficit at the bottom of a deep domestic recession. Moreover, the UK's relatively unprofitable manufacturing sector, the main source of traded goods, constitutes a smaller share of gross domestic product than in any other of the six largest industrialised countries except the US. Of course, the anti-devaluationists can

concede that sterling could be over-valued. If so, a real devaluation will be needed to divert output to the traded sector. But this real devaluation cannot be achieved painlessly by changing the nominal exchange rate. Devaluing sterling would merely raise inflation, leaving the real exchange rate unchanged.

It is easy to assert that the benefits of a devaluation would be wiped out by rising prices; but more difficult to demonstrate it. Historical evidence is under-mined by a myriad of special factors; international experiments do not com-pare like with like. But neither source proves the anti-devaluationist's case.

The left-hand chart shows the dollar and a real exchange rate using changes in unit labour costs as a proxy for traded

goods prices. These two exchange rates moved together throughout the appreciation and subsequent depreciation of the dollar in the 1980s. Far from fuelling high wage imilation, the nominal depreciation was more than out-paced by the accompanying real depreciation. Of course, the US is a large and relatively isolated economy. For a small cone economy. For a small, open economy like Denmark, the gains would be quickly eroded by wage and price inflation. Rising import prices would push up costs. while consumers would pour in to buy cheap non-traded goods and services.

The impact on medium-sized economies such as Italy or the UK should lie somewhere between these extremes, particularly as both the UK and italy have more inflation-prone labour markets than the US. Yet the depreciation of the lira over the past two decades has been more than offset by higher domestic wage and price inflation, while the relationship between the UK nominal and real exchange rates looks more like that of the US than Italy.

One reason is the very different exchange rate regimes facing sterling

and the lira in the 1980s. The Italian real exchange rate started to move in an opposite direction to the nominal rate once Italy joined the ERM, and especially after 1987 when realignments became less frequent. The UK nominal and real rates only moved apart after sterling joined the ERM in 1990. Another reason is fiscal policy. Both the US and the UK had a contractionary fiscal policy while their exchange rates were depreciating: but loose italian fiscal policy reinforced rather than offset the impact of the depreciation on domestic demand.

Whether the response of the UK real exchange rate to a sterling devaluation within the ERM would resemble the itsi ian or the US experience would depend on whether, unlike in itsly, anti-inflation-ary credibility could be maintained after. wards. This would depend on whether it was accompanied by credibly tight monetary and fiscal policy, and changes in wage-bargaining practices. Of course, if sterling is not over-valued then this is all idle speculation.

Edward Balls

and templine at

UK retailers fail to

expect sales to fall in January, reversing a six month rising trend, the Confederation of British industry reports today.

This gloomy picture of singgish sales and orders among both retailers and wholesalers alike reinforces the view that the unwillingness of UK conguments to resume spending is delaying the unium. US press

growth

delaying the upturn.

It stands in sharp contrast to the prime minister's view, restated yesterday, that slow world economic growth is to blame for the imperceptibly Es simple della

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Section 2

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Sales a la larie

The evidence from the Confederation of British industry's latest distributive trades survey suggests that the prime minister's optimism remains at odds with reality.

Mr Nigel Whittaker, chairman of the CBI panel, said that heavy price discounting throughout December did not produce the boost in trade that retailers had honed for said. odace the boost in trade that tallers had hoped for said.

"Retailers report that "utterly remote from reality." retailers had hoped for said. The state of the s 2

RETAILERS had a disappointing Christmas and expect sales to fall in January,

slow pace of the recovery. The evidence from the Con-

last year writes Edward Balls.
This is the message from the latest Distributive Trades Surlatest Distributive Traces sur-vey conducted by the Confeder-ation of British Industry. Retailers report that sales in December were fractionally up on a year ago, but by far less on a year ago, but by far less than had been anticipated in the November survey

The heavy price discounting seen throughout December did not produce the boost in trade that retailers had hoped for, explained Mr Nigel Whittaker, chairman of the survey panel. Moreover, what sales there were involve consumers moving their purchases forward durable goods retailers all orders again in January.

THE SECOND Guinness trial, in which former merchant bankers Mr Roger Seelig and Lord Spens deny traud and false accounting has progressed only 2% days since December 20, when it was adjourned for Christian at South-

The trial began at Southwark Crown Court in London in September last year, and was then expected to last about

three months. Only 10 of the 80 potential prosecution witnesses

ings are now thought likely to continue well into the summer.

home of the trial's resumption on January 6, a juror became too unwell to continue. There

were no further sittings that week because Mr Seelig, who is

had been suffering from the side-effects of medicine pre-scribed for treatment he had

started after Christmas.

Last Monday the judge heard legal submissions in the jury's absence. Evidence then contin-

legal submissions in the jury's absence. Evidence then contin-ted for two days before again

ducting his own defence,

By Raymond Hughes, Law Courts Correspondent

THE VOLUME of from January to December.

"As a result, retailers now year ago. Clothing retailers had hoped for, despite heavy price discounting, while sales in January are expected to fall for the first time since June of January 8 1982, shows that 39 higher than a year ago compared to 31 per cent expecting.

remained moderately above the already very depressed lev-els of a year ago." he said.

More worrying for the gov-

ernment, what buying there was to take advantage of the early sale prices appears to be cutting into this month's retail

sales. Retailers expect sales to slip back a little below last

year's levels for the first time

since June." Mr Whittaker

The government remains

confident in its forecast of eco-

nomic recovery. Speaking in an interview with David Frost for TV-am's Frost on Sunday programme, Mr Major claimed that the UK would lead the

world economic recovery in 1992. "We are at a different

stage of the cycle from many of

our competitor countries and I think we will come out of our

difficulties earlier than them,"

Mr Tony Blair, Labour's

Among retailers, grocers and chemists reported continued

Guinness: trial of patience

finished by then".

Early last mouth Mr Justice Henry, the judge, told the jury that the trial might last until Easter this year. "And I can't

give you a copper-bottomed, 100 per cent guarantee that it will have finished by then," he

He explained that the issues and the detail in which they had to be examined had been

blamed for that. He told the jury they could have a week off

more extensive than fores

The CBI survey suggests that the government faces more bad economic news this morning when the Central Sta-tistical Office releases the pro-visional retail sales figures for December. Financial markets are expecting seasonally adjusted sales in December to be unchanged on November.

The final retail sales figures for November, released last week, showed that sales rose by 1.3 per cent on the previous month. But sales in the three months to November were down by 0.8 per cent on the

previous quarter.

Most Britons say they have not been saving more in the past two years, according to a survey by Mintel, the market research company writes Philip Coggan. Official statistics have shown an increase in the savings ratio, which meathe savings ratio, which measures savings as a percentage of total personal disposable income, but 70 per cent of those interviewed say they have not started to save more

December volume is sharply lower

per cent of retailers report December sales above those of a year ago, while 34 per cent report lower sales.

Taking the distributive trades as a whole, covering 15,000 outlets in the wholesale

and notor trades as well as retailers, the picture was even more gloomy. Overall, 31 per cent of traders reported higher sales in December than a year ago, compared to 38 per cent

were not particularly hard, after two months of growth.

Only 25 per cent of retailers expect sales in January to be higher than a year ago compared to 31 per cent expecting lower sales. This balance indicating lower sales overall sales in January is negative for the in January is negative for the first time since June of last year. Off licences and booksellers expect the largest declines. Modest sales growth and falling expectations for trade in Jamury have led retailers to cut back both on their stocks and on the orders they place with wholesalers. Already a higher proportion of retailers report placing lower orders with suppliers in December than a year ago, and similar numbers expect to reduce

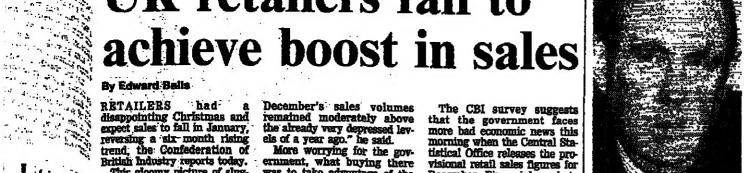
Not all of the non-jury days Early last month Mr have been wasted Many hours have been spent in legal argument which might overwise judge, told the jury have delayed sessions in the that the trial might last presence of the jury.

until Easter this year.
"And I can't give you
"And I can't give you so the control of the contro a copper-bottomed, tillers in 1986 is not expected to be completed much before the 100 per cent guaranend of this year. tee that it will have

After he has completed Guin-ness Two, Mr Justice Henry will preside over Guinness Three, in which the defendant is Mr David Mayhew of Caze-nove, Guinness's broker during

Guinness Four is to start at the Old Bailey before Mr Jus-tice Turner in September and to last four to six weeks. That action concerns Mr Thomas Ward, a US attorney who was a Guinness non-executive direc-tor at the time of the battle for

Allowing for appeals, the whole process could last until early next year - seven years after the events which gave



Brooke seeks to continue talks

MR PETER Brooke, Northern Ireland secretary, (pictured above) will report to MPs today on the IRA's murder of seven building workers in County Tyrone on Friday amid intensifying gloom about the prospects of resolving the

province's political future. His decision to make Com-mons' statement on security in the province follows the arrival yesterday of an extra 500 troops in the province.

Tonight Mr John Major will meet a delegation of Unionists MPs whose anger at the terror-termity meet a coverchadewing.

ern Ireland.
Mr Brooke is likely to tell MPs that fresh talks before the general election are unlikely. But he will make clear his intention to continue "talks about talks" - if only to ensure communication

between government and political parties continue.

He faces a call from the Rev
Ian Paisley, leader of the Democratic Unionist Party, to

atrocity.

Although Mr Brooke may express regret today, the Northern Ireland Office.

from the programme.
Ministers said the decision

Mr Brooke.

Concern about security and the continuing failure on political talks have forged crossparty unity at Westminster.

Mr Paddy Ashdown, Liberal Democrat leader, yesterday wrote to the Labour and Conservative parties calling for a clear that, whoever wins the general election, there will be no private deals with either the nationalist or protestant

Similar support for Mr Brooke's efforts has already been offered by Mr Kevin

By Raiph Atkins

ist outbreak is overshadowing Mr Brooke's attempts to start "round table" talks in North-

resign for his alleged insensi-tivity in allowing himself to be persuaded to sing a folk song on Irish television chat show only hours after Friday's

believes it would have been allowing the IRA to set the agenda if he had withdrawn

to send extra troops to North-era Ireland was taken before Friday's IRA attack which added to fears about the safety trity forces in the province.
Unionists continue to press for intermment of IRA suspects —
a measure so far rejected by

non-partisan pact to make

McNamara, Labour's Northern Ireland spokesman.

Nissan UK launches price campaign

Ford, the leader of the UK new-car market, has been sharply

criticised by the Swan National group, the UK vehicle fleet

operator, for its latest round of price increases writes Kevin Done. Ford, which lost money beavily in the UK last year,

raised its prices by 3.7 per cent last week. Mr Freddie Aldous, chairman and chief executive of Swan National, said it was "irresponsible if the motor manufacturing industry in the UK continues to increase vehicle prices year after year well in excess of annual inflation."

deals and generous part-ex- levels until Masan UK's stocks

By Kevin Done, Motor Industry Correspondent

NISSAN UK, the former distributor of Nissan vehicles in Britain, has launched a price war against Nissan Motor, the Japanese vehicle

Nissan Motor took over direct control of its UK distribution operations on January 1 after removing the franchise from Nissan UK following a prolonged and bitter legal bat-

Nissan UK, the privatelyowned company controlled by Mr Octav Botnar, still has considerable stocks of new Nissan vehicles, which it is continuing to sell through its allied AFG chain of dealers. Nissan UK has started a

national advertising campaign offering its base model Nissan Micra for an on-the-road price of £5,595, which it claims is more than £700 less than the cheapest Micra on offer from Nissan Motor in the UK, and up to £1,000 less than some other rival small cars.

It is also offering "special" potential Nissan customers will still face confusion over prices and vehicle equipment It is also offering "special

BRITAIN IN

BRIEF

BAe faces

£80m claim

from Asda

British Aerospace, the troubled UK industrial com-bine, faces a 280m indemnity

claim from Asda, the super-

market group, arising from an ill-starred property joint ven-ture. BAe also confirmed yes-terday that Mr Dudley Rus-tace, its finance director, is

leaving the company. The parting was "amicable", it said, but would make no fur-

ther comment. A formal announcement is due today. Mr Eustace has been BAe's finance director throughout its

recently turbulent history, including the removal from the chairmanship of Sir

UPGRADEABLE POWER

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M case: 3 free 16-bit card slots, 3 drive bays (2 in front), 34.3 (W) x 38.1 (D) x 10.8 (H) cm

(3 in front), 34.3(W)×38.1(D)×15.3(H) cm

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PC456X: 50MHz 486DX, 64k cache (max IMB) PC-433: 33MHz 486DX, 64k cache (max IMB) PC-420X: 20MHz 486SX, 8k cache

PC-333: 33MHz 386DX, 32k cache (max 512k)

Sample Prices

excluding VAT and carriage including 1.44MB FD, 40MB HD

Adaptor VGA VGA AGC91 AGC91

Monitor SVGA XVI7 XVI7 XV20

£1245 £1745 £2845 £1195 £1695 £2795

For B model ADD 475 SVGA: Super VGA Colour (14" tube). VGA Mono: Subtract £150 from SVGA price.

100MB ide Add £100 400MB scni Add £ 900 200MB ide Add £300 1GB scsi Add £1500 400MB ide Add £650 1.4GB scsi Add £2000

General Features

Roland Smith and his replace

change allowances" in its mar-

keting offensive.
The new Nissan dealer net-

work being set up by Nissan Motor (GB), the Nissan subsid-

iary established to replace Nis-san UK's sales, marketing and

distribution operations, is still in the early stage of develop-ment. Its first 150 dealers

started operations less than

three weeks ago. Nissan Motor has launched

its own £20m advertising cam-paign to restore confidence in the battered franchise, but

Increase in managers' pay

ment on a temporary basis by Sir Graham Day.

increases in total pay for managers in Britain slowed to

under 10 per cent on average last year, according to the executive pay index produced by the Nobie Lowndes group of management consultants and management consultants and actuaries. The index includes the value of benefits such as cars and pensions as well as salaries and bonuses. It is based on the group's regular pay surveys, and is calculated quarterly for the Financial Times. The latest survey, which covered 5,304 executives in 417 varied companies in the in 417 varied companies in the UK, shows that on January 1 the average for managers of all ranks was £75,794, 9.3 per cent up on the £69,345 average at the beginning of 1991. The corresponding increase in 1990.01 responding increase in 1990-91 was 13.8 per cent.

Room remains at the top Less than half a per cent of the board members of Britain's top 1300 quoted companies are women, according to an analy-



Nissan Motor is seeking to stop Nissan UK's efforts by

preventing it from using the

Nissan name and logo in the

marketing of Nissan vehicles. It said that it has written to

Nissan UK, AFG, and former Nissan UK dealers giving them

all signs displaying the Nis-

san name and logo are removed from dealerships and

other premises;
signs are removed where

they relate to the sale of sec-ond-hand vehicles when the vehicles are not Nissans, and

• the Nissan name will no

seven days to confirm that:

sis of the forthcoming 1992 issue of the Crawford's Directory of City Connections. There is only one female man-aging director, Anita Roddick at Body Shop, (pictured above) one chief executive, Ruth Hen-derson at the fashion retailer derson at the inshion retailer Alexon Group, and five chair-women. In the slightly broader category "top executives" women make up 2 per cent of the total. Out of 7,103 people in senior positions in listed and Unlisted Securities Market ments or publications for sales or service suggesting that these services are coming from authorised suppliers.

Mr Akio Sumitomo, Nissan Motor (GB)'s managing director, said the action was neces-sary to "protect Nissan's name

and reputation". Nissan Motor (GB) said it was aiming to increase its dealer network from 150 at present to 400-450 by the end of 1995. It is seeking to sell 70,000 cars and 6,000 light commercial vehicles this year, with the aim of raising car sales to 150,000 in 1995. . The UK new car market is forecast to be 1.75m this

To achieve these targets it must greatly increase its pene-tration of the UK company-car market. Nissan Motor (GB) said it was planning to sell 10,000 vehicles to the fleet market this year. In the long term it hopes to raise its share of the UK new car market to 10

per cent from 4 per cent.

(USM) companies, 152 are

Beer prices to be examined

The Office of Fair Trading has asked the UK's five biggest brewers - Bass, Courage, Allied-Lyons, Whitbread and Scottish & Newcastle - to explain why beer prices have been rising faster than the rate of inflation. In the year to June 1991, the average price of a pint of bitter rose by 14p to 124p and the price of lager by 15p to 138p, according to a report by Warburg Securities. Further selective increases since have led to complaints from some publicans as well as consumers. The price of beer in supermarkets is now between 50-76 per cent lower than in pubs.

National Savings rise

National Savings rose sharply in the nine months from March to December according to figures released yesterday. The total inflow of savings was £1.88bn, up from £1.053m in the same period a year earlier. The improvement follows the introduction of more

being halted by a juror's illness it may resume tomorrow. work was being unexpectedly prolonged. Rifkind sails into stormy waters

Richard Tomkins on questions raised by privatisation of a trust port

HAT the first privatisa-tion of a trust port has turned into an embar-assing debacle is clear. But is it a case of bungling on a spec-tacular scale? Or has the deci-sion simply been misunder-

A future exupted when the Tees & Hartlspool Port Authority decided last month to sell its port neither to the highest bidder nor to a management — employee buy out team, but to a consortium called Teesside Holdings for 5150cm Holdings for £180m. Mr Malcolm Rifkind, the

transport secretary, said he was "minded" to approve the decision as soon as the necessary order had been approved in parliament. Last week, how-ever, he was obliged to bow to the protests by ordering a departmental review of the

concerns. The main ones among them are: Why was the port not sold to its management and

The simple answer is price: the buy-out team offered only £150m compared with Teesside Holdings' £150m. Yet price was only one of three criteria set for the port's sale. The others were to ensure that the port operated to the benefit of the local economy, and "to have particular regard to the desirability of encouraging the disposal to managers and staff of hiddens were advised about the the whole, or a substantial competitiveness of their offers,

part, of the squity..."

Given this strongly expressed preference for a buy-out, how could Teesside's hid have been preferred when it was offering employees an equity stake of only 5 per cent compared with the buy-out

tor was worth only an extra 5 per cent or so to the value of their bid.

from the vendor's advisers that their original bid was deficient. That, however, is not unusual or improper in privati-

was unlikely to win?

Advisers connected with the sale say they were, but claim the management were overconfident to the point of arrogance. "They really committed hara-kiri on this," says one. "They just wouldn't listen to what they were being told."

If price was the ultimate consideration, why was the port not sold to the highest bidder?

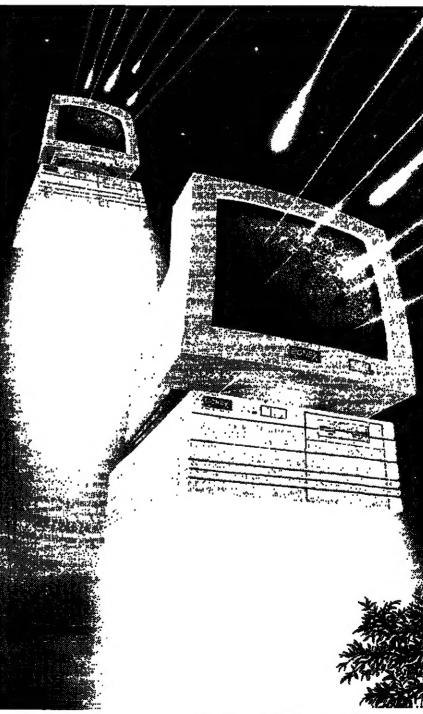
Teesside's bid of £180m was well short of the £202m offered by the highest bidder, Mari-time Transport Services. Further, MTS had devised a scheme for putting up to 20 per cent of the equity in management and employees' hands, against Teesside's 5 per cent.

the company's other main activity: operating the relatively new Thamesport con-tainer terminal on the Isle of Grain in Kent. This is incurring heavy start-up costs, leading to fears that Tees & Hartlepool's revenues could be diverted to support it. One adviser says these fears were made known to MTS, but the company did not adequately dispel them. It also had less ambitious plans for the devel-

authority's mind at rest.

Could Teesside's offer of seats on its board have presented the port authority with a conflict of interest? Teesside said that if it won the

over the Tees & Hartlepool sale, Mr Rifkind's problem is not just to establish that the decision was fair, but to per-suade a doubting public that it can be seen to be fair. The sec-



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PERSONAL COMPUTERS

team's 100 per cent? One adviser close to the sale says the buy-out team simply misjudged the degree of prefer-ence that would be given to a management-employee bid. It was clear from other privatisa-tions - for example, of the bus industry - that the buy-out fac-

"They could easily have closed the gap by bringing in a bit of outside equity and ratcheting up a bit," he said. But in his opinion, the buy-out team port authority's decision. were greedy: they wanted all
The review, likely to take the equity for themselves.
about two weeks, will need to Did the port authority
address a number of serious favour Teesside by negotiating with it during the contest?
Teesside is said to have raised its initial bid from £100m to £120m, brought in two outside investors (Powell Duffryn and 8i), raised its bid again to £190m and changed its name to Teesaide Holdings before the bidding closed. The implication is that they received guidance

involved in the sale say all the hiddens were advised about the

and could have adjusted them accordingly.

Then why was the buy-out team not advised that its bid was unlikely to win?

7 HAT counted so beavily against MTS was concern about opment of Tees & Hartlepool than Teesside, exacerbating

concerns that it could be plan-

ning to use the port as a cash

the fact that MTS's chairman, Mr Geoffrey Parker, is one of the port industry's most experienced leaders, and that his bid had the backing of County NatWest and Legal & General Ventures, two large and respected financial institu-tions. The puzzle is that these qualifications failed to set the

contest, it would bring in local expertise by appointing one member of the port authority to its board and one local lawyer. However commendable in motive, the effect was that the people judging the competition knew that one of their number could benefit if Teesside won; further, it seemed possible that the local lawyer chosen would be from the law firm advising the port authority on the bidplaces on the board presented so great a possibility that the public could perceive a poten-tial conflict of interest that it

seems remarkable that it was allowed to stand. As with the other concerns

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Why the kissing has got to stop

anagers are trained to believe that cliches about national characteristics are as misleading as

But it may just be that the old caricature of Latin races as highly-sexed contains a spark of truth, Sexual barassment at work has caused such a headache for French employers and their staff that the government

has recently seen fit to act.
Véronique Neiertz, state secretary for women's rights and daily life, is planning to introduce new penalties in the spring parliamentary session. These will come on top of criminal sanctions due to come into effect shortly, which will make sexual harassment a crime in French law for the first time.

According to a survey of 1,300 people, commissioned from Louis Harris by the government at the end of last year, the problem is growing fast. One-in-five French citizens of both sexes have encountered sexual harassment at work, up from 7 per cent in 1984. Blackmail, repeated advances and obscene anguage were the most com-

Neiertz aims to strike a balance between giving victims protection and avoiding what she sees as the excessive regu-lation in the US, where the mere creation of a "hostile environment" is punishable. As an illustration of French

attitudes to sex at work, the Judge Clarence Thomas saga in the US was met with general bafflement in France. The public takes little or no interest in the sexual habits of public figures, whether they are business people, judges or politi-

Demonstrations of personal sexuality are in some ways less controversial in France than the US or the UK. But France's relaxed attitude to the bound-aries between acceptable and unacceptable conduct is chang-ing. The criminal penalty against harassment, agreed by the French parliament last summer, sets a fine of up to FFr100,000 (£10,300) plus up to a year in prison for anyone who, "abusing the authority conferred on them by their position, uses pressure to obtain favours of a sexual

The letest proposals put this



eneral idea into labour law describing the offence as "a word, gesture, attitude or behaviour by a hierarchical superior with a view to compel

an employee to respond to a solicitation of a sexual nature". Employers would be obliged to establish in-house rules against harassment and would be forbidden from discriminating against victims or witnesses or resorting to other means to hush up cases. Often victim is more punished

than the person guilty of harassment, says Neiertz. What is most striking about the new rules - and what sets France apart from other countries - is that they apply only to harassment by superiors and offer no remedy for people who are abused in this way by

olleagues or inferiors. It could be that harassment by colleagues is too widespread in France to be controlled by legislation. "I do not say there is not sexual harassment between colleagues, but when there is no link of power or economic dependence, the woman or man being harassed can defend themselves," Neiertz told a French newspaper. She added: "We must not and up with the excesses of the US, where the slightest glance can be misinterpreted".

William Dawkins

ect in the west

enry Casley calls it the "Quest for Qual-ity" and as Southern Electric's managing director, he has been pursuing it with all the enthusiasm and zeal of a Arthurian knight.

Casley's determination to follow a quality improvement programme at the regional electricity company is based on common sense and pragmatism

and significantly not on a
management consultant's blue-

satisfactorily profitable business," he says. He firmly rejects the notion that improving quality means higher costs. "In our view, quality is really getting it right first time, identifying what a customer wants and then making sure the cus-tomer gets it. Quality is pro-ductivity and efficiency by a much more acceptable name."

When it was privatised in December 1990, Southern inherited a huge business fran-chiae covering 16,500 square kilometres with more than 2.5m customers, 8,200 employ-ees and an annual turnover of about £1.6bn.

But the prospect of privatisa-tion had already provided the crucial catalyst for change. The roots of Southern's quality programme go back five years to when the company's management embarked upon a drive to become the most successful of all the - then -

area electricity boards.
As part of this effort, the business was reorganised into six operating divisions, each led by a divisional manager and management team. These new teams were asked to come up with proposals for overcom-ing problems — like staff attiing problems - like staff atti-tudes and image - which had been identified as "obstacles to success". What emerged was a plan for team building and team briefings which started in

By the autumn of 1990, Casley says the company had ched a stage when we were ready for the next leap for-ward". He had become convinced that improving the quality of service provided to customers - internal as well as external - was the next

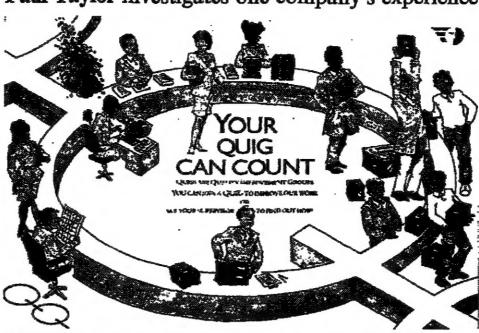
In September that year, Casley contacted all 900 team briefers inviting them to ask their teams to name the two or three things "that drive our customers crazy". The response was overwhelming.

"It was obvious that people were bursting at the seams to do something," says Casley. He was then able to announce that in response to the suggestions,

Customer care

Plugged into the quality circuit

Paul Taylor investigates one company's experience



a "quality manager" would be appointed, a quality improvement programme would be adopted and the company would seek registration with Marketing Quality Assurance, the independent UK body which assesses and designates compliance with BS 5750-type quality standards for market-ing, sales and customer service activities

Casley believes strongly that it is important that the workforce "own the quality pro-gramme" rather than having it imposed on them from either ve or outside.

At the start of December 1990, Edward Hyams, one of Southern's field managers, was appointed quality director. He reports directly to the managing director, makes regular presentations to the executive, and attends the monthly manment meeting which always

has quality on agenda. Casley said he decided to seek MQA registration because its approach was "practical,

Wall posters and Quest for Quality leadlets introducing the sane, sensible and realistic". Adopting this route provided a framework for the quality programme while Casely exploited an existing friendship with Southern California Edison, the US electric utility, to provide a benchmark and role

MQA conducted an initial assessment – asking search-ing questions about Southern's systems and procedures - an experience Casley describes as like "holding up a mirror to expose the holes". But it was up to Southern to plan and execute its own quality improve-

The "master plan" for the project remains the company's 48-page quality manual which embodies the "mission" or "ultimate quality goal". This aims to ensure that all Southern Electric employees work together to provide a quality service which:

o is profitable
satisfies our customers

satisfies our customers
we are proud to present.

better the nine guaranteed service standards which Offer, the industry regulator, imposes on the privatised regionals. For example, the regulator requires that customers be given two days notice of disconnection for maintainance but Southern

gives a full week.

The company monitors and scrutinises its compliance with the externally imposed stan-dards and with its own 39 busi-ness indicators. "Unless an organisation keeps score, it does not know whether it is succeeding," says Casley.
Southern also draws up a

comparative league table for its six divisions. "People are very competitive and quality is about being competitive as well," says Casley. Each month a performance report is pres-ented to the management

meeting.
Casley has no doubt the quality programme has produced gains, although he emphasises that it is a continuing process. Nevertheless, Southern can already claim some real successes. Symbolising the progress so far, the company was recently presented with only the second registration and registration and the second registration and the second registration and registration and registration and registration and reg istration certificate issued by

Henry Casley is particularly proud of the comment made by MQA's six assessors who spent a week at Southern preparing their final report: "The considerable progress evidently achieved by the company since the initial assesment carried out by MQA in April 91 appeared to be the result of considerable effective effort by southern electric directors, management and staff at all levels in the organisation, who displayed a high level of com-mitment to Southern Electric and its quest for quality," the

Casley believes that Southern's continuing quest will provide real benefits for customers and shareholders alike, and ensure his company stays competitive in an creasingly deregulated mar-

"We are pursuing quality for a good business reason," he says. "People unite behind quality, it is very proactive. It sounds a bit tough but you can use quality as the key driver within the organisation because it brings the people who provide the service face to face with the week world.

results. Service engineers use their mobile telephones to tell customers if they will be late In line for an appointment.

At the same time, Southern has successfully managed to of step

> t British Telecom there are 5,000, at Philips 4,500, not to mention the 1,000 at BP. All over the country, middle managers are being laid off. Those who still have jobs face challenges through new information technology, quality programmes and fashionable flat manage-

ment structures.
Yet you would not know it from talking to them. In a survey* of the middle ranks of British management, some 80 per cent say future restructur-ing would pose no threat to their jobs and 75 per cent complacently expected to remain as managers for their entire careers.

The survey, published today by the British Institute of Management, shows middle managers to be an optimistic lot: three quarters were expecting a promotion shortly, and not one of the 1,000 asked saw demotion as likely. Almost none of the manag-

ers expected their jobs to b changed much by trends towards sub-contracting or greater use of computers. By far the biggest change in work practices was expected to come through Total Quality Manage ment, but even in this area, two thirds of middle managers

expected no change.

These replies are sharply out of line with the responses given to the same questions by the employers. Most of them said that middle managers would be bearing a greater burden in the future, but that the work would be done differently, with more emphasis on teams. Pay would increasingly be tied to performance, they said. Employers also expected middle managers to become generalists rather than spe cialists. As work practices changed, they would no longer be line managers but would start managing specific pro-

The report urges managers to keep their skills up to date, to put emphasis on team work and to press for more career guidanc

*The Future of Middle Management by Malcobn Wheatley. BIM. Tel 0586 204222.

Lucy Kellaway

CONSTRUCTION CONTRACTS

Roundhill incinerator facility

TAYLOR WOODROW, together with American-based incineration specialist Dorr-Oliver, and GBE Environmental, has been awarded a £15m turnkey project to build a sludge incinerator facility for Severn Trent

Water. Taylor Woodrow's northern construction company will provide all civil engineering and

dised-bed incineration facilities due to be placed by water comproject management skills reguired for the Roundbill panies throughout the UK this

£40m workload for Willmott Dixon

excess of £40m. Willmott Dixon Symes has

ment to 105 Piccadilly, London W1, a Grade II listed building, for Haslemere Estates; and a 22.7m library extension at the institute of Education in Wobum Square, London WC1. Nine contracts have been awarded to Willmott Dixon Housing, including a £9m residential development for Victoria Park Housing Association at Parmiter Street, London £2. Other new contracts being houses for Notting Hill Hous-

Work is due to begin on site in the spring and is scheduled for completion at the end of Midlands, with Dorr-Oliver contributing the incineration technology and GBE Environ-mental the flue-gas cleaning Located near Stourbridge, the Roundhill plant is one of a new round of orders for flui-

Taylor Woodrow is also undertaking water-related projects throughout northern England, including construction of a sewage treatment works at Blackburn Meadows near Sheffield, for which the first stage was successfully commissioned last December.

WILLMOTT DIXON companies have won contracts worth in

been awarded contracts valued at £11.7m. They are: a £2.4m contract at Hammersmith Hospital for a PACS x-ray unit; a £5.6m extension and refurbish-

carried out from the company's Bedfordshire headquarters are: a £2.2m contract for flats and ing Trust at Uxbridge Road, Southall and a £1.6m scheme for Network Housing Associa-

tion in Willesden.
Willmott Dixon Housing's workload includes a £2m con-tract to design and build houses and flats for Samuel

Lewis Housing Trust in New Romney, Kent; a £732,000 block of flats for Threshold Housing Association at Shipka Road, Balham; and a £676,000 con-tract for Chichester Dicoesan Housing Association at Hove. Willmott Dixon Design & Build is currently working on three contracts valued at more than £4m. They include a distribution depot, valued at £1.8m, for Franthom Property Limberty at Rochester and

£1.5m swimming pool and sports complex at the Hur-lingham Club in London. £24.4m highway development in Wales

COSTAIN BUILDING & CIVIL ENGINEERING has been awarded a £24.4m contract to construct a 5.7 kilometre dual

carriageway by Gwent County £18m projects for Higgs and Hill

the existing A472 and will run from Maes-y-cwmmer to New-bridge in Gwent, south Wales. Work will include the construction of 10 bridges and 27 retaining walls as well as all drainage, fencing and all associated

struction.

The contract will begin in late January and is due for completion in January 1994.

has recently been awarded four contracts together worth £18m. The projects range from a major office development in Leeds to the extension of hospital facilities in Liverpool and Manchester. A contract has been awarded

by GRE Properties for the construction of three office blocks and a car park at The Bourse in the centre of Leeds, adjacent to Leeds City railway station.
The project involves the

Group Limited

CONSTRUCTION

DEBIGN AND BUILD

SPECIALISTS WORKS

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HIGGS AND HILL NORTHERN demolition of existing offices while retaining their facades. Within the facades, office buildings of four and five storeys are to be constructed with steel frames, pitched roofs and brick and block walls.

Aintree Hospitals has awarded the company a design and build contract to create a three-storey accident and emer-gency unit at Fazakerely Hospital in Liverpool. It will have a steel frame and will be clad in brick. External work includes landscaping and car structural steel frame with parking.

works. Extensive cement grouting of old mine workings vill be carried out prior to con-

white fair faced concrete block cladding. The South Manchester

shawe Hospital in Manchester.
The building will contain wards, an out-patients department, laboratories and administration accommodation. It will have a steel frame and will

M.J. GLEESON GROUP's ted to alleviate flooding from Hall & Tawse

in Glasgow, Gleeson is to

Council, the scheme is expec-

The South Manchester Health Authority has placed a contract for an integrated thoracic medicine unit at Wythen-

Flood alleviation scheme

Scottish construction division starts 1992 with the award of two contracts together worth

undertake the f3m construc-tion of a 3.5 kilometres relief sewer between Giffnock and Broomley involving some 800 metres of tunnelling. For Strathclyde Regional

the River Cart. Advocates.

In Edinburgh, Gleeson will extend the Mackenzie Building in historic Old Assembly Close at a cost of £1.7m to provide more space for the Faculty of

The group has reduced staff numbers sharply - down to around 160 compared with 250 Both projects are expected to commence towards the end of January and they are both last year - but has increased scheduled for completion in its presence in both reinsurance and life and pensions.

APPOINTMENTS

Financial moves

John Holmes, once head of one came to nothing because of the of the City's biggest integrated securities operations at Morgan Grenfell Securities, has returned to basics: the small institutional broking business of Credit Lyonnais Laing. For the French-owned brok-

ing firm, Holmes is a signifi-cant catch; his move underines CLL's progress over the past year (market share in UK equities has risen by around half – though it is still modest). For Holmes, the move represents a return to what he considers his main strengths research and sales. From today he is heading the firm's 25-strong institutional sales team. Having become a managing director of another integrated house in London - Morgan Stanley – after the demise of Morgan Grenfell Securities, Holmes left to start an agency broking firm with Peter Quin-nen, former head of James

Capel, last year. That, though,

Dair's inability to enough research and sales "stars" from other houses. "We did raise enough capital," Holmes says. "Sadly, in the current economic conditions very few people were pre-pared to take the risk and start up in business themselves.

m Alan Parsonson, md of PROVIDENCE CAPITAL FUND MANAGERS, is also appointed broker operations director of Providence Capital. Janis Anderson is appointed a director of GROSVENOR Venture Managers.

■ Hugh Dumas is appointed director of marketing-funds and Chris Mason director — commodity indexed transac-■ Julian Entwisle and Richard

Jelley are appointed directors of SAMUEL MONTAGU & Co.

■ Jeff Addison is promoted to md of SCHRODER Leasing.

Even if Sir Charles Powell himself has not forgotton how many directorships he has taken on in recent months. almost everyone else must have done so. The latest batch for Margaret Thatcher's foreign policy supremo who moved to the private sector with a vengeance in the middle of last year was announced yesterday – three of them. Sir Charles, who became a director of Jardine Matheson last August, is now spreading himself liberally around the group. Mandarin Oriental, the luxury hotel operation, Dairy Farm, the food retailer and manufacturer, and Hong Kong Land are all, we are told, in receipt of his services.



Insurance moves

WINDSOR Insurance Brokers, which has been expanding apace since a management shake-up last May, has recruited a team of professional indemnity brokers. John Knott, Chris Wright, Simon Lakey, Andy Errit and Paul Ciprini are joining Wind-sor from Alfred Blackmore,

also a leader in this area. Windsor, which derives about 25 per cent of its revenues from broking insurance in the sports industry, has been seeking to diversify under the leadership of Mike Eagles, the chief executive who joined from Citicorp last year.

■ John Grant is appointed general representative of the UK branch of ASSICURAZIONI GENERALI; Terence Linnegar becomes secretary/chief ■ Norval Bryson is appointed joint deputy chief executive

TISH PROVIDENT. ■ BAIN CLARKSON has appointed Terry Clark and Robert Dean as directors of the special risks division and Paul Crook and Stephen Adams directors of the marine and energy division.

Charles Thompson is a direc-

and joins the board of SCOT-

tor and deputy chief executive of SCOTTISH MUTUAL ASSURANCE.

John Hodges is deputy chairman and Bryan Ferguson md of CAMOMILE Underwriting

programme carried the mission message while employees were encouraged to join or set up odd-sounding committees like Quigs — Quality Improvement Groups — to tackle problems effecting quality. To ensure the message got through, there were presenta-

tions to all managers and employees on quality, a corpo-rate quality video and articles in the staff newspaper which is sent to everyone's home. Meanwhile the quality management department produced a set of customer service guidelines. So how were customers made aware of Southern's

quality drive? Among measures adopted to improve the quality of customer service, telephone bureau operators answering customer calls now give their names and, on a sampling basis, customers are called back afterwards to find out if they are satisfied with the

face with the real world - with what the customer wants.

CONTRACTS & TENDERS

INVITATION FOR TENDER

IONIAN AND POPULAR BANK OF GREECE S.A. is interested to purchase a software package for the needs of the Treasury Department and the Dealing Room.

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National Tanker Co., (P-V), Lid. Karach!
The tender documents will be available
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Weeksteyn up to 13th February 1992.

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1, Chief Emetifive National Tapker Co., (Pvg Ltd. 3th Poper, PMSC Building SLT. Khan Road, Karsohi. 2. Regional Paprocentative Pahlotan National Shipping Co 150 High Road, Blood &G 1UF

3, Regional Representative Pakistan National Shipping C 24th Floor, 21-West Street, New York, Ny-10006 4. Regional Representative Palistan National Shipping Corpor VF Tien Chu Commercial Building 173-174 Glousseter Road Wan Chal, Hong Kong

5. Regional Representative Palaten National Shipping cle M/s Rais Ha PO BOX 7 The last date for submission of the tender bids is 18th February 1952 as per time/procedure stated in the tende

Chief Esseutive lational Tanker Co., (Pvt) Ltd. 3rd Book, PNSC Building MLT. Kham Road Karachi-Pakistan

LEGAL NOTICES

HEADLEY PLOWERLAND LIMITED (IN RECEIVERSHIP)

NOTICE IS HEREBY GIVEN, pursuant to section 48(2) of the Insolvency Act 1986, that a meeting of the unsecured creditors of the above named company will be held at Cark Gatty, 8 Greytriam Road, Reeding RG1 13G at 10.30 am on Thursday, 30 January 1882 for the purpose of having laid before it a copy of the report proposed by the Administrative Receivers under Section 48 of the seld Act. The meeting may, if it thinks th, establish a committee to scarcing the functions conferred on creditors' convenitions by or under the Act.

Creditors are only entitled to vote if :

(a) they have delivered to me at the address shown below, no later than 1200 hours on Wednesday, 29 January 1992, written details of the detas they claim to be due to them from the company, and the claim has been duly admitted under the provi-sions of Rule 3.11 of the Intolvency Rules 1986; and

(b) there has been ladged with me any proxy which the creditor intende to be used or his behalf.

Please note that the original provy signed by or on behalf of the creditor must be lodged at the address mentioned, photocopies (including laved copies) are to acceptable. Date: 13 January 1992

Address to which proxies should be delivered: J M Iredsle, Cark Guily, 9 Greyfriers Road, Reading, Barishire RG1 1JG

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THE WEEK AHEAD

ECONOMICS

Spotlight picks out UK activity

state of UK economic activity and upon price pressures in Germany this week. There is little sign, however, that economists in major financial markets expect any convincing evidence of economic recovery in Britain or that the Bundesbank has German inflation under

In Britain, Wednesday's industrial production figures for November will come under

News last month of a fall in manufacturing output in October raised fears that Britain might be heading for a "double dip" recession and generated about the economy.

The median of City forecasts from MMS International, the financial services company. suggests that manufacturing output will be flat in November and 2.6 per cent lower than in November last year.
The provisional retail sales

figures for December are expected to be similarly uninspiring, following today's report from the Confederation of British Industry that the Christmas trade was better than a year ago but that it nevertheless fell far short of shookeepers' expec-

German figures this week are expected to show an accel-

UK output 1985 = 100 Seasonally adjusted 122 120 Manufacturing

eration in consumer price inflation and money supply

The figures are likely to stiffen Germany's determination to maintain a tight monetary policy when the Group of Seven finance ministers meet in the US on Saturday.

Among the economic high-lights of the week shead, with the median of city forecasts

indicated in brackets from

MMS International, are the fol-

Today: UK, December provi-sional retail sales (unchanged on month, up 0.5 per cent on year). France, November indus-trial production (down 0.5 per

Tomorrow: UK, December Mo department store sales figures narrow money (up 0.2 per cent Thursday: Germany, Bundes-bank council meeting takes on month, 2.8 per cent on year), M4 broad money (up 0.3 per cent on month, 5.7 per cent on year), December bank and building society (M4) lending

place. US, December Treasury budget (\$5.5bn deficit), January 11-20 auto sales figures (5.8m). money supply for week to Jan 13, initial claims for the week to Jan 11 (450,000). Japan, November personal consumption expenditure, income. Aus tralia, November housing finance (up adjusted 3 per cent). Canada, November wholesale trade (down 0.1 per

Friday: US, Q4 housing vacan-cies. December bank credit, figures. France, December trade balance (FF1.5bn deficit). Saturday: Group of Seven finance ministers are due to During the week: Germany, preliminary January cost of living (up 0.8 per cent on month, 4.3 per cent on year). December producer price index

(down 0.2 per cent), December M3 from Q4 base (up 5.2 per cent), December import prices (down 0.5 per cent on month, down 1.7 per cent on year). Japan, December money supply figures (up 2.5 per cent on

Peter Norman

RESULTS DUE

ALL EYES this week will be on the results of Lonrho on Thursday. Shares in the conglomer ate, which has wide ranging agricultural, manufacturing and leisure interests, have dropped from 230p in late November to 150p last night. Concern centres around the

"tycoon factor" · ie. what would happen to the company when it loses its driving force, Mr "Tiny" Rowland, 74.

its high level of debt, difficulties in generating organic growth, and falling mineral prices. Its pre-tax profits for the year ended last September have probably fallen to about £245m, from £273m a year ear-lier. Some analysts think the dividend may be cut this year from last year's 16p a share.

Interim results from Bud gens on tomorrow will be the first news on how things are There are also worries about progressing at the food

retailer, where institutional investors installed a new manment team last April. Analysts are expecting pre

tax profits of about fim, and will be interested to hear how Sunday trading is holding up, now that other food retailers have clambered aboard the bandwagon which Budgens was one of the first to get

Newman Tonks, Europe's largest maker of architectural

hardware, will report on Wednesday a steep drop in pre-tax profits for the year ended October. They are likely to fall to about £15m, from £23.2m a year earlier.

The decline is no surprise given the abysmal UK housing market. The group's strength abroad, coupled with tight management, will have helped minimise the blow. Analysts are pencilling in a slight pick up for the present year.

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UK COMPANIES

TODAY

COMPANY MEETINGS: Bridgort-Gundry, Arts Cantre, South Street, Bridgort, Dorset, 12.00 Cosalt, Founders Court, Lothbury, E.C., 12.00 Euromoney Publications, Stationers Hall, Ave Maria Lane, E.C., 10.30 Ferry Pickering, Sketchley Grange, Surbage, Leics. 12.00

BOARD MEETINGS: Intercare Wheway Widney Interime

TOMORROW COMPANY MEETINGS: Birmingham, 10.30 Dunedin Worldwide Inv. Trust. Dunedin House, 25, Ravelston Terrace, Edinburgh, 12.00 Leeds Group, Post House, Bramhope, Leeds, 12.00 Sanderson Electrophys. Sanderson Electronics Charter Square, Shell 12.00 Sycamore Hidgs., Dunkenhaigh Hotel, Blackburn Road,

BOARD MEETINGS: Central Motor Auctions Applied Holographics BCE

Birse Budgens Daejan Relect Shop Trevian Wood (John D.) WEDNESDAY JAK 22

COMPANY MEETINGS: Gleeson (M.J.), Haredon 12.00 MEPC, Centre Point, New Oxford Street, W.C., 12.00 BOARD MEETINGS:

Finals: London & Clydeside Newman Tonks McKay Securities Matthew Clark

IN THURSDAY JAN 23 COMPANY MEETINGS: Airtours, Stanneylands

BOARD MEETINGS: Hall, Ave Maria Lane, E.C., 10.30

IN FRIDAY JAN 24

BPB Inds. 4p

S.W., 11.30

River Plate & Gen. Inv.

Trust, Knightsbridge House, 197, Knightsb

12.30

12.00

Burton, Marriott Hotel, 10, Grosvenor Square, W., 10.00 Derby Trust Lonrho Macarthy Interime: Trust, Royal Exchange, Dundee, 12.00 Fairline Boats, Cook (D.C.) Fairine Boars,
Peterborough Moat House,
Peterborough, 12.00
MY Hidgs., Highstone
House, 165, High Street,
Barnet, Herts., 10.00
Morland, The Brewery, Park Food M FRIDAY LAN 24

COMPANY MEETINGS: Western Selection, Honourable Artillery Co., Ranks Hovis McDouga

BOARD MEETINGS:

Cardiff Property

Whessoe, Armourers Hall, 81, Coleman Street, E.C., Company meetings are annual general meetings unless otherwise sisted.

PARLIAMENTARY DIARY

TODAY

Commons: Local Government Bill, second reading. Proceeds on the Stamp Duty Bill. Lords: Debate on the working relationship between the Department of Health and NHS medical organisations. Debate on the case against Trident. Further and Higher Education

Select committees: Public accounts - subject, Criminal Legal Aid. Witnesses: Sir Citye itmore, Home Office, and Mr T. Legg, permanent secretary to the Lord Chancellor (Room 16, 4,30pm). Social Security - subject, operation of pension funds. Witnesses: The Graphical, Paper

TOMORROW

Commons: Asylum Bill, remaining

Bill, committee stage. Seven Bridges Bill, committee. Select committee: Trade and Industry - subject, export to Iraq. Witnesses: Walter Somers (Room

WEDNESDAY Commons: Debate on the Autumn Statement, Motions on Scottlah housing grants. Lords: Debate on the Patients' management in the community in the 21st century, Question to government on policy towards the South Pacific. subject, coastal zone protecti

8, 10.30am). Welsh Affairs - subject community care - the elderly. Witnesses: Age Concern, Wales; Association of Carers, Retired Members Association, TGWU

Marine Conservation Society

the National Trust, the RSPB and

the World Wildlife Fund (Room

(Room 15, 10.30am). (Hooff It), Usbern, Energy - subject, consequences of electricity privatisation. Witnesses: Powergen plc, East Midlands Electricity plc, Office 18, 10.40am).
Treasury and Civil Service subject, Banking codes of
practice and related matters.
Witnesses: National Consumers

(£2hn). Japan, November machinery orders, December trade balance (\$3hn surplus,

customs cleared). Canada,

December consumer price index non-seasonally adjusted (unchanged on month, up 42 per cent on year), CPI seasonally adjusted (up 0.2 per cent on month), November adjusted

retail sales (up 0.8 per cent). Wednesday: US, Western for-eign ministers confer in Wash-

ian aid for states of the former

Soviet Union. Fed releases the

"tan hook" on economy for February 4-5 meeting of the open market committee.

December housing starts (1.09m), building permits. UK, November manufacturing output (unchanged on the month, down 2.6 per cent on the year), industrial prediction (de year),

industrial production (down 0.3

per cent on month), unit labour costs (3 months to November up 5 per cent on year), release of the British

Chambers of Commerce Q4

1991 economic survey. Japan, release of the revised Novem-

her industrial production fig-

Forum for private business a the CBi (Room 20, 10.45em). lence - subject the TA. Inesses: Mod officials (Room 16. 10.50em). Education and Science - subject, student support. Witnesses: Committee of Vice-Chancellors and Principals, standing conference of Principals, Association of Heads of Polytechnic Student Services

(Room 5, 4,15pm). Employment - subject, retraining and redeployment. Witnesses: Open University, BREL Limited, Great Western Enterprise Limited

Health - subject, NHS Trusts. Executive (Room 15, 4,15cm). Home Affairs subject, police complaints procedures. Witnesses: Home Office officials (Room 8, 4,30pm). Public Accounts - subject, supp of vehicles. Witness: Sir Michael Quinlan, MoD (Room 16, 4.30pm). Joint Committee Consolidation - subject, Capital Gains Tax bill. Witness: Draughtsman of the Consolidation (Room 3A, 4.30pm).

THURSDAY Commons: Opposition Day government's failure over Lords: Local Government Finance

FRIDAY

DIVIDEND & INTEREST PAYMENTS

Asahi Brews. Fitg. Rate Nts. 1996 Y379538.0 Brit. Steel 1112 % Db. 2016 Charter Cons. (Reg) 7p Do. (Br) 7p Do. (Br) 7p Dewhurst Dent 7% Un. Ln. 1990/2000 3½ pc. Elys (Wimbledon) 9¾ % Un. Ln. 1995/99 4½ pc. WEDNESDAY JAN 22 Erskine House 2.3p

Gartmore Euro, Inv. 1.8p Genesis Chile Fd. Ptg. Hazlewood Foods 22p Marling Inds. 0.3p Sainsbury (J) 2.4p Scottish & Mercantile Inv. Do, A N/Vtg. 1.2p Shandwick 1.18p Shanks & McEwan 2.24p

W TOMODROW Amber Indi. 4.5p Chillington Corp. 0.5p Flash Sec. Fitg. Rate Nts.

(6 mnths) 1993 \$3379.16 Fleming Fledgeling Inv. Tat. 614 % Ob. 1966/93 Evershed 1,340 Rothmans Intl. B 7.5p Vosper Thornycroft 4.1p Wells Fargo Sücts.

Bimec Inds. 0.67p Britannia Bidg. Society Fitg. Rate Sb. Nts. 2005 527964,48 Cosalt 6.5p Dawson Intl. 2.9p 7.10

Spc. Glesson (MJ) 8.74p Leeds Grp. 6.75p Mitsubishi Bank Fitg. Rate Sb. Ln, Ptpn. Cert 2000 \$1327.08 Mitsubishi Cap. Gld. Dual Basia A Bds. 2000 \$4120.83 Do. C Bds. \$3657.84 Mitsubishi Electric 6.875% Bds. 1997 Y171875.0 Nat. Australis Bank 23cts. Osborne & Little 2p Sweden (Kingdom of) 13.5% Ln. 2010 (Reg) 63 pc. eury 124 % Ln. 1992 6% pc. Treasury 14% 1996 7pc. Treasury 1314 % Ln. 1997 858 pc. sury 113, % 2003/07

III THURSDAY JAN 25 Apollo Metals 2.5p BSS 5.75p Caledonia Invs. 4.8p MEPC 14.75p Rolfe & Nolan Computer Serve, 2.3p Toyo ink Mig. 7% Bds.

7cts. Faber Prest 4.3p Fairline Boats 13.85p Fenner 5.1p Genfinance Fitg. Rate Nts. 1004 \$332 22 Graig Shipping 2p Do. A N/Vig. 2p 2002 312 pc. Woolwich Bldg, Society Filg. Rate Nts. 1995 £133.54

Belharay 7p Britsamia Bidg. Society Fitg. Rate Nts. 1996 £268.02 CPC Int. 55cts. Carrs Milling 2.9p Fitg. Rate Nts. 2000 £134.32 Bankers Tst. New York Danka Business Systems 70cts. 1,25p Dundee & London Inv. 8,2p

Figure 2006 Socts. Lloyde Bank Sewr. A Var. Rate Sb. Ms. 1936 £253.88 Marks & Spencer 2.1p Melville Street Invs. 1.5p RHM 9.54p

Scapa 1.52p Sears 121₂ % Bds. 1996 291.67 ndpan Gold 8.25cts. SATURDAY JAN 25

2002/07 3 % pc. Do. 7 4 % Un. Ln. 2002/ 07 3 pc. 47cts. Treasury 12% 1995 6pc. Treasury 134 % 2000/03

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E SUNDAY JAN 25 Treasury 74 % Ln. 2012/ 15 3 % pc. Treasury 2 ½ % i.i.. 2016 E2.0444

TRADE FAIRS, EXHIBITIONS & CONFERENCES

JANUARY 20 Crisis and Change in the Foreign Exchange Market

Tolerate, on changes confronting fores, Tom Lockett, Wolfgang Ricke and Donis Healey. Venue: Queen Elizabeth II nce Centre, Westminster, Contact

LONDON

Fax: 071 583 1837.

JANUARY 23-24 NEGOTIATING WITH THE SPANIARDS An intensive two day seminar de the busy mustagement negotiating planning to negotiate) long term agreement with Socalor: Vincent Contact: Louise Knight, Frost& Sullivan Ltd. Tel: 071 730 3438 Fast 071 730 3343. Quote ref 1098FT. LONDON

JANUARY 23-24

The Relategration of the Baltic States into the World Communi convened by The Royal Institute of nternational Affairs in association with the Governments of Estonia, Lurvia and Lithuania, & The London Chamber of Commerce and Industry. To be held at Chatham House, London. Enquiries es. Tel: 071 957 5700; Pax: 071 957 5710

JANUARY 29 investment in Housing Associations For benisers and instituti Fund Managers - seminar coveris grant interface, achieving an assured Hall, Moorgate Place EC2, 4:15pm-7pm. Contact: Peter Tegg. Social Housing Finance Consortium Limited, Tel: 071-588 3611 Fax: 071-638 2159

JANUARY 29 Geographical Inform

bolding a series of half-day ser ion systems for asse ent, looking at the issues and ing ways of tackling the pro Malcolm Leith, KPMG Management LONDON

JANUARY 30-31 What it takes to win: Tra lership for innovation and

Learn the differences between man and leading and realise the importance of leadership style to increase your ive advantage through in Contact Louise Knight, Frost & Sullivar Fax: 071 730 3343 Quote ref 710FT. LONDON

JANUARY 30-S1 CORPORATE PENSIONS Influential figures in the pensions world being Tony Newton, Secre State for Social Security, Michael Meacher, MP, Jennihou Charkha issues correctly effecting corpor pensions on the UK. Contact to Bradie; at The Economist Conferences on

LONDON JANUARY 31 The Implications for Property Investment and Developm The programme will cover DoE

Contact: Veronica Beason, Ha Stewart Conference Studies Tel: 071-935 2382 LONDON FEBRUARY 3 - 4 Profitable Pricing Providing hard hitti pricing issues in a range of environments to this sensions has a practical approach supported by examples of proven strategies. Speulas: John S Harrison.

ercial and residential property.

Contact: Louise Knight Front & Sollivan Ltd. Fax: 071-730 3343 LONDON

FEBRUARY 5 - 8 FURCIPEAN HUMAN RESOURCES discuss their burnen resources munagement. Keynote speaker is Sir Brizm Wolfson, chairman of Wembley and the National Training Task Force. A

reace Board Eur

Connet Jane Campbell

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sed workfo

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Enquiries - Director Confe LONDON

FEBRUARY 6-7 THE MOST IMPORTANT TECHNOLOGY EVENT OF

Genting different systems won together - interoperability is the most significent IT development of the 90s. Attend The Interoperability Symp for the answers on open systems. Co Sharlene Pollard, Blenheim Online. Tel: 081-742 2828 or Fax: 081-742 3286 LONDON FEBRUARY 10-12 Effective Business

ninar you will learn how to put - and keep - your best foot forward in any situation. Attendence is limited to ensure Miller UL Cusset: Louise Knight, Frest & Sullivan Ltd. Tel: 071 730 3438 Fax: 071 730 3343 LONDON

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This conference shows how the strategic usion value of an EIS can be improved, covering such key issues as potential sources of information, and competitor and mariest share analysis. Tel: 081-544 1830.

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FEBRUARY 17&18 Cable Television & Satellito

To review the inte ing and the media, the fallous from the competitive tenders for ITV franchises, and telephone's contribute to cable, Enquiries: Financial Times Tel: 071-925 2323 Fax: 071-925 2125

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Department, BLENHEIM ONLINE 061 742 2828

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FEBRUARY 18 WAREHOUSE & DISTRIBUTION SOFTWARE Conference & Integral Exhibi despatch, retail IT strategy, order picking. operations, Speakers from Manor Bakeriea, EMI Compact Disc, Texas Homeoure, Wiggins Texpe, Robert Bosch Contact: Hilary Keeble, NMHC Ltd. Tel: 0234-750323. Pax: 0234-750875

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This conference is devoted to imp orate performance in the critical area acut appraisal, addrer such such key issues as new investme appraisal methods, and evaluating the portfolio. Contact Business Intelligen Tel: 081-544 1830. LONDON

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Coverage of current key issues UK/European warehouse space use space, facil Contact: Hilary Keeble, NMHC Ltd. Tel: 0234 750323 Pas: 0234 750875 CRANFIELD

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why strategic IT systems usually fail, and successful approaches to improving the usability and user acceptance of systems. Contact Business Intelligence.

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key topic are senior executives from: I. Sainsbury, Granada Information Services, British Stock and Caledonian Airwa resort by Constant, Warwick Bo School and Notion, Notion & Co. Enquirie The Event Organisation Company, Tel: 071 COVENTRY

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FEBRUARY 16-18 Alpine Options and Futures tang conference looks at Options and Risk Management in the new Europe'. Speakers include representative from EBRD, Mitsubiahi, Finance, Scott Manual, SBC. Brochure and fur details. Futures and Options World Tel: 1081) 330 4311 Page 081 337 8943

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مكذا مبد المول

New life for old buildings

Colin Amery discusses the Georgian Group's plans

Thange at the expense of character in England's smaller towns was the theme of a symposium held in London last week under the auspices of the Georgian Group. The Group has spent the last two years carrying out photographic surveys of market towns with the object of presenting a clear picture of their archi-tectural condition as they cope with the arrival of by-passes, shopping malls, supermarkets, and businesses.

The fruit of these photographic labours can be seen in an exhibition, The Future of the English Town sponsored by the Department of the Environment and the Monument Trust. The exhibition, which will travel, can currently be seen at The Nash Room, 12, Carlton House Terrace, London,

12, Carlton House Terrace, London, SW1 until February 9 (10am to 5pm Monday to Saturday).

Naturally you would expect an outfit like the Georgian Group to be concerned with conservation and preservation, but the Group has recently effectively widened its concerns to cover planning and the architectural debate it was something of a break. debate. It was something of a break-through to have at the symposium the incumbent President of the Royal Institute of British Architects, Rich-ard MacCormac, who spoke effectively to the gathered conservation officers

about new buildings.
It was John Fidler, the head of architecture and conservation at English Heritage, who presented the facts about the state of protection of historic towns. Although developers may feel otherwise, it is worth noting that there are only 438,000 listed buildings in England and some 7,500 conservation areas. The total number of listed buildings represents only six per cent of the whole national building stock. As Fidler very wisely said, these listed buildings represent a finite cultural resource, and one that each of the 951 recognised historic towns in England we see a palimpsest of the nation's history. As three listed

able our historic towns are. At this particular time it is the edges of towns that are easily eroded for car parks, supermarkets and roads.

So often it is the multi-storey car park that delivers the coup de grâce to the historic town but there are also more subtle threats. The decline of residential occupancy at the centres of small and large towns causes con-siderable loss and damage. There are many provincial towns where the betting shop, the building society and the estate agent are practically the only occupants - and the estate

only occupants — and the estate agents are waning fast.

There is one project which is not well enough known that is trying to do something to increase residential occupancy in town centres. The "Living over the Shop" project funded by the Joseph Rowntree Foundation and the Department of the Engineering the Department of the Environment aims to encourage the residential use of vacant space above shops. It was a change in the law in the 1988 Housing Act that made it possible for Housing Associations to to own part-commercial property. This important change means that owners of commercial properties with vacant upper floors can now grant business tenancies to housing associations which will allow vacant possession to return the owner by a specific date. The Project offers an information service to local authorities and owners and is work-ing closely with the Housing Corpora-tion

A pioneer project will open soon in Stamford, Lincolnshire where four upper stories of a 1790 listed building, which have been empty for 20 years, which have been empty for 20 years, will be let through a housing association as studios for single people on the local authority housing waiting list. One small change in the law, one benevolent charity and some lateral thinking, shows how a small start can be made to rejuvenate historic town

We are at the end of a decade of ered.

buildings a week are quite legally market led redevelopment and the demolished it can be seen how vulner-symposium concluded that now is a market led redevelopment and the symposium concluded that now is a good time to stand back and consider the best ways of achieving a solution to the deteriorating condition of town and city centres. Is it true that the state of our cities is a direct result of the rural bias of the planning system? There are also a multitude of organisations for the protection and preservation of the countryside but, as a speaker from the Civic Trust said speaker from the Civic Trust said, "there is no Council for the Protection of Urban England." Urban England is not an image that comforts any Englishman abroad in the way that he dreams of the Cotswolds when he is in the Sahara. Is anti-urban senti-ment so strong in England that there is no intellectual impulse behind the

whole subject of urban design?
It was gratifying to hear the President of the Royal Institute of British Architects say that the beginning of an urban renaissance depended on analysing towns in terms of organisa-tion, use and scale. There is no point in looking at towns as places for the uncontrolled debate about architec-tural style. Towns have every opportunity today of being places where people live to enjoy the virtues of civilisation. We can drive to shop just once a week to the out of town stores while our historic town centres are rejuvenated for residential use. The corner shop and the specialist store could occupy refurbished historic bulldings with low tech businesses with computer networks occupying the formerly unused upper floors.

The present slow period of recession and lack of redevelopment offers a wonderful chance gradually to enhance our historic towns. Newbury, Frome, Melbourne, Castle Donnington, Cirencester, Beverley, Truro, Bar-wick, Wisbech, Kendal, Chesham, Newark, Farnham, Knutsford, Chip-penham, Richmond and Wotton – the litany of names of towns in the exhibition is just the tip of the glorious urban vision waiting to be radiscov-



Cheltenham happily accommodates its shopping

The spontaneity of 'Cher Poupoule'

Writing letters was almost as much a part of Poulenc's life as composing music. "He wrote" said his great friend, exact contemporary and recital partner, the singer Pierre Bernac, "with disconcerting speed, and his style was as alive, personal, unpredictable and spontaneous as his conversation". And one

Not unnaturally his friends were eager for letters from their "cher Poupoule". Even when he was doing little more than provide charming entertainment, his music was never impersonal or pretentious. After 1936, when he underwent some kind of mystical experience at Rocamadour (which led to the choral Litanies à la Vierge Noire), he wrote on a deeper level not always recog-nised because he so blithely ignored current fashions. The impudent cheerfulness of the earlier years, however, was not The letters here printed,

most satisfyingly translated and edited, with admirable notes, by Sidney Buckland, continues a project started by the singer Winifred Radford, who knew Bernac and Poulenc well. In 1967 a smaller selection edited by Hélène de Wendel was published in Paris. This is now out of print. Mrs Buckland has added many unpublished letters, increasing the total from 224 to 350, restoring passages formerly omitted. Soon after Poulenc's death it was understandable that some references to his private life should be cut out, less so that passages should disappear in which he endearingly described the pleasure his new works gave him. Like many artists, Poulenc was inclined to prefer his latest work above all the others. He was not always right but the childish enthusiright, but the childish enthusi-

asm was part of the man. The private disclosures hold little joy for the prurient. He confided in certain friends, male and female, with unaffected frankness and candour. A young mechanic, Raymond, became his driver and his lover, and remained (with his wife) as a valued part of Poulenc's entourage at Noizay in Touraine. Later there was a young man from the Midi called Lucien who caused much emotional distress, increasing to breakdown-point when Lucien died of tuberculosis. At this stage Poulenc's grief became so obsessive as to draw a sharp but dignified rebuse from the long-suffering

Bernac, as always "counsellor and conscience". These friendships (later still there was Louis, a dashing regular Army sergeant) were, composition of various works - Raymond was "the secret", as Poulenc put it, of the operabouffe Les Mamelles de Tirésias and of the Eluard cantata Figure humaine; Lucien of the Stabat Mater and the Dialogues des Carmélites; and Louis of the Cocteau opera La Voiz humaine. In 1946 Poulenc had a daughter, whose mother was a friend of many years' standing. Mostly, but by no means solely, in letters to Bernac, observations about music and musicians are many and fascinating. Poulenc's generosity to younger colleagues is striking. His appreciation of two composers of very different stamp, Messiaen and Boulez, is genuine if qualified (it did not necessarily extent to their acolytes). There is a surprising reaction to a usually admired senior figure, Paul Dukas,

whose influence on Messiaen Poulenc found "irritating" – "Saint-Saëns's method could

guide a Ravel, for example. But what Dukas uses is a method based on other methods." He preferred Prokofiev to Shostakovich, whom he likened to "Brahms: everywhere and all the time". In the background there is the wise, benign figure of Darius Milhaud and the less positive, sympathy-demanding form of Henri Sauguet.

Prompt as he was to express pleasure in his own music, he waited urgently for the opinion of friends he trusted (Bernac most of all). When Charles Koechlin, his former and greatly respected teacher, com-pared the new ballet Les animaux modèles unfavourably with the much earlier Les Biches, Poulenc was hurt. Judging from the concert suitc. Koechlin surely had a point. Les Biches, so successful in blending near-pastiche with "modern" (1924) sophistication and syncopation, so disarmingly, insidiously tuneful and yet so sad, is a small-scale mas-terpiece which in its own kind Poulenc could not surpass (it needs the rowdy chorus parts, not often I think done in the theatre but included in the Markevitch/Monte Carlo and Prétre/Philharmonia record-

There is plenty about sing-ers, singing and the setting of

Ronald Crichton reviews Poulenc's other writings

words. "Essentially I am a man of song in all its forms". He Apollinaire and, above all, Paul Eluard – "It is really Eluard who has brought out the best in me". He liked to hear poets read aloud their own work and to recall, when it came to set-ting their words, the cadence of their voice. He had a gift for describing singers, Bernac of course but others too, amateur as well as professional, among them the beloved Denise Duva who did much to cheer Poulenc's later years.

Throughout the letters one senses an unresolved question – Paris or the country? Though he often enjoyed his house in Touraine he insisted he was not a Tourangeau – his childhood was spent happily at Nogent on the Marne on the Eastern outskirts of Paris, where the bal musette music had an enduring influence on his style. Was he ever, except through his social life, in the fullest sense a Parisian? Of his religion he said "I have the faith of a country priest". There remained something countrified, even doggy, about him - in his features, in his way of barking stories and sal-lies, in the tail-wagging, trotsentimental effusions interrupted by gruff, canine explo-

Yet he loved New York and he seemed at home in England. He would have come to Aldeburgh more often to perform with Benjamin Britten if he hadn't disliked the sea air. In the programme of a Festival tribute after his death, Britten and Peter Pears wrote the fol-lowing — "One of his most adorable qualities was that he was incapable of being any-thing but himself - a delightful friend and a lovable musi-

"Poupoule". Francis Poulenc.
"Echo and Source". Selected Correspondence 1915-1963. Translated and edited by Sid-ney Buckland. Gollancz £30, 448

Giselle

COVENT GARDEN

Walt to Hard

2 : 17E

On Saturday night, Viviana Durante made her debut as Giselle and, fortunate young ballerina, had the mestimable

advantage of Irek Muk-hamedov as her Albrecht. It is in no way to diminish the merits of Durante's performance to say that, without Muk-hamedov, her interpretation would have seemed less touch-ing for he more than the stag-ing, established the world in which Giselie must love and suffer and become a protective

Mukhamedov, as we know from his Bolshoy appearances, is a great Albrecht. The sustaining thread of his reading is a passion for Giselle. This Albrecht is not playing with moment with her - as peasant girl or wili - reasserts that tensity of feeling which he shows her (and us) early in Act 1. Soon after their first tender greetings. Albrecht looks intently at Giselle and, miraculously, Mukhamedov conveys the gust of passionate love that sweeps over the heedless aris-tocrat at this moment, justifying for him this village dalliance. He reises his arm and swears fidelity (Giselle, instead, proposes the flower test) and the rest of the drama is explained thereby.

Because Mukhamedov is a totally expressing artist.

totally expressive artist - no step meaningless, no gesture unfeeling - every least nuance of emotion is made clear, ardent, poetically beautiful. Remorse despair at his own ov's every role gave Viviana folly in the mad scene - to Durante an ideal framework.



Vivina Durante and Irek Mukhamedov

which Mukhamedov gives Her playing was, not surpris intense pathos by his involvement in Giselle's torment - and his ability to suggest that each appearance by the will Giselle deepens his love for her, estab-lish a world of emotion which sustained Durante's reading as surely as did his partnering. The dance blazed in the forest scene, noble and grand in outline as in expressivity. Muk-hamedov's Albrecht is a peerincarnation less Romanticism. His exit in Act 1 turning back to gaze at the

dead Giselle - was worthy of Géricault. His pose flower held aloft, as the hallet ends, would have inspired Berlioz. And in nothing is this mar-vellous interpretation selfish. The generosity and dedication that have marked Mukhamed-

ingly for so gifted a dancer, whole-hearted, intelligent. She already commands much of the role: her account of both acts was technically fluent, felici-tous, and her view of the peasant girl was quickly responsive to feeling. A young ballerina's first mad-scene is often burdened with too much drama the Opera House production, with its concern for detailed ensemble playing, encourages this - and Durante will soon be able to find simpler means, but the lines of her reading are true, and the wili was given a vaporous and touching gravity, the dance floating, delicately poised. We have much to expect from this first perfor-

An Affair with Numbers

Barbican Hall and Radio 3

At the weekend, the BBC mounted an almost compendi-ous survey of Alban Berg's music in four concerts. "Almost compendious", because his operas Wozzeck and Lulu were represented here only by the concert-suites Berg drew from them; but nothing else of significance, was omitted. Writing at half-time in this mini-festival, I can say already that it is a signal success: excellently planned and beautifully performed, with the great horus (for the with the great bonus (for the audience in the hall) of George

Among major composers of any period, there is scarcely another whose oeutre adds up to so few hours and minutes except, of course, Anton von Webern, Berg's own colleague and fellow Schoenberg-disciple. Webern, however, took early to "miniature" forms, or more exactly to composing atonal pieces of extreme, strippeddown concision. Berg wasn't a natural miniaturist at all; as we heard on Friday and Saturday, his experiments with very brief pieces went no further than those for clarinet and piano, op. 5, and his op. 4 sones (with a disproportionately huge orchestra) on tiny poems by Peter Altenberg. When Webern came to

embrace Schoenberg's method of composing with "twelvenote rows", his music expan-ded just a little: movements a Clement Crisp few minutes long, instead of a few seconds. Meanwhile Berg

was developing his own idiom in works on a much more sub-stantial scale, in which gingerly Schoenbergian experiments figured only here and there. Except for a single song from 1925, only his very last works he died in 1935, in his ifty-first year are committedly
"twelve-note" music, and then
in a style that constantly
infringes the sustere groundrules of the Schoenberg

What really happened, as the first two BBC concerts let us hear quite clearly, was that cal language highly chromatic, highly calculated, potent and poignant without forcing it into Schoenberg's mould. He espoused a version of "twelve-note" composing, quite individual, only when it could accommodate his own expressive idiom without

cramping it.
There is no sharp break between the hyper-sensitive, post-Romantic songs of his earliest, pre-Schoenberg years (which Arleen Auger and Alan Onle sang on Friday with acute sympathy) and the intricate density of his mature works, but merely a steady acquisition of technique and a unique composer's voice.

After Friday's little banquet

of early songs, the clarinet pieces (in which Antony Pay and Ian Brown were impecca-bly subtle) and Berg's reduced version of the Adagio from his later Chamber Concerto, Saturday's BBC Symphony concert

was a sumptuous affair. Each work bore the marks of superb preparation by the conductor Andrew Davis. We had the 1912 Altenberg songs ravishingly sung by Yvonne Kenny, their monster orchestra handled with the utmost delicacy; and the orchestral Three Pieces op. the orchestral Three Pieces op.
6, the Wazzeck Suite and the
great Violin Concerto, Berg's
last completed work.
All the performances were
rich in insights, and they were
precisely exquisite almost to a
fault. Davis dwelt lovingly over
the concerto in perfect time

the concerto, in perfect tune with Ulf Hoelscher's chaste, tander account of the solo role, at some cost to the dramatic muscle of the score; but for once, at least, the result was so lovely to hear that one barely missed a tougher thrust. If the climactic "catastrophe" in the third movement

was under-powered, the final Adagio was still extraordinarily moving, and rendered transparent far beyond any run-of-the-mill treatment. In the Wozzeck movements, the innate gentility of Miss Kenny's soprano did not make her a natural Marie (the ruined heroine of Büchner's text), but she captured the felt anguish marvellously, and Davis brought off the famous sum-ming-up "interlude" with searing conviction. The Three Pieces ended the concert with all the right baleful force, still with refined control and sharp derstanding.

David Murray

INTERNATIONAL TODAY'S EVENTS

■ AMSTERDAM Concertgebouw 20.15 Godfried

Hoogeveen plays cello sonatas by Rakhmaninov, Brahms and Britten. Tomorrow: Netherlands Student Orchestra and vocal soloists in a programme of operatic and orchestral music by Tchaikovsky, Prokofiev, Wagner and Ravel. Wed at 12.30: Riccardo Chally conducts the Royal Concertgebouw Orchestra in a free kunch concert. Wed, Thurs, Fri: Chailly conducts Tchalkovsky's Fifth Symphony. Set: Richard Hickox conducts the Netherlands Chamber Orchestra, with soorano Amanda Reccroft, Sun: Lazar Berman (6718 345) Muziektheater 20.00 Louis Langrée conducts Offenbach's Les brigands. Runs till Jan 29, with next performances on Wed and Sun ifternoon. Fri and Sun evening: Nederlands Dans Theater (6255 455/credit card bookings 6211 211)

BARCELONA

Gran Teatre del Liceu 21.00 Song recital by Raina Kabalyanska, Wed-and Set Mad Ermler conducts Teakovsky s unesti (412-1468) kovsky's Queen of Spades

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Palsu de la Musica 21.00 Heinz Holliger conducts the Chamber Orchestra of Europe In Schoenberg's Verklärte Nacht, Rayel's Le Tombeau de Couperin and Milhaud's Le boeuf sur le toit. Tomorrow: Orpheus Chamber Rozhdestvensky conducts the Moscow State Philharmonic Orchestra. Fri, Sat and Sun: Garcia Navarro conducts the Barcelona performance of Granados Goyescas (268 1000)

■ BERLIN

MUSIC haus 20.00 Mstislav Rostropovich conducts the Bamberg Symphony Orchestra In Glinka's Ruslan and Ludmilla overture, Shostakovich's First Cello Concerto (soloist Wendy Warner) and Tchaikovsky's Fourth Symphony. Tomorrow: Jia Lu conducts Beethoven and Dvorak. Fri: Hans Rogner conducts Sutermeister's Te Deum and Faurè's Requiem (East Berlin 2272 SFB Grosser Sendesaai 20.00

Nikolaus Harnoncourt conducts the Berlin Radio Symphony Orchestra in music by Haydn and Mozart (3027 242)

Deutsche Oper 19.00 Stefan Soltesz conducts Günter Krämer's production of Die Zauberflöte, also Sat. Tomorrow: Christopher Bruce ballet evening. Wed: L'elisir d'amore. Thurs: Tosca. Fri: Alda. Sun: ballets by Balanchine, Roland Petit and Minkus (West Berlin 3410 249)

Staatsoper unter den Linden 19.00 Egon Bischoff's production of Giselle, also Frl. Tomorrow: Die

Zauberflöte. Wed and Sat: Madama Butterfly. Thurs: Der fliegende Hollander, Sun: Eugene Onegin (East Berlin 2004 762) Komische Oper 19,00 New production of Hans Werner Henze's pallet Tomorrow: Der Freischütz. Wed: Entführung. Thurs: Siegfried Matthus conducts his own music. Fri: Prokofiev's ballet Romeo and Juliet. Sat: Cav and Pag. Sun: Le nozze di Figaro (East Berlin 2292 THEATRE West Berlin: Sweet Charity, the

musical by Cy Coleman, Dorothy Fields and Neil Simon, starts previewing at the Theater des Westens on Fri (3190 3193). The Schiller Theater repertory this week Includes Schiller's The Robbers tonight, Lessing's Minna on Barnheim tomorrow and Molière's Le Malade imaginaire on Wed (3195 236). East Berlin: this week's repertory at the Berliner Ensemble includes a Kurt Weill evening on Wed and The Good Person of Sezchuan on Sun (2827 712). The Deutsches Theater has Kleist's Das Käthchen von Heilbronn on Wed, an adaptation of Bulgakov's A Month in the Country on Fri and Lessing's Nathan the Wise on Sat (2871 225), with Ibsen's John Gabriel Borkman tomorrow and GB Shaw's Heartbreak House on Thurs at the Kammerspiele (2871 226). The Maxim Gorki Theater repertory currently includes plays by Feydeau, George Tabori and Chekhov (2082 748), and the Volksbühne is showing Schiller's The Robbers tomorrow and Sat,

Büchner's Woyzeck on Fri and

Chekhov's On the High Road on

Sun (282 3394). The

Metropol-Theater has

performances of Jesus Christ Superstar daily except Wed, Thurs and next Mon (2082 715).

■ MILAN Teatro alla Scala 20.00 Wolfgang

Sawallisch conducts the Orchestra of La Scala in Britten's Young Person's Guide to the Orchestra, a suite from Stravinsky's Pulcinella, and Mendelssohn's Scottish Symphony. This week's other performances at La Scala are of Auber's opera Fra Diavolo, which can be seen tomorrow and Fri (7200 3744)

■ NEW YORK Blue Note Jazz Club and Restaurant

Tonight's shows (21.00, 23.00 and 01.00) feature Charles Fambrough. The rest of the week is devoted to the third programme in Dizzy Gillespie's Blue Note Diamond Jubilee series: entitled To Bird, With Love, Dizzy pays tribute to Charlie "Yardbird" Parker, who along with Dizzy, pioneered the bebop movement in jazz. Dizzy will join the following guest saxophonists: Hank Crawford and Vincent Herring (tomorrow), David "Fathead" Newman and Ron Holloway (Wed), Clifford Jordan and Antonio Hart (Thurs), Benny Golson and David Sanchez (Fri), Jackie McLean and Paquito D'Rivera (Sat) and Nathan Davis, Tim Warfield and Mario Rivera on Sun. (475 8592) Avery Fisher Hall Tomorrow's New York Philharmonic concert is

conducted by Leonard Statkin and

features music by Claude Baker.

Mozart and Dvorak. On Thurs,

Charles Dutoit opens two weeks

programme including Szymanowski's Second Violin Concerto (soloist Chantal Juillet) and Falla's Three-cornered Hat, Metropolitan Opera Tonight at 20.00, Samuel Ramey sings the title role in Don Giovanni, also Wed and Sat. Tomorrow: L'elisir d'amore. Thurs: Turandot-Fri: Der fliegende Hollander (362

of Philharmonic concerts with a

■ PARIS Palais des Congrès

(4001 1616)

The Kiev Opera gives performances of Mazeppa tomorrow, Wed and Thurs, and Khovanshchina on Fri, Sat and Sun (4068 0006) The Ballet de Marseille opens a two-week season on Wed with Roland Petit's production of

Sleeping Beauty (4017 3535) Opéra Bastille Tonight's performance is the last this season of Yannis Kokkos' production of Boris Godunov. Wed, Thurs. Fri in the Amphitheatre: Claire Gibault conducts Myriam Tanant's Opéra de Lyon production of Mozart's Apollo et Hyacinthus

Théâtre des Champs-Elysées Tonight, tomorrow, Wed and Sat dance gala. Thurs: Georges Prêtre conducts the Orchestre National de France (4720 3637) Tonight at 20.30: Ivo Pogorelich

plays Chopin. The rest of the week

is devoted to West Side Story (4028

Opera Comique Jean-Marie Villégier's 1986 production of Lully's Atys.

Salle Pleyel
Gunther Herbig conducts the
Orchestre de Paris on Wed and Thurs in music by Brahms, Schumann and Shostakovich (4583

conducted by William Christie,

returns tomorrow for a two-week

VIENNA MUŞIÇ

Staatsoper 19.00 Bruno Weil conducts Le nozze di Figaro, with a cast including Lyubov Kazarnovskaya, Boje Skovhus, Anton Scharinger, Gabriela Sima and Heinz Zednik, also Fri. Tomorrow: Madama Butterfly. Wed and Sun: Tannhauser. Thurs: ballet triple bill, Sat: Tristan und Isolde (51444 2960) Volksoper 19.00 Cosi fan tutte. Tomorrow and Sat: La Cage aux

Folles. Wed: Prokofiev's ballet Cinderella, Thurs: Merry Widow. Fri: Der Graf von Luxemburg, Sun: Das Land des Lächeins (51444 THEATRE Vienna's English Theatre

(Josefgasse 12) has performances of Willie Russeli's comedy Educating Rita daily except Sun till Feb 1 (402 1260). This week's repertory at the Akademietheater includes Brecht's Baal (Wed) and The Good Person of Sezchuan (Fri), plus Maxim Gorki's 1905 play Children of the Sun (Sun). The Burgtheater has George Tabori's Babylon Blues on Tues and Thurs (51444 2218)

 Telephone sales of tickets for the Staatsoper, Volksoper and Burgtheater are available worldwide for holders of credit cards by ringing Vienna 5131 513

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FINANCIAL TIMES

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Monday January 20 1992

Easing the German pain

THE Bundesbank's influence on monetary conditions ably clear-cut; but the way in which it makes its decisions can be more obscure. The headline-making ½ percentage point increase in the German Lombard rate before Christmas was pushed through by the regional members of the Bundesbank council. This was against the advice of its president, Mr Helmut Schlesinger, who ~ more alive to the international sensitivities -favoured a more restrained increase of just ¼ per cent.

Not merely because of the Bundesbank's occasional ability to surprise, there is nervous speculation about when it will start to reduce rates again. Having helped bolster Euro-pean growth during 1989-91 as a by-product of its unification-induced boom, Germany is now accused of choking nei bouring economies with its tight monetary grip. In the wake of the recent easing of US and Japanese monetary policy, the pressure on the Germans to cut rates will increase at this weekend's meeting of finance ministers of the seven largest industrialised coun-

As the German economy slows over the next few months, the Bundesbank will certainly have leeway to lower interest rates. First, however, some crucial conditions will have to be fulfilled. After last year's pay settlements of 7 per cent or more, the Bundesbank is right to be worried about high 1992 pay claims. The interest rate hike was partly an attempt to call the trade unions to order, and there are small signs that it may be working. The IG Metall metalworking. The 1G Metali metal-workers' union last week acknowledged the inappropri-ateness of 10 per cent-plus pay claims, and a 5 to 6 per cent pay deal looks just possible in the steel sector, without the threatened strike.

Exaggerated deals

Of still greater significance will be the outcome in the pub-lic sector, where unions have lodged double-digit claims reminiscent of the exaggerated deals at the beginning of the 1970s, which sparked off the Bundesbank's most savage post-war tightening to date.

Aggressive demands of employees in the public sector may be an understandable reaction to Chancellor Helmut Kohl's botched handling of last year's tax increases. But the unions must understand that, unless they moderate their behaviour, they will bear a good deal of the responsibility for prolonging the Bundes-bank's squeeze. For the public service workers union, OTV, putting workers out of jobs in interest-rate sensitive industries both within and outside Germany is hardly a contribu-tion to international solidarity.

Basic criticism

Yet the main blame for Germany's monetary strains falls on the government. The Bund-esbank has recently scaled back its carping at Bonn's fail-ure to put post-unity financing on to a sounder footing through spending and subsidy cuts, parily because its rhetoric had so little effect during 1990-91. But distressingly little has happened to invalidate its basic criticism: that large public sector deficits are forcing the central bank to make too much of the running in the bid to control inflation.

The core public sector deficit running at 4 per cent of gross national product - is still too high, especially as the economy is slowing significantly. Of still greater concern is the proliferation of debt accumulating in off-budget fin-ancing vehicles such as the Unity Fund, as well as heavy burdens caused by support for exports to the former Soviet Union. Once the temporary 12month income tax surcharge runs out this summer, Bonn is relying on a VAT rise next year to restrain the deficit. But

tougher action will be required to meet the challenge. In post-war economic cycles, the Bundesbank has waited on average seven months before easing interest rates from their peaks. This time round, the rest of Europe has good reason to expect that the Bundesbank will want to move sconer. But foreigners' demands for action should be lodged with Mr Kohl, not Mr Schlesinger. Unless Germany brings its newly enlarged economy into better balance, it will not only punish its neighbours, but will also suffer itself.

Competition in electricity

THE UK electricity industry has borne out the predictions made at its privatisation a year ago. Both the two generating companies and the regional distributors stand accused of anti-competitive behaviour.

National Power and Power-Gen, it is persuasively argued, are using their dominant market position to manipulate prices in the wholesale market for spot electricity, known as the pool. Regional distribution companies are accused of making and companies are accused of making and control of the control ing excess profits, and of showing insensitivity in awarding large salary increases to their directors. The Labour party. which has on the whole avoided promises to renationalwould renationalise the national grid and reimpose a measure of government control

over the power market.

Do these rumblings suggest that outside intervention is required, or are they merely teething problems, as a large and complex industry adjusts to its new existence? The answer is the former.

The two large generators account for 65 per cent of the country's capacity, which is too much. This stems from the government's original wish to create generating companies large enough to own the nuclear power industry which it no longer proposes to privatise. The big two have decisive leverage over the price of electricity set in the pool. They will also in future have a critical influence on the price of UK coal, and thus the shape and size of British Coal.

Since the power generators are not directly regulated, Britain in effect has a largely unchecked duopoly, with too much power both over consum-

Sceptical

At the distribution end of the market, the case is less clear-cut. Although the regional companies enjoy monopolies in their local franchise markets which are providing them with a strong cash flow, the intention is that these monopolies will be steadily whittled away over the next six years. Consumers, however, are right to be sceptical whether these powerful regional bodies will ever face

sufficient real competition to justify their release from any-thing but the tightest regula-

But what action should be taken? Prof Stephen Little-child, the electricity regulator, says the industry should be given five years to settle down before dramatic changes are made. Accordingly, he has proposed mild reforms in the pool arrangements, while reserving the right to make a reference to the Monopolies and Mergers

Running dogfight

Some think that Prof Little-child should bare his knuckles, as his counterpart in the gas industry has done in recent months. The problem, as we have seen in the telecommuni-cations and gas industries, is that a running dogfight between regulator and utility may produce ad hoc improvements in competitive conditions, but does not automati-cally lead to considered structural reforms of the kind needed in the electricity indus-

Apart from the central questions of prices and investment criteria, the electric power industry involves a particularly complex mix of issues. What allowance should be made for environmental requirements in pricing regimes? Should the need for a diverse fuel supply modify economic calculations in the case of coal and nuclear power? What is the correct framework for setting the contract price of UK coal when British Coal's contract with the generators comes up for renewal next year? Is the recent "dash for gas" by generators likely to look as wise at the end of the decade as it does

Because the UK's power industries were privatised in such a muddled and piecemeal fashion, and because of the gaping holes in the regulatory regime, it is entirely unclear on what basis these and other questions are to be answered. The danger is that they will be determined by the instincts of politicians, which is how most of the problems were created in the first place. A full MMC investigation is

I have never faltered, and I will never falter, in my belief that enduring peace and the welfare of nations are indissolubly connected with friendliness, fair-ness, equality and the maximum prac-ticable degree of freedom in international trade.

ow remote did achievement of Cordell Hull's dream seem when he published these words in 1937. How fortunate that the US secretary of state, the father of the General Agreement on Tariffs and Trade, persisted. For now, in 1992, his dream is on the verge of achievement. With the Uru-guay Round of multilateral trade negotiations reaching its climax, a lib-eral trading order, covering virtually all countries and almost all trade

flows, is within the world's grasp. Yet some who should know better seem incapable of seeing what is at stake. Others who do know better seem incapable of meeting the chal-lenge. But without a dynamic trading system neither the prosperity of the rich nor the hopes for prosperity of

the poor can be ensured.

Never have the fundamental principles of the Gatt - liberalism, non-dis-crimination and the international rule of law - been more enthusiastically embraced. From Mexico City to Moscow, liberalisation is the order of the day. The Gatt secretariat announced last April that at least 45 countries had liberalised their trade policies since the start of the Uruguay Round, which has also seen active participation by many developing countries that had previously insisted on unreciprocated benefits.

Unfortunately, a comparable commitment is not being shown where it matters most in the US, the European Community and Japan, which account for over half of world exports. Having lectured so long on the need for all countries to participate in the liberal international trading system, these countries seem unwilling to do what is needed to stop it foundering.

The US has abandoned its learnest the reading symptomic participate in the constraints of the countries and the constraints of long-standing commitment to non-dis-crimination and, as was demonstrated

by President Bush's sales trip to Japan earlier this month, is increas-ingly addicted to bilateralism and managed trade. The EC has failed to rise above the twin imperatives of its corrupt farm politics and incompetent farm policies. The Japanese seem incapable of putting aside their attachment to geriatric farmers and gerrymandered politics.

Yet it is on these hobbled giants that success depends. Faced with the démarche from the Gatt's director-general, Mr Arthur Dunkel - the Draft Final Act Embodying the Results of the Uruguay Round of Multilateral Trade Negotiations, released just before Christmas - they must now choose between a draft that all find unsatisfactory and no conclusion at all. Mr Dunkel has proposed Easter 1992 as the date for a conclusion. including to the market access negoti-ations. While that deadline could be broken, as too many have been before, the price would be US ratification after the forthcoming elections. The outcome agreed in Geneva would then become a political football.

Contrary to some unscrupulous comment, Mr Dunkel's draft was not the product of his fevered imagination. Except for central parts of the proposal on agriculture, where no agreement could be reached, it is the fruit of five years of painstaking negotiations among 108 participating countries. It is attractive fruit. In its scope and in the principles that animate it, this document would bring to fruition the dream embodied in the Havana Charter of 1947, which called for the creation of the still-born International Trade Organisation.

Combined with success in the nego-tiations to liberalise market access in goods and services, due to finish by March 1 1992, the final act would: bring within the Gatt framework two long-established and embarrassThe draft final act of the Uruguay Round offers a unique chance to liberalise trade. Martin Wolf argues that it must not fail

The Gatt makes its last stand

TOTAL SERVICES 18.9%

Other private services 7.0

ing exceptions - agriculture, and textiles and clothing - which accounted for 10.1 and 5.3 per cent of total world

trade in 1990, respectively; • create a general agreement on trade in services, which would extend the scope of the rules on multilateral trade to activities that account for rade to activities that account for another 18.9 per cent of world trade;

establish an "agreement on trade-related aspects of intellectual property rights" that would for the first time provide multilaterally agreed protection of intellectual property;

strengthen the rules of the Gatt system to prevent abuse of existing provisions, remove the temptation to provisions, remove the temptation to adopt "grey area measures" outside the Gatt and increase the transparency of procedures used by national authorities to grant Gatt-legal protec-

organisation (MTO), which would serve as an umbrella for the new agreements, end the long standing anomaly of the provisional applica-tion of the Gatt, allow cross-retaliation within all areas of trade, and create both a uniform and far more binding system of dispute settlement.

These are big advances. Not least among them is the strengthening of the rules of the system. The Gatt is a contract whose value depends on the effectiveness of its rules. The draft final act would eliminate a number of elaborate and strengthen several articles, including the one dealing with emergency protection (Article XIX). This would limit the duration of emergency protection and, with a few temporary exceptions, eliminate "vol-

untary" export restraints; and
elaborate and strengthen a number of the codes agreed in the Tokyo round, notably those on subsidies, dumping and standards, as well as through a parallel negotiation on public procurement. Compromises have had to be made. But even in the case of the most sensitive of all, dumping, the rules have been tightened in ways that should limit the current tendency towards arbitrary decisions.

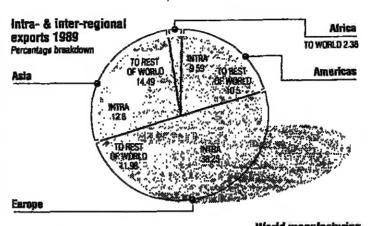
Unfortunately, there is a dauntingly long way to go, while little time appears to be left. Yet timetables alone should not be allowed to destroy an agreement of such impor-tance. The more important questions are those of substan

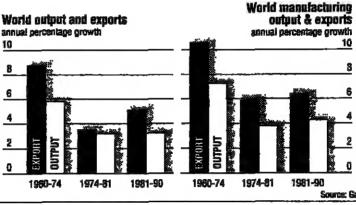
Agriculture is pivotal, not because of an American whim, as many in the EC seem to believe, but because it is the sine qua non for many other par-ticipants, both developed and developing. With the principle of reform of the common agricultural policy con-ceded by the EC, the agricultural detail. The detail is important, but it is still detail and, as such, insufficient

The outstanding issues are in ascending order of sensitivity:

• the "tariffication" of existing barriers and concomitant commitments to improved market access: • the EC's demand to "rebalance" its protective regime, with less protec-tion for cereals offset by greater pro-tection against cereal substitutes,

Trade and the world economy World exports 1990 Total \$4,300bn TOTAL MERCHANDISE 81.1% Travel 5.7





especially oilseeds; the American demand for quantitative limits on the volume of subsi-

• the EC's demand that the compensation payments proposed as the cen-tre-piece of CAP reform by Mr Ray MacSharry, the EC's agricultural commissioner, should be included in the "green box", as subsidies that do not distort production and trade.

Mr MacSharry's payments do not get into the green box for a simple reason: they are not decoupled from production. The relevant text states that "no production shall be required in order to receive... payments", while the EC's payments make that requirement. The possible solutions are two: either the EC separates its

payments from the requirement for continued production, or the proposed payments could be put in yet another box ("blue" and "two-speed amber" being under discussion), which would then differentiate the EC's proposals from the far more distorting American deficiency payments.

Agriculture 10.1

The other agricultural issues are not as difficult. A limit on the volume of subsidised exports cannot be out of the question for a trading bloc that is itself so sensitive to dumping. Mean-while, rebalancing is anathema to many agricultural exporters and has no hope of being agreed.

Agricultural tariffication falls

within the broader area of market access. A huge volume of work remains here - other issues being the

bilateral tariff-line negotiations in manufactures and market access in services. But these negotiations are an opportunity, as much as an obser-

cic.

Chances to re-upen the draft finate document itself must be limited. If it is not to unravel entirely. The best way to pay countries that have not obtained what they want in the exist ing texts, or are asked to concide more than they judge reasonable, is through the market access negotiations, the goal here being a one than average cut in tariffs on manufactures. The US, for example, may obtain more than is at present offered to it in intellectual property by making generous offers on market access.

The immediate question is whether

The immediate question is whether agricultural exporting countries decide that the EC's negative reaction to Mr Dunkel's agricultural text. which includes a proposal for reduc-tions of 36 per cent in customs duties, makes the prospects for liberalisation too uncertain for them to engage in across-the-board market access nego across the board market access begotiations. They should take the plinings,
however, even if their offers remain
conditional on agreed reductions in
agricultural support.

The private interests that need to
fight for the results of this round in
the US include service providers and
the pharmaccutical industry. For this
reason, offers on market access are

reason, offers on market access are also important in services. US service also important in services. US service, providers will not fight for an agreement that gives all foreign companies equal access to the relatively liberal US market, while US companies are merely promised access to relatively liliberal foreign markets.

Meanwhile the US pharmaceutical

Meanwhile, the US pharmaceutical industry is making intellectual property an important obstacle to final agreement. It is concerned that the developing countries would have a transitional period of 10 years for the introduction of product patents. While some protection would be granted to products to be patented between the agreement's coming into force and the end of this transition period, no proagreement's coming into force and the end of this transition period, no protection would be granted to existing patents. But since the US is isolated on the issue, it will have to pay a high price elsewhere. If it is to obtain agreement to retrospective application of ratent protection. tion of patent protection.

These obstacles are important. But These obstacles are important. Suffer more significant is the goal to be reached. As a result of past trade liberalisation — both through seven previous rounds of Gatt negotiations as well as in the regional context, above all within Europe – trade has led the growth of output through each suc-cessive economic cycle (see chart). The world economy has grown pro-gressively more integrated, with this integration being a principal source of growth for the market economies.

growth for the market economies.

Regional blocs provide no alternative to multilateral liberalisation. European countries do, it is true, do three quarters of their trade with one another and might consider the world well lost. But the countries of the Americas and of Asia send more than half of their exports outside their respective regions (see chart). Almost 40 per cent of all word trade, even including the buge volume of trade. including the huge volume of trade within Europe, is inter-regional. Regional blocs are not a sensible alternative to the multilateral frame

work. They are at best a complement.
Whatever happens, the last hour of
the Gatt has arrived. If the round succeeds, a new MTO will provide a secure foundation for extension of the trading system into such new areas as global competition and the environment. It will also underpin the global market economy and, no less impor-tant, help stabilise global political relations. But if the round fails, a gallant attempt at global co-operation

will go out with a whimper.

The big powers must make their choice. It is between the rule of the jungle and the rule of international law, between the belated slaughter of their sacred political cows and a dynamic world economy.

Green... with envy

■ Next June's Barth Summit in Brazil, billed as humanity's last chance to avert ecological catastrophe, already promises to be a diplomatic disaster.

The pressing problem, it seems, is not surplus of toxins but shortage of bedrooms. Of the 41 nations to request accommodation so far, 80 per cent stipulated the same three hotels. So, as befits the new world order, they have gone respectively to the Americans, the Japanese and the Germans, leaving the rest of the world enviously scattered around

The Canadians are not speaking to the Germans. having lost to them in the battle for the Intercontinental even though Canada was the only country to give money for the conference's organisation. Some Canadians suspect their ousting is connected with Chancellor Kohi's \$180m handout towards environment projects in Brazil. No one is speaking to the Americans, who simply faced the Brazilians with the

ultimatum: "Give us what we want or we don't come". As for the Brits, although 1,994 rooms have now been allocated, the UK delegation still has nowhere to stay. That, say the organisers, is their punishment for wanting all 160 members of the party to

But it might also strike at least four of them - Premier John Major and three other ministers – as scant reward for Britain's being the earliest country to request accommodation in the first place.

Marking time

■ Not content with being out of sync with Moscow politically, the Ukraine yesterday rooted itself in a different time zone. Russia moved its clocks on an hour in a belated attempt to compensate for

OBSERVER

short winter days, but the Ukrainians stuck to the old

They are now only one hour ahead of most European coun-tries whereas Moscow is two hours ahead - which will please Ukrainian politicians keen to move their country from their former masters.

Opera puffa

 America is the birthplace of the "photo opportunity", but the image-boosters who puff New York's Mayor David Dinkins are outdoing themselves in preparing for a reception for Italy's Luciano Pavarotti this week.

The burly tenor will be honoured at Gracie Mansion, the mayor's official residence, to mark an appearance at Lincoln Center. To ensure coverage public relations adviser Gloria Gottschalk has informed the US media of the following photo opportunities:

Pavarotti arrives in white
Cadillac stretch limousine,

● Huge 10 x 15-foot Pavarotti banner featuring 6½-foot free flowing handkerchief hanging from porch welcomes guests. Dinkins and Pavarotti blow out the candles on a chocolate birthday cake in the shape of Lincoln Center, complete with marzipan

fountain and satellite dishes.

In the air

■ Mind you, even Dinkins's PR is out-marzipanned by the puffers of a block of serviced flats Britain's newly formed Heritage Trust partnership hopes to be allowed to build

in green-belt Surrey. As if it wasn't a schmaltzy enough idea to house the flats in the first British castle to be built for 60 years, the publicity blurb kicks off with a poem beginning: What spires



"We've already spent our electoral bribe"

are these amongst the trees. Is Camelot to Cobham came?" Whatever answer King Arthur and his rotary club might have given, the project is of concern to present royalty. While the partnership believes its Pointers Castle is of such merit as to rise above the green-belt planning rules, Prince Charles might think differently. For, if built, it will be in sight of the landscape gardens at Painshill Park of which he is patron.

The castle's designer Paul Nadhar, who claims it accords with the Prince's book A Vision of Britain, says he has been kept informed of the project. "Regrettably, he hasn't at this stage shown an active interest," Nadhar adds.

Sold out

Alex, the yuppie cartooncharacter who makes his debut in the Daily Telegraph this

morning, ought to be proud of his latest deal. Having been given his first big break at The Independent,

the City sply didn't hesitate

to sell out for a hefty pay increase elsewhere. He has also earned a bonus by rubhishing his old employer in newspaper and poster ads. The Telegraph, besides paying £85,000 a year for the cartoon strip, is spending a further £250,000 boasting of Alex's defection. The Independent's boss Andreas Whittam Smith is a trifle pained by the

knocking copy, but the Tele-graph says it is just in fun. Will it work? The Daily Telegraph, Britain's biggest selling heavy paper, has an elderly readership and is headenterty readership and is head-ing down market in pursuit of the ruthless young types who admire everything Alex stands for. It is nevertheless giving the Independent, now spending nothing on advertis-ing itself, much free publicity. Whittam Smith, for his part, professes himself convinced.

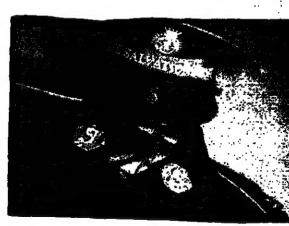
professes himself convinced that Alex has passed his heyday. His conviction would be more convincing, however, if he hadn't replaced the cartoon with a third-rate strip about a TV celebrity.

Purr-chase

Observer is happy to report that the sale of London fashion display company Rootstein Hopkins to Tokyo counterpart Yoshichu Mannequins is now safely in the bag, despite the sellers' insistence on writing what might be called a claws clause into the contract. Sanwa Bank officials advising on the deal were

worried that Adel and Richard Rootstein might put the purchasers' backs up by requiring them to guarantee company cats Harry and Honeybun a continued free run of the west London premises. But the flap proved

"They are here for life," purred Mrs Rootstein, adding that when Yoshichu's Messrs Ogawa and Miyake arrived to inspect the purchase, "Harry rushed to the door to welcome them, and they both immediately sat on their laps when they sat down."



30,000 needy people are clothed by this outfit.

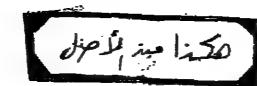
For an army of people living rough, we're always there with the offer of warm elothing. And for thousands of desperately poor families struggling to clothe growing children, we help to make ends meet.

Please will you help us to help them? £10 or more makes quite a difference and anything you donate will be used carefully. For God's sake, care. And with your help

we'll soldier on.

I want to help the Army and enclose my cheque/postal order made. payable to The Selection Army for (1 £10 (1 £20 1) £50 (1) Other.

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Or call 0800 108 101 to phone a We'll be pleased to hear from you		HE SHE



ir Bryan Carsberg has one final important task before he moves from the office of Telecommunications to the Office of Fair Trading in June to review BT's prices. .The review, due to start on January 30, is perhaps the most important in his nearly eight years at the top of Oftel. This will be his final testament to the telecommunications industry - his chance to draw together all the regulatory techniques he has helped to pioneer since taking the job before BT's privatisation.

It is not only BT's prices that will be under scrutiny, but also Sir Bryan's actions. This is partly because the review is taking place in the run-up to a general election. Mr Gordon Brown, Labour's trade and dustry spokesman: has called for cuts in BT's prices on the earning excessive profits.

Sir Bryan has always tried to avoid political pressure, arguing that economic and accountancy theory should determine regulatory policy. But keen political antennae will be required to steer a course between the competing inter-ests of BT's customers, share-holders and rivals.

Customers have an interest in lower prices, although there is a potential conflict between what business and residential customers went. Shareholders would like BT to keep its

Rivals, such as Mercury Communications and the cable television communes which are moving into telephony, also have an interest in BT's prices staying high. The higher they are, the easier it is for other

companies to compete.

Sir Bryan may wish to correct a perception that he was too soft on BT the last time the company's prices were compre-hensively reviewed in 1988. Since then, profits have increased sharply to \$3.1bn last financial year. Sir Bryan has been criticised for failing to control its international prices

The pressure on Sir Bryan to produce a regime that is seen to be fair is one of the reasons that the consultative document, which will kick off the review at the end of the month, will be more comprehensive than the one four years ago. It also explains why Sir Bryan, who in the past has been criticised for negotiating with BT behind closed doors, intends to be more open about how he reaches his conchisions. When BT was privatised in

1984, some ministers hoped that the need for price regula-tion would diminish as competition developed.

But the group's continuing dominance of the industry -

A last chance to ring the changes

BT is about to come under the most intense scrutiny since privatisation, says Hugo Dixon

TELEPHONE COMPANY PROFITABILITY

Operating Groundplace	resisting return min del reporty, plant equipment (%)	Heat Income. per line (\$5)	Cach surpland (delicit) per jine(\$)"	5 12 7
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Europe 91 BIP Teleforics	22.6 6.1 8.2	144 15 50	34 (153) (380)	
Japan NTT	7.3	. 37		14
Date for last completed if [2=\$1,760, \$1=\text{Lists}1,220 Cash surplus! (deficit) of last capital expenditure at	, \$1=Pesete102. Policulated as net	3, \$1=¥128)		
Source; Robert Florbing	Securities and F		• .	

its market share is more than 90 per cent - means that few now doubt that its prices need to be controlled to protect cusclaims that the prospect of more competition - more than 20 companies have asked for telecoms licences following the government's policy review last year – should mean it has more flexibility in how it prices its services. But even it accepts that price control will not be completely abandoned. Sir Bryan will have decide whether the company's profits are "reasonable" before he decides how tightly BT's prices

should be regulated.

A Financial Times analysis last year concluded that BT could cut its charges to customers by £1bn and still earn profits approache with tale. profits comparable with telephone companies elsewhere and with the rest of British industry. But B?'s head of UK regulation, Mr John Basgallop, says the company's profitability is within the range of what was expected when prices were

Sir Bryan will also have to form a view on how much fur-ther BT, which has been cut-ting about 15,000 jobs a year,

ciency. Mr Andy Green, BT's director of public communica-tions products, says: "We would expect to be able to maintain similar improvements as in recent years."

But profits will not be the only determinant of price con-trol. The UK approach to regulating privatised utilities is designed to give them an incentive to continue improv-

Sir Bryan may wish to correct a view that he was too soft on BT the last time

ing efficiency.

instead of limiting BT's profits to what is judged to be a reasonable level, in the past a price cap has been set which was expected to deliver acceptable profits if the company made reasonable progress to improve efficiency. This gave BT an incentive to overchieve, because it kept any Sir Bryan believes in this

type of incentive regulation, but that does not mean that the current procedures will might have to pay back to cus-tomers part of any "excess"

Apart from general princi-ples, the review is expected to examine the following issues:

Should the price cap be tightened or loosened? At present, BT is required to cut each year the price of a basket of its main domestic and interna-tional services by 6.25 per cent less than inflation. A regime designed to reduce the comp ny's profitability substantially might tighten this to 10 per cent or more. But BT argues that a relaxation in the price cap is needed to maintain its

cut in BT's prices? Such a move would bring down the company's profits immediately rather than phasing a reduc-tion over several years.

• How much flexibility should BT have to move the prices of specific services within the overall basket? The group is currently prevented from increasing residential line rental charges by more than 2

Should there be a one-off

per cent above inflation.
BT wants greater flexibility in order to be able to compete more effectively against rivals.

A Labour government might resist such a move on the grounds that it would make it more difficult for poorer house-holds – for which the rental charge is a large portion of their bills – to afford a phone. • How should new services such as call diversion and messaging be priced? Should BT be able to offer residential customers discounts if, for

example, they rent more than one line?

Should BT be restructured to help competition develop? The Liberal Democrats have argued that long-distance and local operations should be split in much the same way that
American Telephone & Tele
graph was broken up in 1984.

Should the "wholesale" prices BT charges its competitors for using parts of its net-work be cut? Mercury argues that, as retail prices come down, so should wholesale prices. Otherwise, competitors Should prices vary with the amount BT invests? Some observers argue that the com-pany does not need to keep prices high because investme has been falling. But BT says prices should reflect past, not inture investment.

Should BT's core UK

operations be "ring-fenced" from new businesses into which it has been diversifying? Robert Fleming Securities esti-mates that BT has lost about 11bn as a result of overseasexpansion. This figure is calculated by combining the reduc-tion of the value of BT's invest

ments with the cost of financing them.

Should prices vary with quality of service? One idea floated in the past has been that, if quality falls, so should prices. But defining quality in a way that could fit into a mathematical formula might mathematical formula might

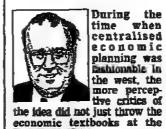
prove impossib Whatever Sir Bryan decides, he will need the agreement of Mr lain Vallance, BT's chairman, to implement change. If he fails, he could refer the company to the Monopolies and Mergers Commission.

Timing could be critical. If negotiations go well, a deal could be struck before Sir Bryan moves jobs. However, he is aware of the dangers of getting boxed in to an artificial timetable which could under-BT itself might feel it has something to gain by spinning out the negotiations until after Sir Bryan has left.

But even if the review — which will heavily influence

BT's prices, profits and business strategy for years to come
is not completed by June, most of the parameters will be set by then. Sir Bryan will go, but his shadow will linger. Samuel Brittan

Post-Soviet market: how it could work



They analysed the deeper flaws in the whole project for constructing a rational society from the drawing board, which has beguiled humanity from has begulied numanity from the time of the French Revolu-tion: they gave the resulting fallacy big names like "con-structivism" or "rationalism". They pointed to the impor-tance of dispersed unformu-lated knowledge and the deep-seated influence of cus-tom, habit and tradition. The

moral drawn was that successful reform should build on existing practices.

There is a danger that west-ern advisers and well-wishers of the Commonwealth of Independent States (CIS), which formerly made up the Soviet Union, will make the same mistakes of constructivism and rationalism that their predeces-

sors made when moving in the

opposite direction.

These remarks arise from Mr Boris Yeltsin's extremely brave experiment in freeing prices, which deserves a much better press than it has had in the west. Some of the wrongheaded criticisms made by western commentators echo those made after Ludwig Erhard's lifting of German controls in 1948, when there were, indeed, months of hardship, poverty and unstable prices before the market-based sys-tem settled down.

There is, nevertheless, a crucial difference. Erhard's price liberalisation came on the reform, which ensured that price liberalisation would not degenerate into a hyper-inflation. There is no time to wait for its equivalent in the Rus-

The danger is that western reformers will pin all their hopes on a successful currency reform in Russia and the other republics and not see that

For even a distant observer

can sense that the one incentive that will motivate the Soviet peasant, trader or factory manager to bring products to market is the offer of "dollars". The term covers almost any hard currency - which all citizens recognise and which can draw tropical fruit out of the Siberian tundra. In the remotest parts of Central Asia traders have always known the going dollar price for a pair of jeans or a western radio. People know how to deal with "dollars", as they have existed side-by-side with roubles throughout the Soviet period, when there were hard currency shops to which the privileged

Indeed hard currencies have penetrated on a black market bloc to such an extent that the Bundesbank has been criticised for not taking enough

The one incentive that will motivate the peasant, trader or factory manager to bring products to market is 'dollars'

ount of these external holdings in measuring the German money supply.

My suggestion is certainly not meant as a blanket pro-posal for all the former communist countries. Poland, for instance, has had a remarkably successful currency reform and fiscal retrenchment along approved IMF lines. Other central European countries are moving in a similar direction; and the Baltic states may launch viable independent currencies of their own. But the distrust of the rouble and the disarray of the budgetary system in CIS countries is so great that alternative paths need to

This is leading up to a very simple proposal. It is that part of any aid given to the CIS should consist of hard currency which the Russian and other governments should naither keep as a reserve nor use

During the circulation which the Soviet directly for western imports, time when population trusts. most conveniently by using it for their own purchases.

A modest amount will go a long way. For it is likely that a credit pyramid will develop on the hard currency cash base and that deposits said to be dollar-denominated will proliferate. The notes themselves will circulate with a rapidity that will give new meaning to the words "velocity of circula

There is nothing in my pro-posal which precludes Russia, or any other republic, from eventually introducing a hard currency of its own. Indeed, one way of defining any such new currency would be to fix its parity against sollars or D-Marks and measure its success by the extent to which the official exchange rate can be maintained in the free market.

There are endless possible variations. A new post-Soviet currency could be defined in terms either of a currency basket or of the Ecu, D-Mark or dollar. The authorities could offer convertibility at a fixed price; or they might simply pursue sufficiently tight mone tary policies to keep up its value. If, on the other hand, the main CIS countries continued to use western currencies for domestic circulation there would be important implications for western monetary co-ordination. But to prescribe for these matters now is to run before we can walk. Events themselves will give the right

My proposal is no substitute for providing urgently-needed aid; but it could be one component. The aid package of \$20bn suggested by Professor Jeffrey Sachs is a tiny proportion of the western defence budget. It is less than some of the pack ages of tax cuts now being dis-cussed in the US alone. Sup-port for a vulnerable democratic system covering a sixth of the earth's surface is surely a more satisfactory way than encouraging western gov-ernments or citizens to pile up yet more domestic debts. And when it comes to giving help, there is much to be said for giving it in the form that the

LETTERS

The quality of teacher training

From Str Allen Sheppard. Sir, Your criticism of Ken-neth Clarke's plans to reform the teacher training system ("Education and the election", January 6) as "panicky elec-tioneering" is ill-founded. My company; employing some 29,000 people in the UK, has a direct interest in the quality of our teachers. The inspector-aie's report shows very convincingly what can and should be done to equip schools to invest their knowledge and skills in the next generation of teachers. Much of the opposition to the plans smacks of self-interest and an elitist view that aducation "theory", taught by people who no lon-ger teach children, is more important than practical classroom skills; teachers must be able to manage all the different modes of learning.

My company put some ideas to the education secretary on the need for such a change of emphasia in teacher training. am delighted to see this new consensus, of which we are a part, has found such a practical and dynamic response from

the secretary of state.
Children and teachers themmives will benefit.
Allen Sheppard.

and the

Useful data

From Mr Tim Quen. Sir, The appointment of a Central Statistical Office director (January 15) with a policy of making economic data more represents a welcome reversal of the apparent long standing official view that governments collect statistics for their own purposes and any benefit to the taxpayer from their publication is purely incidental.

In this connection, the early reinstatement of the Commercial and industrial floorspace statistics (which last appeared in 1986) and the full Census of distribution (which has not appeared since 1971) would earn Mr McLennan the approbation of planners, property developers, retallers and investors, to list but a few. Tim-Owen, principal information officer,

LRC Research Library. London SEI 752

the true of

Market profitability, not capital, the real issue for Lloyd's to confront

From Mr Nigel Easton. Sir, As one of the dwindling number of Lloyd's Names, I have no small interest in the work of the Lloyd's task force and in ensuring that the flagship of the London market remains affoat. The report proved a good read and represents a creditable assembly of the many facts and possible proposals anyone responsible for governance at Lloyd's ought to know. None the less, the report was a real disappointment, concentrating as it did on suppressing the symp-toms of Lloyd's problems rather than addressing their

For example, it is suggested that corporate membership should be introduced to replace Lloyd's declining capital back-ing from individual Names. This misses the point, Capital has been lost or withdrawn by

Names owing to the negative or unsatisfactory return they have suffered. It is difficult to see how corporate members, required to have three times the capital backing of individ-nal Names, could be attracted at all in the current environment. Moreover, even if corporations could be attracted, many of Lloyd's clients will take little comfort from the experience of the ill-fated New York Insurance Exchange, which collapsed on the back of

corporate membership.
It is market profitability, rather than capital, which is the real issue. The strength of Lloyd's does not lie in its absolute size, but rather in an entrepreneurial and innovative system capable of attracting profitable international business. It is true that the size and potential severity of the business involved requires a collec-

tive market to syndicate each risk. However, this market goes beyond Lloyd's and, consequently, so should the task force's recommendations aimed at restoring profitabiltax treatment of reserves and in broker behaviour require support and involvement of the broader London market. It is characteristic of its introspection that the Lloyd's task force report focuses on complicated restructuring within Lloyd's, requiring many years and parliamentary intervention to implement, rather than the broader issues of market practices and profitability. where positive action could be taken immediately.

Booz Allen & Hamilton Interna-tional (UK), 100 Piccadilly

Difficult to assert the electricity generators are abusing their position at consumers' expense

From Mr Anthony White. Sir, Mr Andrew Cook (letters, November 28 and January 2) charges that the elec-tricity pool pricing system is "arcane and secretive" and that the generators are manipulating the market. The pooling system is com-plex, but only because electric-ity cannot be differentiated by source and is difficult to store. The pooling system is nothing more than a means by which this commodity can be traded. Like other commodity markets, customers can purchase at the "spot" price, or they can enter into contracts which stabilise prices. A 15 per cent rise in the contract price offered to Cook's resulted from the removal of a cross subsidy which had favoured certain classes of consumer, typically those with effective lobbying power, to the detriment of other consumers. Cook's decided to take a chance on pool prices and so suffered from the recent price spikes. The rules by which pool prices are established may pool prices are established may be complex but are certainly not "secretive". Copies of the "pool rules" are freely avail-able from any supplier and were surely studied by a com-pany where electricity accounts for 8 per cent of

manufacturing costs More serious is the sugges-tion that the generators are manipulating the market. Since National Power and PowerGen own most of the generating plant, it is likely generating plant, it is fixely that they can control pool prices. However, the pertinent question is whether they control the wholesale price of electricity which, for the wast bulk of consumers, is determined by the consumers. contracts. One guide is that Cook's would be unable to find anyone to build a power station and supply it with electric-ity at or below the present level of pool prices. Moreover, the regulator was unable to

determine whether present prices were higher than expec-ted for a competitive market with surplus capacity, le were higher than "avoidable costs". So it is difficult to assert that the generators are abusing their dominant position at consumers' expense. Indeed, during one of the price spikes, the recent report by OFFER suggested that both companies probably lost money. In real markets, firms do not cut their throats willingly, nor do they miss market opportunities. Anthony White James Capel & Co, James Capel House, 6 Bevis Marks, London EC3

Same options still on the line

From Mr Roger Ford. Sir, I note from today's Financial Times that transport secretary Malcolm Rifkind's top priority on railway privatisation is to get the right solution not a rushed one (Parliament and Politics, January 15). As this work started under his predecessor, Paul Channon, in May 1988, and was described as "urgent" at the time, one wonders just how much longer the government can keep on going round the same four options

before accepting that none of them will improve services on the real railway. Roger Ford, business editor, Modern Railways 8 Russellcroft Road. Welwyn Garden City, Hertfordshire ALS 6QT

No mortgage rescue falter

Prom Mr Stephen Duckworth. ernment's mortgage rescue scheme (January 14 and 15)

have been exaggerated.
As the representative of the National Federation of Housing Associations quoted in both your articles, I do not believe that the schemes are faltering, nor that lenders and housing associations are at log-gerheads. Since before Christmas a number of lenders and associations have been in negotiation on how the schemes might work, since none of the detail was sorted out before the "package" was announced.

Associations need to make sure that their finances are not put at risk and that the house holds which become tenants are not confronted with unaf-fordable rents. There is no ply converts mortgage arrears into rent arrears. To make the schemes work,

lenders will need to be very flexible, but indications are that they accept this. n Duckworth, head of housing finance, National Federation of Housing Associations 175 Gray's Inn Road,

Seekers of truth

From Mr Stephen Hugh-Jones. Sir, We hacks must surely how to Howard Davies's idea. (Personal View, January 15) that newspaper reports be judged for accuracy by the government or corporate press officers involved. Who is paid to tell the truth if not they? Why rely on some wretched political editor when the unvarnished facts are available from a Bernard Ingham? But Mr Davies does not cast

his net wide enough. Newspa-pers are not the only publishers. His own Audit Commission - just for example - puts out numerous reports on local government. These could be judged by an objective committee of council press officers from, say, Liverpool, Hammersmith and West Wiltshire (plus, maybe, to add some Scottish financial acumen, Western

Isles). Couldn't they? Stephen Hugh-Jones, The Economist, 25 St James's Street. London SWIA 1HG

Senior executives claimed to have no misgivings when headhunting meets psychological testing in the cause of finding the right candidate

Sir, The article, "Money spent on headhunters is wasted" (Tuesday, January 7), disturbs me because:

• it overstates the usefulness

of psychological tests used in holation; • it misrepresents the small group of headhunters con-cerned with finding people for • it portrays headbunters and

occupational psychologists as competitors rather than pro-viders of complementary ser-Using psychological tests as though they can "scientifi-cally" predict job success the way a tailor measures for a suit, fosters a false sense of

scientific confidence. Tests have a place, but only as a small part of the assessment The paper reported a survey of 365 search consultancies. It must have spanned the good and the bad. Only about 20 headlunting firms can propat the most senior levels.

Headhunters are reportedly

reluctant to work with fully qualified occupational psychologists, because they fear losing control of the contract. This may be true of bad search consultants trying to pass off a weak candidate, but respectable search consultants know that satisfied clients return with repeat assignments. Headhunters and psychologists have complementary skills. Headhunters know how

much the market is paying for people with specific skills, they can find out which managers are most favoured by their

peers and they can sell new jobs to candidates who would not reply to advertised vacan-

Psychologists can make finer dates and companies. They can go further than saying "this is a good candidate", and identify how a candidate would undertake the job and fit into the

rganisation. Recommendations from a psychologist's assessment include how the company can best support a candidate in erms of supervision, shifting the structure of the client company, or adjusting the specifics of the job to be filled in other

Bill Acker, director. Independent Assessment and Research Centre, 17 Portland Place,

From Mr Peter Samuel.
Sir, I was delighted to read
the valid observation by Wilham Gill (Letters, January 11) that there is no conflict between the work of reputable executive search consultancies and corporate psychologists. He asserts, however, that very senior top managers would resent an occupational psychological test. Our experience is totally to the contrary. Most senior executives who have actually participated in psychological assessment, par-ticularly when changing their employer, recognise that it is to their own advantage in reducing the inherent risks to their own career as well as providing an opportunity to learn more about themselves. The

appointments section of your very same edition announced elections to the board of two major pics of externally recruited directors, for both of whom psychological assess ment was an integral part of the selection process.

There are two underlying reasons for Mr Gill's misconassumption that psychological testing is synonymous with psychological assessment. It isn't. The test component is, when used correctly, only a part of the complete assessment process. The second more ental error is his asser tion that candidates are "headreputations and their indisputable records". What such emphasis on track record fails to recognise, however, is that simple extrapolation from success in one organisation to another is fraught with risk. I recall a line from Dryden: "They rise, they shine, evaporate and fall." Experience suggests that client satisfaction is greater where the search consultant concentrates on finding shining, with the complementary guidance of the independent psychologist on underly-ing capabilities, potential and capacity for company transfer. The dual input thereby minimises the risks of evaporation and fall, both for the candidate's career - and the client's bottom line. Young Samuel Chambers,

Continued growth of the socially aware banks

From Malcolm Lynch. Sir, You reported ("Swiss bank capitalises on green senti-ments". January 7) that the Zurcher Kantonal Bank, a more traditional Swiss Bank, has decided to follow the Alternative Bank Schweiz by offering an account to customers which pays less interest than usual current accounts. The lower rate would allow the bank to reduce the rate charged to environmentally

friendly business customers. The establishment of new socially aware banks and

finance organisations has been growing in the last 30 years. More than 30 of them, including five UK finance companies and the Alternative Bank Schweiz, have, since 1989, become members of the Inter-

tors in the Social Economy. The financing techniques for socially and environmentally friendly development which they all use are at the forefront of capital strategies for a sustainable economy. Capital funds, for example, for wind farms, organic farming and co-

national Association of Inves-

been copied some years later by traditional banks.

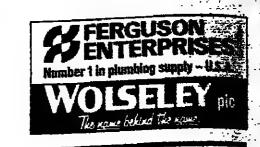
It is important to recognise at a time of big is beautiful in the banking world that room should be left to establish new and small social economy banks which combine innovative banking operations within appropriate standards of banking practice. Malcolm Lynch,

INAISE Vassalli House 20 Central Road, Leeds LS1 6DE



FINANCIAL TIMES

Monday January 20 1992



Greece's old guard clings on to power

- Three leaders are under pressure to leave the political arena, writes Kerin Hope

S Mr Andreas Papan-dreou, the former Greek prime minister, relaxes after his acquittal on corruption charges, he may well reflect that even Pericles, the greatest Athenian politician of them all, was once accused - and cleared - of embezzling state funds.

But he might also recall that one of the ancient statesman's few political blunders was his insistence on clinging to power

into old age.

Both Mr Papandreou, now the opposition leader, and his lifely and his leader and his lifely with the latter win lifelong political rival, prime minister Constantine Mitso-takis, say they have no inten-tion of retiring, though they are 72 and 73 respectively. They can point, with justifi-

cation, to 84-year-old president Constantine Karamanlis, a former conservative prime minis-ter who was born in northern Greece when it was part of the Ottoman Empire and who is still an active head of state. However, the three elderly leaders are collectively known as "the dinosaurs" to the increasing number of Greeks

who are impatient to put an end to an era of domestic polit-ical intriguing and unashamed use of patronage.

Their sense of frustration is

RUSSIA's desperate need for

ium this year, adding to the turmoil in the already depressed world industry. Russian officials have indi-

cated that they hope to sell Im tonnes of the metal, the same as last year when a sudden

flood of Russian aluminium

caused extensive production cuts in the west and drove

prices down to their lowestever level in real terms.
Russia's plan is bound to increase pressure from alumin-

ium companies in North Amer-ica and Europe for import quo-

nearly im tonnes of western aluminium smelting capacity has been or is about to shut

openly expressed. Younger technocrats say their efforts to contribute to policymaking are undermined by rivalries only because he failed to sever between senior ministers. For-links with Mr George Kos-

By Kenneth Gooding, Mining Correspondent, in london

hard currency will drive it to maximise exports of alumin Courses of a R



Andreas Panandreon. Greece's former prime minister, is likely to face a challenge for the Socialist party leadership

sign Ministry officials complain they are not consulted on fast-moving developments in the Balkans. Businessmen say they are reluctant to make a substantial investment without an assurance that it will be viewed favourably by senior

members of the government.
Regardless of the not-guilty
verdict, Mr Papandreou's reputation remains tarnished, if

Courage of a Russian

mainly goes to the construc-tion and packaging industries. Prices have fallen by 60 per cent from the peak in 1988 and

for some months have been

near 50 cents a pound, at which level 75 per cent of west-ern world smelters are operat-

Concernalumini (Aluminium

Company), set up recently in the Russian Republic, has told

western industry representa-tives that it understands prob-

lems are being created in the west but that Mr Boris Yelt-

sin's government wants it to

maintain exports at a high

level to earn as much foreign currency as possible.

The new company, which

ing at or below cost.

reformerPage 28

kotas, the former Bank of Crete owner who had admitted

r Mitsotakis is open to criticism for appearing to exploit the judicial system to give his conservative New Democracy party an edge in two successive general elections that followed Mr Papandreou's indictment by parliament in 1989.

Public attention is now

has taken over most of the alu-

minium production assets in the former Soviet Union, con-firmed that it achieved last

year's export objective of im tonnes, more than three times

the net exports of 800,000 tonnes in 1990. The informa-

tion was given to a team from VAW aluminium of Germany,

the first delegation from the western industry to visit their Russian counterparts this year. Mr Earl Wobbe, VAW's man-

agement board member respon-sible for aluminium produc-

tion, said at the weekend that he doubted the Russian Indus-try could meet its export target this year because of raw mate-

rial and spare parts shortages and the fact that much equip-

"My personal impression from visiting smelters is that production will probably go

down by another 20 per cent

Russia may flood aluminium market

focused on Mr Dimitris Tsovofinance minister, who refuses to pay a Dr912,000 (\$5,000) fine to buy off his 24 year sentence for breach of trust. After being stripped of his parliamentary seat, he remains holed up in the central offices of Mr Papan-dreou's Panhellenic Socialist Movement (Pasok), vowing to

resist arrest.
Mr Papandreou's call for an immediate election sounds hol-

this year after falling 10 per cent last year," said Mr Wobbe

at the weakend.

The Russian industry has

The Russian industry has between 3.5m and 3.6m tonnes of annual aluminium capacity, he pointed out. "We estimate production will be down to 2.5m to 2.5m tonnes this year."

Mr Yeltsin was worried that the domestic aluminium fabricating industry would be starved of material and decreed that smelters in the first quarter of 1992 must sup-

first quarter of 1992 must sup-ply the domestic market with

ply the domestic market with at least 70 per cent of the ton-nage supplied in the same months last year.

Mr Wobbe and another man-agers would be unlikely to comply fully with this decree.

"They need foreign currency to

pay for food for their employ-ees and their families and for

spare parts to keep the plants

low, even to his supporters given his precarious state of health. The chances are that a serious contest for the Pasok eadership will get under way in the next few months.

Mr Mitsotakis will be watch-

Mr Mitsotakis will be watching the succession struggle as
closely as any Pasok member.
Once Mr Papandreou leaves
the scene, it will be much
harder to stop ambitious 50year-olds in the conservative
party staging their rebellion.

EC postal services face tighter regulation

POST OFFICES throughout the European Community will have to publish detailed infor-mation on the performance of

mation on the performance of their services as part of a tighter regulatory framework proposed by the Commission. The proposals are contained in the Commission's long-awaited green paper on postal services, expected to be published by the end of the month. month.

Most of the proposed

changes are designed to increase competition, but they do not advocate the abolition of the national local letter delivery monopolies. However, a final draft of the

paper, prepared by Mr Pleter Weltevreden, director-general responsible for telecommunica-tions, shows that the Commis-sion will seek a number of

mon will seek a number of measures to increase liberalisation as the price for supporting the monopolies.

Sir Leon Brittan, Competition Commissioner, has made it clear, according to Commission officials, that "monopolies are now the exception and not the rule".

The paper advocates an end to cross-subsidies from reserved letter areas to express reserved serier areas to express mail. If a post office props up its parcels division, for exam-ple, by using revenue from its letters monopoly, this would be viewed as anti-competitive behaviour.

Each member state is also urged to set up a regulatory body to ensure that its national post office does not abuse its dominant posit-

Cross-border competition is to be introduced by giving pri-vate postal operators the right to send outward mail to other post offices - known as

The Competition Directorate has insisted that private couriers should also be able to receive international mail and deliver it within any of the 12

momber states.

The paper states that it is not about to sanction the extension of monopolies. Neither will any member state be able to place restrictions on services which are currently

Mr Jim Campbell, special

Commission officials say Sir Leon has made it clear that as the Community's postal ser-vices make their transition from a long tradition of legal protection they will continue to be pushed towards further liberalisation by competition

The real pains of withdrawal

ne can only envy the Americans. When the dollar rises sharply in thin margame plan, there is no agon-ised national debate, nor even anything which could be dignified as a policy decision. An un-named Treasury official (aka Mr David Mulford, surely) simply rings one of many friends in the press and remarks that there is "no eco-nomic justification" for the

Now go long of the dollar if you dare; his next call might be to more influential friends in the Group of Seven. The fact that they might not share his view, and that a strong dollar is profoundly welcome to the more embertled of America's trade partners, is immaterial. In thin markets, talking the dollar down is usually highly effective. The subsequent fall in the dollar can be explained as a market movement, not a national disgrace; and so the growth of exports, currently the only positive factor in the

the only positive factor in the US economy, is protected.

Messrs Major and Lamont, inspecting the frost damage to the few green shoots they claimed to have found, must sometimes sigh in frustration. A devaluation would no doubt be seen as disgraceful and even cowardly; but it would work. There is no more reliable stim-There is no more reliable stimulus to a depressed economy than a gain in competitiveness, as Mrs Thatcher at least under-stood after the recovery from recession and over-valuation in 1982-83. It is also potentially inflationary; but that effect is most immediate in a fully stretched economy. It might be very slow and muted in this depressed, scared, price-cutting

There is still an economic case for sticking to the painful road we have chosen, but it is essentially long-term, and highly debatable at that. The decisive objections are political; and for different reasons, a possible future Labour govern-ment will find itself equally politically constrained. But the decision will not be taken for want of discussion.

Meanwhile, the debate helps to sustain the pressure for a parity change, because it is bound to make the currency markets edgy. That means higher interest rates than would otherwise be needed, and a potential sterling crisis every time the trade figures take a lurch into the red. And in a vicious circle, each crisis will tend to renew the argu-ments. If and when the deci-sion is finally taken — perhaps in a final pre-monetary-union realignment in Europe – the chancellor of the day will not



By Anthony Harris

be able to say, as poor Philip Snowden did in 1932: "Nobody told us we could do that." told us we could do that."

The case in favour of the hard road would be easier to support if its proponents were blunter about just how hard it is. A frank challenge usually gets better results than double-talk and evasion. What we are engaged in is an attempt to change national behaviour, and especially the habit of British employers of buying productivity improvements, or just plain peace, with "excessive" wage increases. The excessiveness may be clear from a national point of view,

Messrs Major and Lamont, inspecting the frost damage to the few green shoots they claimed to have found, must sometimes sigh in

frustration. A devaluation would no doubt be seen as disgraceful and even cowardly; but it would work.

but to a company which has just raised productivity and quality as, say, Rover has done, the figure may even look ike a bergain.

The strategy is already prod-ucing the desired results in the most internationally exposed sectors of the economy; but it is anybody's guess how long it will take for good new habits to spread to the more sheltered regions, and bring the averages down. (Perhaps it is this con-trast which explains why some defenders of the present exchange rate argue that we should stick to it because it is already working, and some because it has not had time to work.) Pessimists guess at a long depression (as in Eire);

optimists at some years of sing gish growth (as in France).

The choice may look that tractive, but it is crucial. Show growth and fairly stable growth and fairly stable employment are not much fun, but they are tolerable; but a long depression would provoke both people and capital into emigration. For that reason, the seemingly technical debate about the equilibrium exchange rate for starling deserves much more serious attention than it has had up to now; it could settle the depression-versus-growth issue.

This column is not the place to get into the details; but it can list some of the partiagnit questions. The first is to ask the defenders of the present exchange rate to produce some ingerous ph

he front line

exchange rate to produce some exchange rate to produce some technical case for what they are saying. Up until now, it is the devaluers who have made all the running, attempting to estimate what rate would not estimate what fate whether and only produce an appropriate trade balance (in surplus, that is to say, in a recession), but would tend to balance the would tend to balance the flows of long-term capital, so that sterling need not be indefinitely sustained by attracting hot money. The resulting estimates of over-valuation are in the 10-20 per cent range.

The stick-it-out school, by a present ratios on avaston

The stick-it-out school, by contrast, relies on evasion ("Policy cannot change the real exchange rate"; or "Nobody can know the 'right' rate, anyway"), trade shares (flattered recently by the now-deed Garman boom) or largely meaningless history. The claim that the chosen rate is in line with the real average of the last two real average of the last two decades is true, but insignifi-cant: it is the average of a roller-coaster whose track, set by oil resources and capital mar-ket fashions to name but two, is being reconstructed as we

All we know for certain is that British money wages are still quite low, and social costs not only below average, but likely to fall further behind the main European economies. That is why Nissan and others continue to invest here, and is the real long-term case for

hope. But the short-term case for despair is that British unit costs are still rising faster than among our main competitors. Any over-valuation must be clawed back not just by failing into line with the competition. but by outperforming it. This means that every percentage point of over-valuation will probably take at least a year of misery to correct; so the numbers are vital. A government which understood this would surely be demanding a container-load of detailed studies. Its chances in the next election but one could depend on it.

down, representing more than 5 per cent of available capacity. Aluminium is used for a **Major hints**

Continued From Page 1

With Labour thrown on the defensive by last week's attacks on its tax policy, some senior ministers say the Conservatives could go to the polls as early as April 9 after a tax-cutting Budget puts taxation at the centre of political debate.

Yesterday two opinion polls showed the parties neck and neck, with Labour just 1 point ahead. In The Observer, Harris gave Labour 43 per cent, the Tories 42 and the Liberal Democrats 13. A Sunday Express ocrats 13. A Sunday Express poll by ICM put the figures as Labour 42, the Tories 41 and the Liberal Democrats on 14. Tory campaigners made clear that there would be no let up in the attacks on Labour as

higher inflation and higher Mr Chris Patten, the party chairman, used an independent poll of Labour MPs to claim that 57 per cent favour increases in basic income tax rates of 1p or more to finance the party's public expenditure programme. The poll was con-

the party of "higher taxes,

ducted in the autumn.

Today, Mrs Gillian Shephard, the Treasury minister, will kick off a fresh round of news conferences on tax and spending, while tomorrow Mr David Mellor, chief secretary, will publish revised costings of Labour's programme, alleging that it will exceed £35bn.

By contrast, Labour plans to regain the initiative by switching its focus in daily press con-ferences to the Conservatives' record in office since 1979. A Labour campaign official

said there was a firm convic-tion that the Tories had played their principal electoral cards too early. "By the end of next week they will have said all they have to say on public expenditure, yet we are level pegging with them in the polls without even raising our winning' issues like health, educa-tion and the poll tax," he said.

British exporters discover Nigeria trade credit fraud

By Ian Hamilton Fazey, Northern Correspondent, In London

BRITISH exporters have discovered an elaborate fraud, apparently based in Nigeria, in which counterfeit banker's drafts and US letters of credit are being used to get compa-nies to ship goods to Lagos for which they will never be paid. The fraud was uncovered by Leeds Chamber of Commerce and Industry after Farnell Electronics, a member, asked for a routine check on docu-

mentation for a £46,000 order. Several other cases have since come to light in Leeds and Birmingham. Orders range up to £120,000 in value. Uninsured trade with Nigeria has long been hazard-ous. In the early 1980s, unin-

sured trade arrears reached the debt was eventually settled when Nigeria issued promis-sory notes worth some \$5bn on terms which were subsequently rescheduled

Nigeria is notorious as a base for crude attempts to obtain money by fraud, and last year the Central Bank of Nigeria and the Confederation of British Industry warned

businessmen to be on their guard. However, the latest attempt seems more sophisti-cated. Mr Terry Richards, head of Leeds chamber's international department, says it may have fooled companies throughout Europe.

The perpetrators made contact with their victims more than 16 months ago. Farnell was asked to quote to supply electronic components in Sep-tember 1990 by sending a pro-forms invaice to a component forma invoice to a company in Nigeria. It has been waiting for

Normal procedure is for the would-be importer to use the pro forma invoice to get Niger-ian government approval to use foreign exchange for the purchase. Nigeria, like several other African governments, then uses a private inspection agency, to check on the quality and value of the goods ordered. If all is in order, what is known as an M Form is issued. Confirmation of orders should then be accompanied by a banker's draft and a letter of credit

As with all similar transac-

tions, the exporter cannot bank the draft until the goods have landed in Nigeria and the importer has obtained the bill of lading which gives title to

them.
The fraudsters are sending their victims confirmation of orders, based on allegedly approved pro forma invoices, with an apparently certified draft drawn on a fictitious branch of Nigeria's Wema Bank. Payment is "guaran-teed" by a purported letter of credit from what appears to be a bogus finance company in

The orders do not include an M form, but they incorporate a request to send the goods as soon as possible because the importer's own customers are threatening to cancel. Mr Richards says companies not familiar with Nigeria's procedures may respond if they have been waiting months to close the sale. Birmingham Chamber of Commerce and Industry said three companies had sought advice since Tuesday and it had alerted the Department of

Trade and Industry.

Israel's hardline coalition collapses

Continued from Page 1

and Gaza Strip as an irreversible step towards Palestinian statehood. They advocate the territories' annexation. Likud believes it can achieve

Jewish sovereignty and Arab acceptance of limited, non-sovereign Palestinian self-rule. It entered the peace talks on that basis. Mr Shamir is already casting Likud, for years a party of the hard right, as the party of the moderate centre, committed to peace negotiations. Yesterday, Mr Shimon Peres, the Labour leader, said the

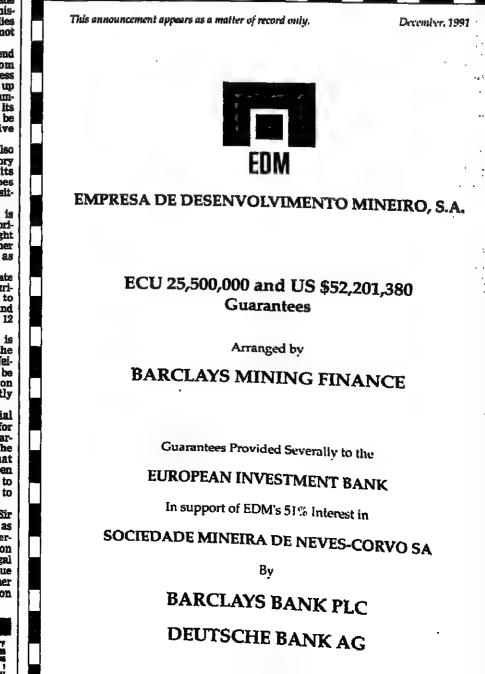
peace talks should be suspended while elections were in the air. But Mr Shamir is anxious not to jeopardise US economic assistance at a time of difficulty induced by mass Jewish immigration from the former Soviet Union, and he has promised to continue talks. However, the issue of Israel's request for \$10bn in US loan

guarantees, which Washington

insists on tying to a freeze on Jewish settlement building, took an embarrassing twist for Jerusalem yesterday.

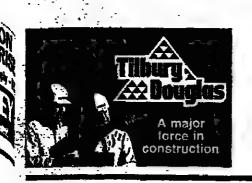
Mr Avraham Burg, a Labour MP, released a copy of a letter from the Israeli embassy in Washington to all Israeli consulates in the US suggesting that the recent fall in President George Bush's popularity offered the chance for the US Jewish community to press Congress with renewed vigour to approve the assistance.

counsel on postal affairs for the International Express Car-riers Conference, said: "The most important thing that could come out of the green paper is for the Commission to open up cross-border mail to competition."



BARCLAYS





FINANCIAL TIMES COMPANIES & MARKETS

O THE FINANCIAL TIMES LIMITED 1992

Monday January 20 1992



A Dustriess of Yorks Corporation WRITY

INSIDE

A dangerous place in the front line

These are dangerous times for executives at computer group IBM.
Their jobs are on the line if they fall to live up to the expectations of Mr John Akers, the chairman. Mr Nick Temple was chosen last week to take over as chief executive of IBM's UK subsidiary. His problems are made no easier by the fact that the UK is possibly the

joughest computer market in the world. Page

Solgoder Wagg at the top

J Henry Schroder Wago has knocked SG War-burg from top place in the annual UK merchant banks' league table, derived from the 1992 edi-tion of Crawford's Directory of City Connections in the league table, which is based on number of clients, Schroder pipped Warburg for the top by picking up 25 new clients during 1991, giving it 126 to Warburg's 125. Page 14

Peel ahead midway

Peel Holdings, the UK property company that owns 56 per cent of the Manchester Ship Canal Company, reported improved interim profits after heavy loses in the latter half of the pre-vious year. Page 14

Nasdaq up at dawn

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 $q_{n} = e_{n} \cdot q_{n}^{-r_{n} + r_{n} + r_{n}}$

Selection !

9 (S)

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and the

By 3.30 Eastern Standard Time this morning a handful of bleary-eyed dealers will have struggled to their deaks in New York. Nasdaq, the US over-the-counter-market, is launching a pre-dawn market in US stocks. Half a dozen people will have cut short their usual night's sleep, the market's computers will be fired up and the market supervision division will be stailed by a skeleton crew. The event is both banal and significant. Page 15

French water earnings tumble Lyonnaise des Eaux-Dumez, the water distribu-Hon and construction group, estimates that net profits fell by up to 20 per cent to FFr1.13bn (\$209m) last year, compared with FFr1.4bn in 1920. Page 15

Microsoft sears

Microsoft's sales and earnings soured in the second quarter as the US personal computers software company's "Windows" operating system continued to be in demand. Page 15.

Seriet Statistics

Base lending rates Escensivet terrover FT-A Wright solitons FT/AISO by Dowl see

Money markets New for bond leases NSC Tokyo bond India 23 US band prices/yields 23-25 World stack gifd indices

Companies in this issue

Abbrust Scotland Air France Brant Chemicals

Marine Developments Microsoft National Home Loses Peel Holdings Pael Holdings Succitie Speakman 14 Thyssen 15 Yattendo

Maxwell trust 'eager to help' inquiry

By lan Rodger in Zurich

THE Liechtenstein-based AKIM, Kiara and Jungo, named Maxwell Foundation said yester-in a Financial Times article last Maxwell Foundation said yester-day that it was eager to co-oper-ate with investigations into the disappearance of £1.3bn (\$2.32bn) from the public companies controlled by the late Mr Robert

Mr Werner Kelcher, a director of the Foundation, confirmed that his firm, Allgemeines Treuunternehmen (General Trust Co) of Vaduz, was involved with all six Maxwell related foundstions, Corry, Allandra, Baccano,

The accounting firm Arthur Andersen, which is investigating the disappearance of funds from the Maxwell public companies and pension funds, believes these foundations were used to conceal the source of funds invested in, among other things, propping up the share price of Maxwell Com-

transfers of large soms and pur-chases of MCC shares. Mr Keicher said his firm had "absolutely nothing to hide" and would co-operate as much as it could with the investigations Lischtenstein law, it could do so only if the beneficiaries or mandatories of the foundations willingly waived their right to

VP Bank by Corry showing rapid

tungs und Privat Bank in Vaduz.
The FT published portions of a statement of an account held at connection with a criminal ties requested co-operation in connection with a criminal

inquiry.
At the moment, it could not reply to inquiries from Arthur Andersen. "We hope to be able to talk as soon as possible. We do not like to read in the papers all this speculation," Mr Keicher

shown its willingness recently to co-operate in overseas criminal investigations.
In late 1989, it helped the US

Securities and Exchange Commission track down an insider trading offence when Mr Christian Norgren, then a director of Asea Brown Boveri (ABB), routed a large purchase of shares and options of Combustion Engineer-

size of the US through a Liechten-sizen company.

At the time, ABB was prepar-ing a takeover offer for Combus-

tion. "We have to play with open cards in cases like this," a Liechtenstein based lawyer said yester-

There have been suggestions that the use of the Maxwell foundations for share price manipulastein law which states that the purpose of a foundation must be narrowly defined.

"In my opinion, there has not been an abuse of the law," Mr Keicher said. "We did not know if there was manipulation."

Guy de Jonquières on an unpleasant fragrance in the perfume industry

Selling bottled dreams at a big discount

n unseemly outbreek of A bargain basement compe-tition in Britain's \$600ma-year (\$1hm) fragrance market is sending ripples of apprehension through the rarefied world of the

hixury perfume industry.

Leading perfume houses have long commanded sky-high prices for products which cost almost nothing to make by spending lav-ishly on marketing and promo-tion calculated to create an aura of glamour and exclusivity.

As one industry executive candidly admits, the business is

about selling dreams in a bottle. However, the highly profitable industry is increasingly threataned by heavy discounting in the UK, where unauthorised distribu-tors are selling top brands such as Anais Anais, Chanel No.5 and Opium for as much as 60 per cent less than the recommended price. Price-cutting was initiated by two small retail chains, the Gla-gow-based What Everyone Wants and Eau Zone, which operates

eight outlets.
It has now been joined by three heavyweight store groups, Littlewoods, the Superdrug chemists chain, and Tesco.

Most of the companies - except Tesco, which declines to comment - report strong sales. some authorised distributors. which have all previously charged similar prices for per-

fumes, to respond.

For instance, the John Lewis
Partnership is matching discount
prices at selected stores.

The discounters are coy about their supply sources but are believed to buy from middlemen on the international "grey" mar-let.

The hig perfume houses are seeking strenuously to trace and plug the leaks. "We are concerned. We have

spent a lot of time trying to min-imise the grey market, but we have not been able to police it completely," says a spokesman for L'Oréal, the French commetics company which is the UK per-

Some manufacturers are now said to be experimenting with invisible package markings which would identify the source of illicit supplies. Critics argue that the perfume

industry is out to protect immoderate profit margins.
"At the end of the day there is a cartal, and it is looking to control retail prices," says Mr Philip Green, chairman of Amber Day, which owns What Everyone

The manufacturers vehemently deny such accusations, insisting they only want to ensure that retailers meet specified stan-

"in marketing up-market prodnets, we provide support and services which obviously cost a lot of money," says L'Oréal.
"If the products are sold in a

non-quality environment, over a period of time there is a cheapen-A new front in the skirmishing

has recently been opened up by Kingfisher, Superdrug's parent company, which also owns the Woolworth and B&Q chains. It is threatening to involve UK and European Community competition authorities in an attempt to force manufacturers to supply it directly.

Superdrug currently sells per-fumes, at discounts of up to 30



Male fragrance

per cent, at two outlets in New-castle and Epsom, Surrey. It believes that by expanding distribution to its 650 chemists' stores nationwide, it could quickly capture 10-20 per cent of the market. That compares with the 35 per cent held by Boots, the

Mr Tim Clement-Jones, Kingher 1mm Casment-Jones, King-fisher's company secretary, says direct supply would be both cheaper and more reliable than buying on the grey market, enabling Superdrug to raise its margins on perfume lines to 37 per cent from 27 per cent. The company is basing its cam-neign on new distribution agree-

peign on new distribution agree-ments negotiated recently by the enchy and Yves Saint Laurent. The agreements, expected to become a model for the industry. allow perfume houses to limit distribution to outlets which offer satisfactory service and quality standards, but require that retailers be left free to set

their own prices.

Kingfisher, which claims its two Superdrug outlets meet the EC criteria, has set out to test the regulations by inviting 25 leading

perfume houses to supply it.
So far only one, unnamed,
manufacturer has offered to do

Still, the campaign has won a small moral victory. Superdrug says Givenchy has agreed to inspect its Newcastle and Rpsom stores with a view to considering them as authorised distributors. As Superdrug points out with some relish, that marks an apparent volte-face by the French com-

Only last year Mr Peter Norman, its UK managing director was reported to have said that it would be "appelling" if Givenchy perfumes were sold by the chain. Kingfisher has been working closely for some time with the Office of Fair Trading also been in touch with the Brus-

Last week, the company turned over copies of its correspondence with the perfume houses to the OFT, which has agreed to look into the matter.

If the campaign develops into a legal battle, much will hinge on the interpretation of the EC agreements, which have yet to be tested in the courts.

1990 1991 But there is little doubt that if

Kingfisher won, the price-cutting door would be opened wide to others, in Britain and elsewhere Mr Green says that What Everything Wants plans to seek direct supplies shortly, while Kingfisher's campaign is also being followed closely by several large continental retailers, including Tengelmann of Ger-many and Abold of the Nether-

The stakes for the perfume houses are high. Mr Peter McDongall, an analyst at BZW, the London securities house, argues that the spread of discounting threatens to plunge the industry into a vicious circle from which it

would be difficult to escape. "The more expensive a perfume is, the more exclusive it becomes, and the more it attracts discounting, which erodes the exclusive image," he says.
"The impact will be to shorten

products' life cycles.

That would meet the death of eternal brands like Chanel No.5, which have been around for

UAL says it faces biggest quarterly loss in its history

By Nikki Tait in New York

UNITED AIRLINES, one of the three largest US carriers, warns that its fourth quarter will show

the "largest quarterly loss in the company's history".

This, said United, would "substantially exceed the previous largest quarterly net loss of ter of 1991". That reflected ter-rorism fears during the Gulf war. United added that the quar-terly loss would reflect "among other things, a significant amount of non-recurring

This is the second time United has warned about the fourthquarter figures. It suggested in December there would be a loss, although at that stage it blamed "a weak domestic economy and a poor pricing environment". On Friday the company declined to say why it had reissued the

warning. The figures will be released on January 30.
United's pessimism comes in the wake of a relatively encouraging amnouncement from American Airlines, one of its big rivals, last week. American suggested that some of the extreme ticket-discounting on domestic fares was abating, a abhresite lares was abating, a sentiment which others echo. Although AMR, the perent company, posted a \$124.9m loss in the final three months, the news prompted share price gains in the sector generally.

United's shares have been parlysts have warmed to its \$135m purchase of Pan Am's Latin American routes. Shares in UAL, the parent company, which were about \$117 ahead of this transaction, closed on Friday at \$156, down \$3. The Pan Am assets may give United the most comprehensive global route structure; it already has a fairly strong Pacific presence and has been enhancing operations in Europe.

Town halls might Do Britain's local authorities hold the key to economic It appears an unlikely quas-tion. But as City analysts have been scaling back their fore-casts of growth for this year, some concombats and mumbers drag the UK out

of Parliament have hit on increased local authority spending as a way of promospending as a way of promo-ting activity.

In particular, the influential all-party House of Commons Treasury and Civil Service Committee (TCSC) believes local authorities should be allowed to spend more of the receipts they accumulated, from the sale of council houses and other property, on capital

and other property, on capital investment. At present, the use of such funds is strictly controlled by the Treasury as part of the government's policy of keeping a lid on public spend-The TCSC is well qualified to

comment on the issue. It reviews the government's speading plans each year. In recent months it has also been investigating the closure of the Bank of Credit and Commerce Bank of Credit and Commerce International. While scrutinis-ing the losses of those local authorities which were unwise enough to leave large deposits with BCCI, it also unearthed figures showing that the sums placed by local authorities with financial institutions are

very large indeed."

The committee heard that local authorities had "just short of 28bn" (\$14bn) invested with financial institutions gainst the £10.2hm of spending that local authorities will determine for themselves and finance through poll tax receipts in the current finan-

cial year.
While investigating BCCI,
the TCSC carried out its reguthe TCSC carried out its regular inquiry into the government's Aurumn Statement. This found that local authority capital expenditure rose significantly in the years to 1989-90, when it totalled £10.5bn, and then fell sharply to £7.7bn in toonal. Such expending is due. 1990-91. Such spending is due to amount to £7.8bn in the current financial year, according to Mr Terry Ward, an economist and one of the commitof recession

tre's specialist advisers.

The committee noted that "an important element of public sector capital spending" had therefore "reached a peak when the economy has been at its strongest and fallen when activity has reduced". It recommended changes so that local authority capital spending "does not compete with the pri-"does not compete with the private sector during years of higher growth, but assists its suppliers such as the construc-tion industry when growth is below trend.

At first glance there seems

ple taking advantage of lower interest rates to pay off debt rather than increase their spending. There is little to suggest that consumers will respond any differently to last week's mortgage rate cuts of any income tax reductions in the Budget.

But public spending questions in Britain are rarely simple. According to the Treasury, it is open to question whether the local authorities have a right to spend much of the

Economics Notebook

By Peter Norman

nothing more sensible than using some of the £5bn of local authority cash slumbering in the banks for public spending projects that could boost the economy. Mr Terence Higgins MP, the TCSC chairman and a feasing Throater principle has former Treasury minister, has suggested such a course on condition that any such spend-ing should be for a limited period of perhaps 18 months.

He cites the case of his
Worthing constituency, which
needs to buy two tractors to

help remove seaweed from the beach but which, it seems, cannot make the investment under current government rules on public spending. Releasing funds for similar blocked spending by local authorities throughout the country could make a difference to the economy, he

ger than the chancellor hoped. All the evidence points to peo-

right to spend much of the £8bn they have on deposit. These deposits have arisen

"between £2bn and £8bn".

Mr Higgins points out that the recession has gone on lon-

in spite of government restric-tions which insist that 75 per

cent of receipts from the sale of housing and 50 per cent of other capital receipts should be used for the redemption of debt or in lieu of future borrowing.

It is unclear how much cash would be available for capital transfers of all least surfaces. investment if all local authority debts were paid. When asked last week, the Treasury said that the amount could be

policies by allowing the authorities to spend some of their banked funds.

What the Treasury did make clear was its strong opposition to any extra spending by local authorities beyond that agreed in the last annual public expenditure round. A spokesman insisted last week that there were no grounds at present to relax public spending

Such a move would loosen the government's fiscal stance. It would also risk channelling funds into areas of low spend-

ing priority. Releasing local authority funds could not boost the resources needed by British Rail or London Transport, for example. "Local authorities do little infrastructure spending apart from housing," the spokesman said, "and would housing be a government priority?"

MBO team

By Raymond Snoddy

no unblocking of local authority funds to stimulate growth without a change of heart by Mr Norman Lamont, the chan-cellor. But the large sums deposited by the local authori-ties with financial institutions have helped focus attention on the oddities of Britain's public spending policy. Even those who fear greater spending by is a case for the government to accelerate some public spend-

Professor Douglas McWilliams, the economic adviser of the Confederation of British Industry, says the public sector is quite likely to underspend its overall budget for capital projects this year by about £500m because the penalties for going over budget are severe. The government should therefore do everything possible to make sure that spending plans are carried out to the full. are carried out to the full.

Mr Higgins would like to see the chancellor adopt a more flexible approach to fiscal pol-icy and use the March Budget to raise public spending if necessary rather than concentrate solely on taxation. "If you find the forecast has gone wrong, it may be more sensible to say let's use public spending to correct it instead of tax," he

tive government practice since 1979. But it might help Mr Lamont to fulfil his ambition of entering the history books as a fiscal reformer. *Treasury and Civil Service Committee. Second Report. Banking supervision and BCCI: The role of local authorities and

Such a move would be a sig-nificant break with Conserva-

money brokers. £22.20 from TCSC. First Report. The 1991 Autumn Statement. £23 from HMSO.

By Raymond Snoddy

SIR Peter Parker, former chairman of British Rail, was yesterday named as chairman of the management consor-

of the management consortium hoping to buy Mirror Group Newspapers.

The appointment of a sentor businessman such as Sir Peter, who until recently was chairman of the Rockware Group, could add weight to the buy-out team led by Mr Richard Stott, Daily Mirror editor.

"It is no witerly worthwhile ard Stott, Daily Mirror editor.

"It is an uticity worthwhile thing and I have the time and space to do it." said Sir Peter yesterday. He is also chairman of Evered Bardon the quarry and building products group, Whitehead Mann the London-based bendbroters, Mitsahishi Electric UK and of the governors of the London School of Economics. Sir Peter, 67, is ideologically compatible with the left-of-centre MGN group. He stood, unsuccessfully, as He stood, unsuccessfully, as Labour candidate for Bedford in 1951, although now he is a

Liberal Democrat. Like other potential bidders for MGN, the management buy-out team cannot make a firm offer for the company until details of its assets and liabilities are available, follabilities are available, rol-lowing the collapse of the Maxwell empire. Large sums are missing from both MGN and its pension fund. The Max-well private interests which hold 51 per cent of MGN's there are in administration.

The options for financing the buy-out, which is being backed by Electra, the venture group, include issuing a con-vertible bond and a straight cash purchase. Apart from the management team, Hambros Bank has said it is looking at the possibility of putting a

RACAL

Racal Electronics Plc

has successfully defended

the offer from

Williams Holdings PLC

Racal Electronics Plc was advised by



NMROTHSCHILD & SONS LIMITED



GOLDMAN SACHS INTERNATIONAL LIMITED

December 1991

COMPANIES AND FINANCE

Schroder Wagg top in merchant bank league

By David Barchard

J HENRY Schroder Wagg has knocked SG Warburg from top place in the annual merchant banks' league table, derived from the 1992 edition of Crawford's Directory of City Con-

in the league table, which is based on number of clients, Schroder pipped Warburg for the top by picking up 25 new clients during 1991, giving it 126 to Warburg's 125.

NM Rothschild has overtaken Morgan Grenfell and pushed into third place, while Hill Samuel, the loss-making merchant banking subsidiary

By Andrew Bolger

previous year.

interim profits after heavy losses in the latter half of the

It saw pre-tax profits rise from £269,000 to £1.64m in the

six months to September 30

1991, although turnover fell from £43.04m to £29.8m,

reflecting the ending of the group's housebuilding activi-ties and reduction in the value

of trading companies sold.

After tax and the payment of preference dividends, there

was a loss per share of 0.39p (0.5p). The interim dividend is

Despite the worst conditions

in the property market for more than 50 years, the group

sold investment properties worth £51.46m at just above

Peel recovers to produce

better half-time profits

PEEL Holdings, the property company that owns 68 per cent of the Manchester Ship Canal Company, reported improved book value. But removed steady at reflecting

of the TSB group, has slipped to take a tumble. It lost 14 difrom fifth to seventh.

The merchant banking arms

of most of the large clearing banks have lost clients: Bar-clays de Zoete Wedd has fallen by one place to ninth, pushing Samuel Montagu, part of Mid-land, to tenth. County NatWest its client numbers are down.
Among stockbroking adviaers the blue-blooded Cazenove easily retains the lead. With 256 clients, it is far ahead of the runner up, Rowe & Pitman, with 171. UBS Phillips & Drew stands out as the main broker

But rental income held

steady at £23.65m, partly reflecting the contribution from Manchester Ship, so the group had achieved its long-

group had achieved its long-standing target of rental income exceeding debt charge. Net borrowings, excluding Manchester Ship, continued to reduce and stood at £359.69m at the half-year. They had since come down to £342.07m, leav-ing the group £124m of

ing the group £124m of undrawn banking facilities.

All banking covenants were being met by comfortable mar-gins and cashflow was there-fore satisfactory, quite inde-pendent of Manchester Ship,

he directors said. The

short-term aim was to reduce debt below £300m and then to

concentrate for future sales on

lower yielding assets in order to improve profitability.

ents last year and fell to eighth place from fifth.

The directory also supports the argument that British business is still overwhelmingly a male preserve. Women make up only 2 per cent of the top executives in British companies listed by Crawford's.

nies listed by Crawford's.

Though there are five chairwoman among 1,300 quoted companies, Ms Anita Roddick at Body Shop was the only female managing director and Ms Ruth Henderson, at the Alexon Group, the only woman chief executive.

Lloyds Smaller Cos Tst raising up to £72m

By Philip Coggan, Personal Finance Editor

Lloyds Smaller Companies Investment Trust, a split capi-tal trust, is aiming to raise up to 272.1m after expenses, via an offer for subscription on the main market.

The trust will have three classes of shares. The dividend shares will be entitled to all the income from the trust, but will be repayable at only 1p per share. The capital shares will receive no income but will be entitled to all the

The two shares will be pack-aged together for the purposes of the offer and will be sold as a unit at 100p each. Up to 75m packaged units are on offer. The third class of share is a special share held by Lloyds. Should the trust be taken over, or should the management contract be lost by Lloyds Investment Managers, Lloyds will exercise the special share to ensure that its name is removed from the trust.

The trust will invest in com-The trust will invest in com-panies within the bottom 10 per cent of market capitalisa-tion of the London exchange, and expects to have a yield of 4.9 per cent.

The minimum application is for 1,000 packaged units and dealings are expected to start on February 13. The trust is capable of being placed in a Personal Equity Plan.

Personal Equity Plan.

Shares fall on warning from Brent Chemicals

BRENT Chemicals International, the speciality chemicals group, said sales in the last two months of 1991 were materially below expectations and warned that annual profits would be below those previously anticipated. How-ever, they reiterated their intention to maintain the final dividend of 5.8p.

The market took the news

hadly, and on Friday the shares fell 18p to 117p.

The directors also mid that they had implemented a further programme of redundancies, which was expected to cost £800,000. It will be taken as an additional exceptional item for 1991.

They added that the programme and other cost reductions made during the year

were expected to reduce operating costs by more than \$2.5m in 1992.

For 1990 the group achieved pre-tax profits of £13m.

Marina accepts 180p offer from Yattendon Tst

By Jane Fuller

Marina Developments, which operates 16 marinas and is involved in related housing and commercial sites, is being taken over by Yattendon Investment Trust, the life

family's private company.

The recommended cash other of 180p a share, announced after the market closed Friday, values Marina at £31.2m. A values Marina at £31.2m. A full loan note alternative will be available. Marina's share price was unchanged at 98p.
Yattendon, where Mr Robert lliffe is chairman, had built up a 24.5 per cent stake prior to the deal. It has acceptances for another 15 per cent

another 15 per cent. Marina incurred a pre-tax loss of £3.3m in the half year

to September 30.

Mr Philip Mason, the managing director, said it would have taken some time to restore a realistic level of earnings and to return to paying a dividend Marina's net debt was about

250m, compared with net

The Temple plan moves into top gear

Alan Cane on the man chosen to bring IBM UK out of recession

times for top executives at International Business Machines, the world's largest computer manufac-

Their jobs are on the line if they fail to live up to the expectations of Mr John Akers, the group's beleaguered chair-

For encouragement, they have the example of Mr George Conrades, formerly general manager of US operations, who was shifted publicly and bru-tally last year out of line man-agement as IBM's profitability

agement as IRM's promandry continued to drain away. Spare a thought, then, for Mr Nick Temple, chosen last week to take over from Sir Anthony Cleaver as chief executive of International Business Machines' IRC subdison. The International Business Machines' UK subsidiary. The job has changed out of all recognition since Sir Anthony, who retains the role of chairman, was appointed in 1986.

Then IBM had a leading share in the general expansion in data processing investment which characterised the 1980s. However, the recession has resulted in the UK company's performance lagging behind IBM as a whole — poor as that has proved to be in 1991 with a loss of some \$2.8bm (£1.56bm). UK figures have not yet been broken out separately but they will undoubtedly be dismal.

Mr Temple's head will equally undoubtedly be on the block if his efforts to revitalise the company fail. His problems

the company fail. His problems are made no easier by the fact that the UK is possibly the toughest computer market in

THESE are dangerous the world - a natural cockpit for companies from the US, Japan and mainland Europe. Chief executive at IBM UR now means presiding over the most profound reorganisation

the company has ever under-gone as it attempts to come to terms with falling hardware Mr Temple's appointment

came as a surprise only in its timing. He has been the heir apparent since the beginning of 1991 when, with Sir Anthony's encouragement, he was appointed general manager of IBM UK with the specific responsibility of devising and implementing a plan to cut staff numbers and improve efficiency in the company's manager of the company's man ciency in the company's mar-keting operations.

The two men are distinctly different in character and temperament. Sir Anthony, 53, who was knighted in the 1992 New Year Honours, is cool, private, a strategist who has "put together 15 of the last 16 busi-ness plans for IBM UK". A graduate of Trinity College, Oxford, he has maintained a

oxiori, he has mannamed a life-long interest in aducation and training.

Mr Temple, 44, is expansive and physically dominating, he is universally recognised as an energetic and capable manager with the determination to force the other manager and capable manager. through unpopular measures. He has held a number of senior johs in IBM including responsibility for all aspects of IRM banking and retail business in Europe and responsibil-



Nick Temple: problems to be faced in tough market

economies of the eastern bloc. Implementing the "Temple plan has meant enormous, frequently painful, change, but both Mr Temple and Sir Anthony say that what has been achieved in 1991 goes beyond their expectations.
They agree, however, as Mr
Temple says, that it is "only
the first leg of a long journey".
First, staff numbers have First, staff numbers have been cut through programmes of voluntary redundancy. Mr Temple had hoped that 1,000 jobs would go by 1993; in fact, 3,500 people left the company in 1991 reducing total numbers from 17,548 to 14,509. The cost of such an enormous exodus will inevitably be reflected in the annual figures, but Mr Temple argues that most restructuring charges have

switching to computer services as margins decline on hardas margins decline on hard-were sales.

Perhaps the most controver-sial move has been into consul-tancy where IBM faces compe-tition from the likes of Andersen Consulting and Com-puter Sciences Corporation. Consultancy involves under-standing a customer's data pro-cessing problems and making recommendations to solve

numbers to fall much further.

IBM's redundancy package is generous and, cynically, it could be argued that the num-

bers leaving reflect chiefly the state of morale within the com-

pany. Mr Temple argues against this thesis, pointing out that regular opinion polls indicate that staff have the

measure of the changes and

measure of the changes and are reacting positively.

Second, the proportion of staff having direct contact with customers has been increased from about 50 per cent to 70 per cent; this change is in line with the company's aim of

For IBM, it has meant retraining staff on a large scale. Last year, the company spent 234m on education and spent 132m on entratum and training. Competitors argue that professional consultancy is a hard discipline and that IBM's attempts to break into the market using "retreads" is sheer cynicism. "A philosophy of descrip" one said.

of despair," one said.

Incoming chief executives traditionally are allowed a honeymoon period. Mr Temple effectively had his in 1891: be will be judged by the quality of the market in 1992.

NHL will save £500,000 via 6 redundancies

By David Barchard

The troubles of National Home Loans, the loss-making mort-gage lender, has taken a new turn. Mr Christopher Slay, an executive director, and the five heads of its management divi-sions were made redundant with immediate effect, which will save about 1500,000.

NHL has been in the dol-drums since the summer when a 2200m rescue operation for its banking subsidiary had to be organised by the large clear-

ties withdraw their deposits.

In November it reported a \$47.9m pre-tax loss after bad debt provisions of \$28.7m. The company said the six redundancies were part of moves to slim down the group while talks go sheed with posbanks have been suggested as likely candidates to take a

stake, in a rescue which would probably also require a call on

Abtrust Scotland

The net asset value per share of Abtrust Scotland Investment Company stood at 30.3p on November 30 1991 against 27.8p a year earlier and 30.6p at the company's year-end on May 31. Net revenue for the six months came out at 260,429 (£6,277) after tax of £20,148 (nfl). Earnings per share were 0.34p (0.02p) and again there is no interim dividend.

Sutcliffe Speakman £1.8m in red

restructuring charges have been taken last year leaving the company with a much

more competitive structure for 1992. He does not expect staff

By Michiyo Nakamoto

SUTCLIFFE Speakman, the activated carbon company which had to be rescued by shareholders after it ran into financial difficulties last year. reported an interim pre-tax loss of £1.79m for the six months to September 30. The result compared with a deficit of \$11.18m in the nine months ended December 30

The loss, which came on turnover of £15.4m (£38.9m),

ued businesses. In engineering fabrication which was disposed of earlier this month for £600,000, the deficit was

The group is trying to re-es-tablish itself as a supplier of speciality activated carbons and solvent recovery plants after a high level of debts forced it to sell its water treat-ment and environmental engi-neering companies in late

Last year, in spite of the dis-

posals, it had to refinance its debts and Mr John Bellak, nonexecutive chairman, who also headed Severn Trent Water at

Sutcliffs hopes that the sale of high technology carbons, which are used in environmental applications, will support its recovery as environmental legislation is increased. The loss per share was sig-nificantly reduced to 1.6p

Section 2

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	CROSS BORDE	R MEA DEALS		
EDITER/NVESTOR	TARGET	SECTOR	VALUE	COMMENT
Danteco (Denmark)	Unit of Trinity International (UK)	Paper & packaging	E27m	Non-core divestment
Thumos Water (UK)	FBL Holdings (US)	Water treatment	£26m	Diversification buy
Thursday Weber (UK)	UTAG (Germany)	Engineering	SSI m	Diversification buy
CA (Smedien)	Hagen (Norway)	Retalling	£22m	Creates new Nordic force
Several Motore (UE)/ Imbel Automolifica (China)	Jinbel GM Automotive (JV)	Commercial verbicine	£18.5m	GM Chinese debut
Nat Oberay (US)	CRS/MTM (US)	TV	€15m	US's TVS sette
Scottisti Power (UK)/ Millourp (US)	Caledonian Gas (JV)	Gas	n/a	Utiliteorp's 3rd such JV
Uniterer (UK/Holland)	Unit of VMTV (Hungary)	los Green	n/a	Growth Investment planned
Comordum (France) Cormany)	Minol/Leuna (Germany)	Petrol & chemicate	n/a	Sweet and sour
Cossel (Geometry)	Danogips (Denmark)	Plasiarboard	n/a	Knauf now second biggest

ARCO 🛟

DIVIDENDS ANNOUNCED

Feb 19 Feb 28

This announcement appears as a matter of record only

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip lasue. fOn capital increased by rights and/or acquisition issues. §USM stock.

Current Date of payment payment

2.5 0.6† 1.87 1.25 1† 4.85

ARCO British Limited

£250 million sterling commercial paper programme

Guaranteed by

Atlantic Richfield Company

Barclays de Zoete Wedd Limited

Dealers

Barclays de Zoete Wedd Limited NatWest Capital Markets Limited

Issuing and paying agent

National Westminster Bank PLC

January 1992

BERGEN BANK A/S YEN 5,000,000,000 6 per cent Notes due 1994

NOTICE IS HEREBY GIVEN that pursuant to Condition 6(c) of the terms and conditions of the above-mentioned Notes, that Dan norsice Bank A.S., formerly known as Bargan Bank A.S., (the "Bank") has elected to adeem on 28th February, 1992 (the "Redemption Data") all of its sustaining YEN 5,000,000,000 6 per cent Notes Due 1994 their edemption amount which will be calculated by the Industrial Bank of

The Notice should be presented and surrendared to the paying agents (as shown on the reverse of the Notice) on the Redemption Date.

20 January, 1992 By: Citaeuk, N.A. (CSS) Dupl London Principal Paying Agent

CITIBANCO

ECU 200,000,000

Crédit Foncier de France

Floating Rate Notes due 1996

For the period from January 20, 1992 to April 21, 1992 the Notes will carry an interest rate of 10.3625% per annum with m interest amount of ECU 261.94 per ECU 10,000 and of ECU 2,619.41 per ECU 100,000 Note.

que Paribas Luxeni

HANC MORTBASE NOTES & PLC 27,500,000 Class B go Backed Flo

Notes due July 2020 Notice to havy 2020 Notice is hereby given that for the interest Period from January 16, 1992 to April 16, 1992 the Class A Notes and Class 8 Notes will carry interest rates of 10,9625% and 11,8675% respectively. The interest payable on the relevant interest payable on the relevant interest payment date, April 16, 1992 for the Class A Notes will be 22,725.85 and for the Class B Notes will be 22,905.91 per £100.000 nominal amount.

Jenussy 20, 1992

ECU 200,000,000

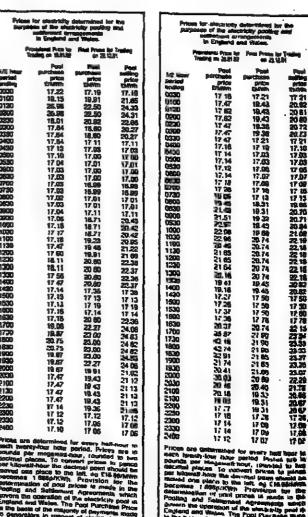
Crédit Foncier de France Floating Rate Notes due 1996 For the period from January 28, 1862 to April 21, 1992 the Notes will carry an interest rate of 10,3825% per annum with ath interest amount of ECU 264.82 per ECU 10,000 and of ECU 2,648.19 per ECU 10,000 Note.

Agest Bank: que Paribas Luxemi Société Anonyme

U.S. \$100,000,000 Republic New York Corporation Floating Rate Subordinated Notes due July 2010

Notice is hereby given that for the period from January 17, 1992 to April 21, 1992 the Abdes will carry an Interest Rale of SN-% per armum. The interest payable on the relevant Interest payment date April 21, 1992 will amount to U.S. \$138.54 per U.S. \$10,000 Principal

nuary 20, 1992



early date with Europe

By 2.30 Eastern Standard Time this morning a handful of bleary-eyed dealers will have struggled to their deaks in New York. Nas-daq, the US over-the countermarket, is launching a predawn market in US stocks.

dawn market in US stocks.

Half a dozen people will have cut short their usual night's sleep, the market's computers will be fired up and the market supervision division will be staffed by a skeleton crew. The event is both boal and sentitum.

The predawn dealers do not expect a flood of orders for the

expect a flood of orders for US stocks: European investors, at whom this new market is

Richard Waters looks at the launch in New York of a pre-dawn market in US stocks

directly simed, have not demanded a market in US stocks during their trading morning before. US shares account for only 5

par cent of the trading through Seaq International, London's successful international equity marketplace—though not all trades need to be reported to the London Stock Exchange, making the arieful figures potentially mis-

leading.

Nasdaq says it expects interest to be meagre at first. What demand there is, is likely to come from continental Europe rather than London, it says—a view confirmed by at least one market, which points to what it says is already a fairly it says is already a fairly active market in US stocks

8m in rel

among continental European hauks.

11, however, the new market proves a success, it could open the way for a true transationthe way for a true transatian-tic stock market. Nasdaq says it would then extend the sys-tem to European stocks not already registered in the US, and take the market to US institutional investors. Whether they will be awake at 3 30am to buy European stocks 3.30am to buy European stocks

is another matter.
Nasdag International is the result of more than two years of effort, and represents significant regulatory concessions by the US Securities and Exchange Commission to allow a US market to compete interestionally.

internationally.
Normal market transparency rules have been relaxed: details of trades, though reported to the market authorsave for summary information after the international market closes (at 9am in New York -

or 20m in London).
Also, the SEC has granted been to the market to broken dealers who are not members of the National Association of Securities Dealers, provided they are linked to a member.
On one vital issue, however,

Nasdaq has yet to get its way and as a result, most inter-nationally traded US stocks will not appear on Nasdaq International when it is launched today. In certain market conditions, US securi-ties rules forbid broker-dealers from going short in a listed stock in our market trading.

hat makes marketmakers on the new Nasdaq International unwilling to quote prices in New York Stock Exchange stocks. Instead, the handful of internationally known Nasdaq over-the-counter stocks -among them Apple Computer and Microsoft - will consti-tute the market at its launch. only one marketmaker, the US firm Sherwood Securities, has said it will quote prices in a wide range of securities.

Most marketmakers plan to

operate from London, not New York. Six First Boston, Goldman Sachs, Lehman Brothers, Madoff Securities, Morgan: Stanley and UBS Phillips & Drew will input prices from their City offices today. These will also be three in New York (Sherwood, Her-tor Heinz & Genuld and Castle Securities) and one in Dallas

A handful of brokers will also have access to Nasdaq workstations, while prices for the new markets will be carried by a number of leading quete vendors, including Reu-ters, Quotron and ADP.

Air France improves in second half

AIR FRANCE, the state-owned airline, broke even at the operating level, or might even show a small profit in 1991, after making heavy losses in 1990, said Mr Bernard Attall, the chairman, Reuters reports. The improvement, plus cash from asset sales, meant its sec-ond half made up for a disas-trons first one. It should lead to a net loss for 1991 of about FFr700m (\$127m), Mr Attali said. He gave no exact figures,

as the 1991 accounts are still

.

being prepared. ..

COMPANIES AND FINANCE

French water group sees net earnings tumble 20%

By William Dawkins in Paris

LYONNAISE des Eaux-Dumez. the water distribution and construction group, estimates that net profits fell by up to 20 per cent to FFri.13bn (\$209m) last year, compared with FFr1.4bn in 1990.

The fall comes after heavy provisions for the impact of the economic slowdown on the group's hotel and leisure industry construction businesses, and for its part in the Channel tunnel, where a dispute over extra costs is believed to be nearing settlement with Eurotunnel,

the operator. However, a large part of the provisions have been compensated for by capital gains on asset sales over the past year, part of the strategy of group chairman Mr Jerome Monod in focusing on the



group's core businesses. This meant the overall profit decline was less than the

lerous Monod: decime was

market had expected. Lyonnaise des Laux-Dumez expected net profits in the current year to recover slightly, to at least equal the

Final 1991 results, due to be published in the next few months, will also be hit by the months, will also be mit by the poor performance of Westburne, the Canadian building materials and electrical equipment distribution subsidiary, the

group warned.

The Australian subsidiary of Paris-based bank Société Générale has joined the Sydney Futures Exchange as a floor member, Reuter reports. Société Génerale Australia Futures joins 28 other Australian and international financial institutions as a floor

Half-time surge for Microsoft

By Louise Kehoe in San Francisco

MICROSOFT'S sales and earnings soared in the second quarter as the US personal computers software company's "Windows" operating system program continued to be in

Net income for the quarter to end-December was \$175m, an increase of 55 per cent over the \$136m in the corresponding period a year ago. Earnings per share rose to 90 cents from 61

Revenues of \$682m for the second quarter were up 48 per cent on the \$461m in the same period of fiscal 1991. Strong demand for the Win-

dows operating system and applications programs for Windows, drove second-quarter sales, Microsoft said. Since the launch of Windows

in May 1990, more than 9m copies have been sold, the company said. The program provides a graphical interface for users of IBM-compatible personal computers, making the

For the six-month period, revenues were \$1.3bn, a 52 per cent increase over the \$330m recorded for the same period of

Net income for the half year rose 59 per cent to \$319m from

\$201m in fiscal 1991. Earning per share were \$1.65 for the six-month period, up from

Microsoft's sales grew, despite a downturn in the personal computer market.

According to a study pub-US market research group, per-sonal computer sales revenues fell by almost 8 per cent in 1991

from the previous year. However, while the value of personal computer sales has declined, unit sales continue to grow, expanding the market for Microsoft's widely used software programs.

South Africa plans first **Ecu Eurobond offering**

By Tracy Corrigan SOUTH Africa plans to follow up its return to the interna-tional capital markets last Sep-tember with its first Ern Eurobond, possibly later this week. The French bank, Paribas, is believed to have been awarded the mandate to arrange the offering of five-year bonds. Parlbas was also involved in

South Africa's DM400m (ASUm) deal in September, Swiss Bank Corporation is said to be joint lead manager.

Banks involved in the deal stand to lose the business of some Canadian state borrowers, which have a strict policy

Africa's D-Mark issue was placed within Germany,

mainly with retail investors.

An Ecu offering would test South Africa's appeal to a wider investor hase. South Africa's return to the international capital markets

has met some opposition.
A \$200m Eurobond for the Independent Development Trust, a government-funded health, education and housing rust, had to be pulled last November, when the African National Congress refused to back the deal. The African National Congress's approval for this offering will not be sought, banking sources said. The African National Congress ment and an African National Congress-led administration

may not honour new loans.

UK fund to be distributed in Germany and Holland

By Norma Cohen, Investments Correspondent

THE first UK unit trust to be approved for distribution in Germany and Holland has been launched by private client stockbrokers Adams and Nev-ile, and will invest in interna-

tional equities.

The fund, to be known as
Millenium International Fund, will hold a 35 to 45 per cent weighting in European equi-ties, with specialisation in medium-sized companies in growth sectors of the market. Funds will also be invested in

The units will initially be priced at \$10.55 each, with a minimum holding of \$5,000. The purchase price will include

While new so-called UCITS legislation on retail investment vehicles allows funds in one EC country to be marketed in another, Millenium has not been designed as an EC-wide vehicle, and permission is being sought for distribution in Australia and the Far East as

The fund will be distributed in Germany through a German broker, CRM Securities, a subsidiary of Amro Handelsban-ken. in Germany, about 90 per cent of retail investment prodisted equities in the US and ucts are distributed through banks which largely sell their

own products. Non-domestic producers have had to rely on the new independent financial advisory a preliminary charge of 5.5 per sector for distribution.

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overament 10-year)	5.60		5.53	5.97	6.67

Thyssen units to merge operations

By Quentin Peel in Bonn

THE management boards of Thyssen, Germany's biggest steelmaker, and its steel-mak-ing subsidiaries Thyseen Stahl and Thyseen Edelstahlwerke, yesterday gave their ble

to a merger of the activities of the two operations. A brief announcement said the move was unanimously approved as "the appropriate answer to the current profit situation and to the likely mar-

ket development".

The move follows several years of losses at Thyasen Edelstahl, the special steels sive negotiations with Krupp, the rival steelmaker, over proposal for co-operation in special steel manufacture.

Results are to be produced at both subsidiaries later this month. Thyssen Edelstahl lost DM176m (\$110m) on turnover of DM3.9bn in 1980, while Thyssen Stahl saw a 16 per cent drop in profits on turnover of DM10.5bn. Both have been hit by low world prices and demand, and most recently by the slowdown in the German metalworking and engineering

The company statement said the merger plans would now be discussed with the group's employees, before coming for a final decision to the supervisory boards of the companies in June.

industries.

Hertz faces legal action over

daily surcharges

HERTZ, the leading car rental company in the US, is facing legal action from New York City and New York State over surcharge on renters in four of the five NYC boroughs, writes Nikki Tait. The two authorities allege

the surcharge represents ille-gal discrimination and will weigh unfairly on areas where there are large ethnic groups. Hertz claims its action reflects the underlying cost sit-uation - with rentals from these areas tending to result in more accidents and suits from

Kellogg earnings advance 9%

By Nikki Talt in New York

KELLOGG, the large US cereals group which has been fighting back against intense competition in its domestic market, reported an 8.9 per ent profits increase to \$118.2m after tax in the final three

months of 1991. The fourth-quarter result came after a \$15m one-time charge and translated into earnings per share of 49 cents. This was broadly in line with analysts' expectations, although the shares eased \$2%

to \$59% on Friday.
Earnings for the full year stood at \$606m, up by a fifth on the previous year's \$502.8m, on sales of \$1.45bn (\$1.36bn). Mr Arnold Langbo, Kellogg's new chairman, said that there

had been "strong volume increases in ready-to-est cereal sales around the world" and was optimistic both over growth for "1992 and the

long-term".

Kellogg came under intense ressure in its home market from both General Mills, its big US rival, and private label producers in 1989 and 1990, but it has been mounting a strong effort to regain market

from over 41 per cent to under 38 per cent; on Friday, the company claimed that the figure had stabilised at around the 38 per cent level by end-1991.

Domestically, this had fallen

ANHEUSER-Busch, the

largest US brewer and best known for its "Budweiser" brand, claimed that it is "on target" to gain a 50 per cent share of domestic beer market

by the mid-1990s. It said that market share overall reached 44.1 per cent in 1991, an increase of 0.7 of a percentage point during the year - and has already topped 50 per cent in the light beer

segment.
It added that the 1991 profits, to be reported in early-Pebruary, should reach a new

In 1990, they were \$842.4m after tax, and analysts have been predicting around \$930m-\$940m for the year which has just ended.

Gold mining companies' reports for the quarter ended 31 December 1991

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INTERNATIONAL CAPITAL MARKETS

UK GILTS

Investors nervous on supply signs Treasuries fall victim to Wall St

BUYING pressure for gilt-edged securities continued, even though at the end of last rise in gilt prices might be week investors showed a touch of nerves on indications about a large supply of the instru-ments over the next two years.

During the week yields came down by about 10 basis points for long-dated securities and by slightly more for instruments at the short end of the yield curve. But, the accompanying rise in prices was reversed on Friday after news of a £1.2bn public sector borrowing requirement in December, far above most City estimates. The figure indicates that the Treasury's forecast of a £10.5bn PSBR for 1991-92 is unlikely to be met. It is more likely to be about £12bn, with a borrowing requirement of perhaps twice this in 1992-93.

Of concern to many investors is that a large increase in gilt issues — which would be needed to pay for public spending over the next two years could lead to a glut of the secu-

rities, depressing prices.
Other potential negatives for stors concern the elecgilt inve tion, which must be fought by July. A change of government would introduce new uncertainties into the gilt market, which is worried by the prospect of the still larger borrowing that could be required to pay for a Labour administra-tion's spending plans.

Such considerations, and the possibility that sterling might further test its limits in the European exchange-rate mech-anism (ERM) over the next few about to end.

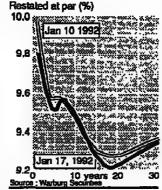
Mr Mark Cliffe, an economist

at the London office of Nomura, the Japanese stock-broker, said he thought the market had recently indulged in "wishful thinking" about the prospects for gilts. In his view, the difficulties because of the ERM constraint in reducing UK base rates from their current 10.5 per cent would decrease the popularity of the government, reducing its chances of a clear-cut election If Mr Cliffe is right, the

recent downward movement for yields will soon start to run out of steam. The underlying support by many investors for gilts in the second half of 1991 was highlighted by a Bank of England report showing long-term investors such as pension funds, insurance companies and investment, unit and property unit trusts, bought a net £1bn of UK gov-ernment securities in the third quarter of 1991 after being net sellers of nearly £3bn of such securities in the first half of 1991. The institutions sold a net £2.96bn of UK government securities in 1990 and £6.49bn in 1989 when the government's finances were in surplus.

Last week the trend of continued gilt purchasing was clear, with prices edging up. The Treasury 9 per cent bond maturing in 2008 was quoted on Friday night at 98%, a rise of just under 1 point on the

UK gilts yields Restated at par (%)



week, while the shorter-dated 10 per cent Treasury stock due in 1994 rose in price by rather less. It was quoted at 100% on Friday, from 100% the previous

poorly (with yields staying roughly unchanged) were in the 10-year maturity range. This area of stock is to feature in a Bank of England gilt auction on January 29, with the Bank due to announce tomorrow further details, and the likelihood of up to £2bn of gilts in this maturity range coming on to the market in the near future kept many investors

from buying.

Part of the reason for the price increases were a spate of data which were favourable for bonds generally. They showed little sign of an imminent end to the recession, and indicated inflationary pressures in the UK economy are likely to

which will probably tempt more investors into bonds as opposed to other types of stock. Figures from the Central Sta-

tistical Office showed that in December the year-on-year rate of increase in prices of goods at the factory gate — the key measure of core inflation was the lowest for 21/2 years. In December, prices at the factory gate were only 5 per cent higher than in December 1990. against a rise of 5.1 per cent in the 12 months to November.

Meanwhile, the retail-prices index, which provides a mea-sure of so-called headline inflation, rose by just 0.1 per cent between November and Decem-ber, the lowest figure since July. Even though the year-on-year rate last month rose to 4.5 per cent, from 43 per cent in November, behind the figures is a large element of price cutting in shops and by compa-nies offering consumer services, underlining the

weekness in the economy.

A continued fall in inflation A continued fall in inflation is good news for the government. But a problem for the Conservatives is that, due to the ERM factor, a cut in UK base rates is likely only after the German Bundesbank decides its rate reduction. And that may not be until well into the spring, or even later, a development which may be delayed too long to boost the "feel good" factor among voters and so help the Tories

Peter Marsh

US MONEY AND CREDIT

remain low, a development | IS THE US Treasury bond market a victim of the current conviction on Wall Street that a strong US recovery is coming sooner rather than later? That would appear to be the case, given that bond prices fell for most of last week (Friday was the exception) as optimistic equity investors continued to push up the Dow Jones index.

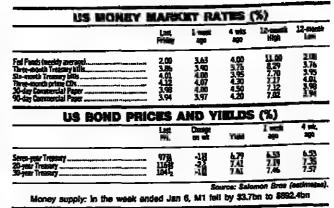
The US stock market has been on a roll ever since the Federal Reserve's one-point cut in the discount rate on December 20, but it is difficult to find evidence of recovery to explain easily the 12 per cent rise in the Dow Jones average that has come with the rally.

It cannot be said that the raft of recent macro-economic indicators has provided a clear compass. Indeed, the only logical, albeit partial, explanation for the rally is that lower yields in money market funds and other instruments have persuaded investors to shift money into equities.

The stock market has con-

vinced itself, however, that a big US recovery is around the corner. And the bond market, which thrives on bad economic which thrives on tall estimation news, has been hit by a sell-off. The benchmark 30-year US Treasury bond declined last week, finally staging a comeback on Friday on the back of a reported fall in the University of Michigan's sity of Michigan's consumer sentiment index for December and a decline in US industrial production for December.

By Friday evening the yield on the benchmark 30-year bond stood at 7.60 per cent, up from



because money funds and CDs pay much less than depositors and investors are accustomed 7.43 per cent a week earlier. The sell-off in Treasuries reached its peak last Thursday, when the declining price of the 30-year benchmark pushed the yield up to 7.67 per cent. The number that provides perspective on current trading is the 7.35 per cent yield that came

just after the Fed's interest

Mr Philip Braverman of DKB Securities called many of the credit market's beliefs about

credit market's beliefs about an economic recovery "an erroneous interpretation of misleading evidence".

The US economy, as Mr
Braverman put it, "is not in recovery — not in the fourth quarter, and certainly not in the first quarter". Like others, the DRH conomist leads the strength of the equity market

strength of the equity market

(and the corollary weakness of

the bond market) primarily reflects a portfolio shift of investment funds from debt

and investors are accustomed to receiving.

The declining money supply figures released last week also appear to reflect the shift out of money market funds by investors seeking higher yields on the back of the equity market's rally. One glimmer of hope for the bond market is the likelihood of a further easing of monetary policy by the ing of monetary policy by the Federal Reserve, a move many think will come by mid-Febru-

Fed policy is presently on hold, but several market watchers think Mr Alan Greenspan, the Fed chairman, will support a modest further cut in the discount rate and the Fed funds target as more data shows the weakness of the US economy for the month of Jan-uary 1992. On the other side of the equation, the bond market

may be unnerved again by the election year package of tax cut plans President Bush will unveil in his State of the Union message. Few serious economists believe the tax cuts are ikely to be approved in the short-term or that they will have a real impact on consumer spending for many months, but worries over the future impact of such cuts on the already bloated US budget deficit will almost certainly affect bond market sentiment. It looks, therefore, as though the Tressury market may be incapable of taking a firm view in coming months. The snalysts at Donaldson, Lufkin and Jenrette reckon an eventual recovery in the second half of 1992 will push the yield on the 30-year bond up to 8.50 per cent, while the sconomy's weakness in the short-term outlook remains reasonably

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constructive.

Economic data expected this Economic data expected this week will include initial weekly jobless claims, which are likely to be up slightly. On Thursday, the release of figures on housing starts could offer a slight improvement on the previous month's 29 per fall in housing permits.

Neither of these statistics will be compelling proof of much, and therein lies the problem. If the equity market keeps rallying — regardless of

keeps rallying - regardless of whether such a rally is warranted or not - investors in Treasury bonds could be in for

Alan Friedman

JAPANESE BONDS

Optimists expect further discount rate cut

THE PROLONGED rally in the Japanese government bond market came to a halt last week - though not for long. By Friday, with further official onfirmation of the sharp slowdown of the Japanese econ-omy, prices seemed back on their upward path. Bond mar-ket optimists were left once again looking forward to a cut in Japan's official discount rate

from its current 4.5 per cent. The 15 basis point rise in the yield on the benchmark bond no 129 as the week progressed. may seem too meagre to constithe market. But after a virtual one-way drive since last summer, which has seen yields plummet from 6.9 per cent last June to 5.275 per cent earlier this month, the switch in direc-

tion was a novelty.

Profit-taking was blamed in part for the move, but the more significant reason was the fall in the yen, one of the casualties of the US dollar's reemergence so far this year. Before last week, the unstoppa-ble rise of the yen had mir-rored the fall in bond yields, from Y143 to the dollar last June to around Y128 soon after

But the gathering signs of confidence over the US economy helped to reverse this, pushing the dollar up to Y128 during the week.

knocked the steam out of the bond market, but was it an over reaction? According to Mr. Gerard Lyons, chief economist of DKB International in Lonor DAS international in London, a rate of around Y130 to the dollar would not necessarily prove inflationary — especially with oil prices remaining soft. On this reading, the threat of imported inflation was not as severe as the mer. was not as severe as the mar-ket seemed to indicate. Also, many market observers predict the dollar rally has been too much, too soon: the bubble of optimism which has driven the market will not last without

pushing the dollar up to Y128 during the week.

The inflationary implications of a weak yen may have barry signs of US recovery.

By Friday night a sharp reversal wiped Y3 off the value of the dollar, thanks to disap-

pointing industrial production figures in the US and reports of co-ordinated intervention to

support the yen.
The attention of the Japanese government bond market had already returned to the domestic front. Earlier, reports of comments by Bank of Japan governor Mr Yasuchi Mieno brought further confirmation the slowdown in the Japanese

economy was intensifying.

The market is now free to return to its familiar game of predicting the next move in the Official Discount Rate. The general view: another 0.5 percentage point cut, sometime in

Richard Waters

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January, 92

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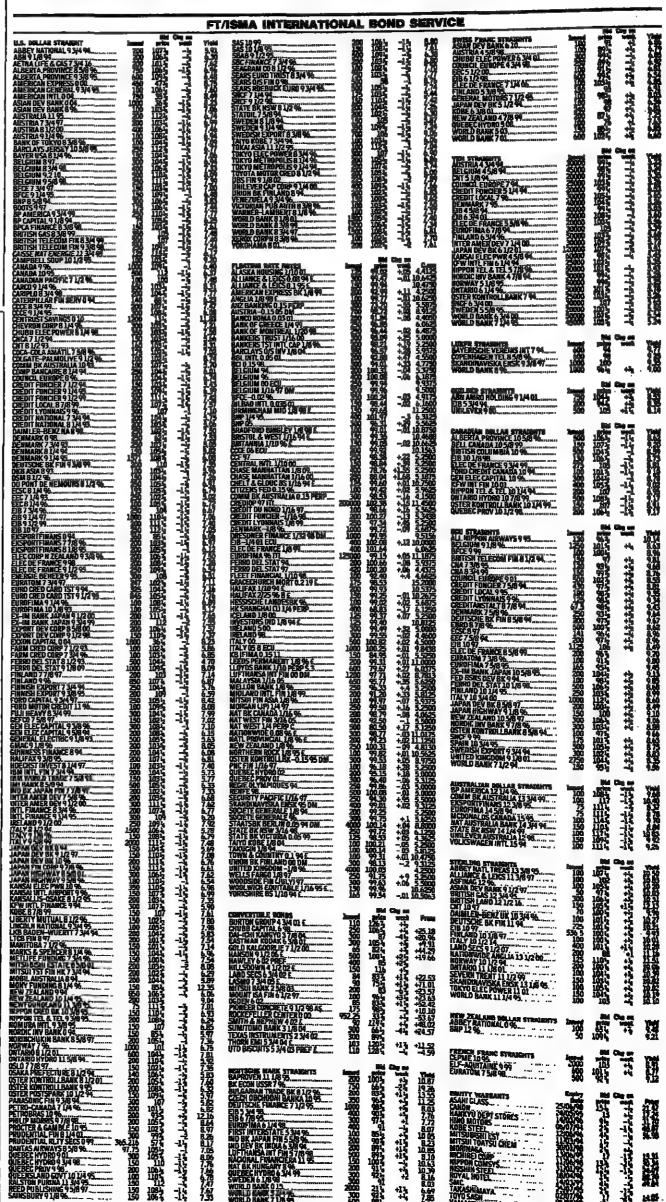


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INTERNATIONAL CAPITAL MARKETS

SYNDICATED LOANS

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Neste restructures \$400m 10-year loan

NESTE, the Finnish range from 22.5 basis points to state-owned oil company, has 27.5 basis points. been forced to restructure its \$400m 10-year syndicated loan and offer more attractive fees to landers, after its original deal was cold-shouldered by the syndicated loans market.

The deal - a project finance facility for Neste Petroleum, Neste's wholly owned Norwe-gian subsidiary has attracted only \$150m from banks since its launch at the end of November. Chase Investment Bank and Citicorp Investment Bank are relaunching the deal with the following

♠ An agreement from Neste. the parent company, to provide a completion undertaking, ensuring the company has suf-ficient funds to cover any calls

for cash on the two oil projects concerned. The money is intended to finance the development of the Brage and Helman oil fields.

The definition of completion now includes both oil fields and not just Brage.

The banks will be provided with an independent report on

A Charles Sales

1

the of reserves within 12 months, an amendment intended to dispel doubts about the figures originally provided.

Front-end fees have been increased while the margin over the London interbank offered rate (Libor) and the commitment fees are unchanged. Front-end fees have been raised from 20 basis points to 32.5 basis points on in, from 15 basis points to 23.5 basis points on \$25m and from 10 basis points to 15 basis points on \$15m. The margin is between 60 basis points and 102.5 basis points over Libor, depending on coverage ratios

The oil and energy sector was the source of several deals recently in the syndicated loans market. The latest deal is a £375m loan for Keadby Power. The mandate for the 17%-year loan has been won by UBS and NatWest. The margin is 120 basis points over Libor during the construction period and between 110-115 basis points over Libor thereafter. Elsewhere, Chase has completed a seven-year, FFr227.5m

financing for an Italian borrower - Societa Italiana Per II Traforo Del Monte Bianco, the Italian company with a concession for developing the motorway linking Val D'Aosta with the Mont Bianc tunnel. Autostrade, the Italian motorway operator, owns 51 per cent of the company and is guaranteeing the entire loan.
Italian state-controlled bor-

rowers have been largely out of favour since the Federconsorzi scandal last summer. Many regarded Federconsorzi, the financially troubled farm services co-operative, as carrying a state guarantee and were furious when the Italian authorities and public-sector banks refused to compensate foreign lenders. But, Chase claims the Mont Blanc deal was "comfortably oversub-scribed" and the proceeds were swapped into lire to provide more advantageous terms for the borrower. The deal carries a margin of 52.5 basis points over Libor and fees of up to 20 basis points for participations of FFr40m, and of 15 basis points on participations of FFr20m.

Total

Sara Webb while the commitment fees EUROMARNET TURNOVER (\$m) UE 3 22 550 S 22,424.3 1,343.8 Short S MT Notes 972.5 1.147.5

INTERNATIONAL BONDS

Europe benefits from heavy reallocation of US assets

THE SPEED and scale of the shift out of the US Treasury market into European bond markets last week surprised many of the traders who had predicted such a move this

"There has been a massive reallocation of assets, in a very volatile market," one trader said. A significant portion of the funds involved originated in the US: dealers said the first to make a move were the leveraged funds, which tend to be more speculative, followed by proprietary traders at banks. and finally, and in reasonably large volume, US mutual funds

The shift is perhaps more surprising, given that the dollar at last appears to have bounced out: during the last two weeks, the dollar has strengthened by around 10

and insurance funds.

THE FRENCH government is in talks with banks about an issue of 30-year Ecu bonds, under its Ecu OAT programme. Such an issue would substantially extend the Ecu yield curve, a gap which will also be filled by the UK's first auction of three-year Ecu Treasury notes this week.

Rumours of the French plans had a negative impact on what currently constitutes the long end of the Ecu bond market - Italy's 20-year deal - which fell around 40 basis points in price, on expectations of the supply.

The French deal under discussion is expected to total Ecu1bn-Ecu2bn. The Treasury plans to control stripping of the bond to preserve as much liquidity as possible, by restricting stripping to market makers in the programme, market sources claim. "Stripping" a bond involves reducing it to its component parts by selling each coupon separately, leaving a zero-coupon bond, so an investor can buy, for example, a piece of paper which pays interest once only, in 25 years' time.

fennigs. However, traders believe many US investors have been switching the foreign exchange exposure of their European bond invest-ments back into dollars. (In

decided to position themselves for ultimately higher US rates and for lower European rates fact, this hedging activity may have been a factor in the strengthening of the dollar.) What the move does underat the next change in rates. Although the US market recovered somewhat at the end score is a strong view on the path of European interest rates of last week - from what many traders felt was an over-

compared with the US. The US sold position - the strong wave of enthusiasm for US bond market underwent a securities over Christmas and sharp correction over the past week or so, as investors

the New Year has waned.
Having missed the strong rise at the end of the year. many traders became involved in what some term "a lemming trade". The heavy flow of new issues in the Eurodollar and the US corporate bond market has added to the strain, and

forced Eurobond spreads to widen, even as the market

Some traders maintain the US will see another interest rate cut, and argue the current shift is not logical. Certainly, it does not seem to be based solely on economic fundamentals or trading technicalities and the recent volatility in

ers uncertain where value lies The main beneficiaries of the move into European bonds been the mainstream markets: first the German Bund market and then the French OAT market, and, to a lesser degree, the gilt market and the Dutch government

bond market. The strength in the German and French markets also pro-vided a fillip for the Ecu bond market, where there was aggressive buying of four to six-year bonds.

The preference for this area of the yield curve reflects a view on falling interest rates, but also the recognition of a cheaper area of the yield curve, which had become quite inverted due to buying at the long

Tracy Corrigan

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angeon or pannant	400	2002	10	710	09.61	BLINE	7.152	Sho-Bond Corp(c)**** Commerzbank())*	80 150	5005	-	412	100 102 la	Tamaichi bk (Switz) Swiss Volkaboni	6.68
soublic of Austriat	400	2004	12	7%	98.53	CSFB	7.384	Hilton Kohden(i)***	40	1996		432	100	Yamaichi Bk (Switz)	4,37
# pbidqid& & gna luetil	S80	1996	4	31	100	Nomura Int.	3.125	rangel rangerighting		1000		4.8	100	Tangen Dr (Owner	-101
epa Enterprises(k)§	200 300	1996	4,167	(3 ¹ 2-4)	100	Momura IIII	-	SWEDISH KRONOR							
FW Int.Finance Inc.†	300	2007	15	712 170 614 614 714	98.91	Deutsche Bk Cap.Mkts.	7.824	European Investment Birt	100	1999	7	10	10112	Skand'viska Ensk Bksn.	9.69
etrobas†	250 200	11193	- 1	10	100.52	CSFD	9,411	Coropour investment out	1903	1047	•	10	161-3	SKEID TENS EIGH, DROIL	2.00
88 Int.Financet	300	1996 19 9 6	- 2	6.2	101 101.425	Morgan Stanley Int. Norsura Int.	6.086 5.964	PESETAS							
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ommunekreditt	150	1999	7	71	101.625		6,966	Deliconextini	IUDA	tası.	3	13	100	200 2EU 06L 6 MAĞOCICA	P3 UQ
urolimalo)†	153.5	1983	1	4.55	100.15	Lehman Bros.	4,394	LINE							
itaubishi Finance Int.(p)f	80	2002	10	712	102	Mitsubishi Finance Int.	7.212		500bn	2002	10	401	1017	Maria differenti differen	10.18
dro Quebec(q)†	100	2022	30	8.4	99,286	First Boston Corp	0.463	European Investment Bkf	300511	2002	10	101 ₂	101 ሺ	Monte d'Paschi d'Siena	142.15
ZUB								YEN							
dit Local de Francet	500	1997	5	8½ 8½	101,15	Paribas Capital Mkts.	8.210	Honda Motor Co.f	30bn	1999	7	8	101 ¹ 2	Nikko Europe	5.73
nerel Elec.Cap.Corpt	550	1397	5	8%	1011 ² 2	SBC	7.999	Honda Motor Co.f	3000	1997	5	5.9	101 12	Nomura Int.	5 54
								EIB†	€0bn	1995	3	5	99.95	Nikko Europa	501
ERLING								Asian Development Sankt Datnippon Ink & Chemicalst	50on 15bn	2002	10 71	5% 814	101	Sk of Tokyo Cap.Mkts. Nikko Europe	5.63 5.96
tannia Bldg.Soc.(g)\$t	60	1002 (8)	(g) 10	13 10%	100.423		10.558	Danippon list a Chemicast	19Gir	1960	(4	9.4	101.4	Mikko Europe	9.99
erson Sterling Fin.†	100	1002	£n.	10-4	101.15	Baring Bros.	10.338	AUSTRIAN SCHILLINGS							
SRALLIOU WARDAM								Republic of Austriairitt	2bn	(r)	(r)	(r)	106	Dautsche Sank (Austria)	
tario Hydro(f)†	1.5bn	2002	10	85	99.35	(0)	0.914	Hopeone at Mossieli (4)	444	4.7	6-1	4-3		John Jane (Field II)	
wasche Sk Fin.t	250	1987	5	714	10.005	Deutsche Bk Cap.Mkts.	7,496	LUXEMBOURG FRANCS							
mpagnie Bancairet	150	1997	5	84	101,45	Nomura Int.	7.886	Eurofima(t)†	1,500	9302	10	812	1015	BGL	1.25
Oil How Zealand Fin.1	75	1987	5	814	101.425	Lehman Brog.Ing.	7.994	Postpankkimit	ibn	2000	8	9	102	Credit Europeen	8.60
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stralian Nat.R'waya.t	50	1999	7	9½ 10¼	100	Westpac Banking Corp	9.500	Credit A Lindustrief	Zon	2002	10	84	101.60	Cregem Int.	8 50 8.28
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ALL THE STATE OF T								Kemira Int.Fin. **1	500	1985	3	91. 87	101.90	BOOE .	8.50 8.63
ENCH FRANCS								Credit Lyonnais(m)† Sangue UCL*#†	1.5bn 800	2002	10 21 ₂	94 94	102 4 101 3	Credit Lyonnals (Lux.) Banque UCL	8.42
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MARKS								traffrivate placement. (Convertible 2.5% Mon-callable, b) Exercise pri	emium Euse	at 2.83 % Nor	-callable. c	Exertise pre	mium fixed	at 2 54%. Cullable 23/1/94 at	101% declinin
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ow Brand Milk Prods.(a)49 ows Aluminium Corp(b)41	200 1:10	1996	1	5 le	100 100	Commerzbank Nomura Bk GanbH	5.125 5.125	subordinated notes, mandatonly of	onvertible in	o Permanent	Interest Bet	tring Shares	(PIBS), h)	Amount - minimum FFr300m	Redemption A
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CB Finance NVT	750	2002	10	2010	47.35	Trankaus & Burkhardt	7.763	CO-CYTERION FOR VINES AND COLO	stand on PA	A house					

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This morning sees the opening of an entirely new market - Nasdaq International.

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WORLD STOCK MARKETS

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NEW YORK ACTIVE STOCKS	TRADING ACTIVITY	CBS TURING CONFORM 1983) 26 CBS Air Siv (Earl 1983) 20	7.1 285.9 28 11.6 200.8 20	6.9 2997 2071 (17/1/98) 221 4 (14/1/91) 0.9 196.5 2031 (5/6/91) 182.3 (14/1/91)
Stocks Closing Change Friday traded price on day	f Volume Millions Jan 17 Jan 16 Jan 18	NORWAY	140 730.12 725	76.29 753.53 (56.870) 555.77 (2/12/10)
Glam 6,922,400 30%	New York SE 284.560 330.891 306.315	P) (a. 1974) 1303 Marii: Comp (2/1/85) 1303	.30 1276,79 1260	30 1236.46 1365.30 (17/1/92) 562.64 (18/1/91)
Intl Paper 4,752,600 73 + 1/4 Ottorp 4,662,790 141/2 - 1/2 Am T & T 3,849,900 461/4 + 1/4	MASDAQ 👑 👑 290.277*	SINGLAPORE SES AN-GLAGARATE (2)4/73 416 SOUTH AFRICA	AP 424,05 412	10 405.63 422.43 (26MPH) 311.07 (MPHH)
10M 3,580,800 96½ + 1 Ges Meters 3,251,600 33% - ¼	INVSE types Traded 2,1% 2,234 2,213 (here 919 925 1,149)	SE Carl (28/9/78) 1324 SE Industrial (28/9/78) 4512		8.6 1252.6 1444.0 G/7/P() 971.0 (25/2/P()) 5.0 4454.0 4555.0 G5/1/P(2) 25/2 G GM/1/P()
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		SWEDEN Afficialists Co., 0/2/37/ 982	20 980.40 97	47 998 11498 01/7PH 908.4 GH2PED
CANADA		SWITZERLAND Sets Built led. CU/12/Stb 76 SRF Common I MARCH		9.8 764.2 779.8 (15/1/40) 590.4 (14/1/40) 7.4 616.2 636.0 (31/5/91) 687.1 (14/1/40)
TORONTO Jan Jan Jan 17 16 15	Jan 1001/82	SBC Sausai (2/4/87) 62 TANVANT** Weighted Price (30/6/66) 5045		
Metals & Milestels 3235.89 3239.87 3131.15	3039.41, 3299.99 (18/7/91) 2632.06 (9/1/91)	THAILAND Barglet SET CRIA/73) 770		
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CURRENCY MOVEMENTS

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MONEY MARKET FUNDS

FINANCIAL TIMES MONDAY JANUARY 20 1992 CURRENCIES, MONEY AND CAPITAL MARKETS MONEY MARKETS POUND SPOT - FORWARD AGAINST THE POUND Dollar rally halted Jan 17 0.00 0.53cm 0.00 0.53cm 0.40 0.53cm 0.54 0.53cm 0.54 0.55cm 0.50 0.05cm 0.51 0.55cm 0.52 0.55cm 0.52 0.55cm 0.53 0.55cm 0.54 0.55cm 0.55 0 The spectacular rise of the dollar on the foreign exchange markets last week came to an abrupt halt on Friday afternoon in London, as a wave selling cut 8 prennigs from the value of the US currency, data, a notoriously volatile indicator. Other than this, the economic data has been as gloomy as that which put the dollar in the doldrums at the end of last year. Trade figures for November and the University of Michigan consumer confidence survey urites Simon London. This was followed in New consumer confidence survey, both of which were released on Friday, underlined the gloomy York by some well-timed intervention by the Bank of Japan and the Federal Reserve, sell-ing dollar against the yen. The US currency fell to just above The first showed substantial 5.5 per cent fall imports during November Y124 from Y127.45 at the close consumer spending slumpe The latter reported a furth dive in consumer confidence early January, undermining This sudden decline under-

This sadden decline under the that the rally of the dive in consumer confidence in early January, undermining hopes of a change in sentiment. In addition, co-ordinated intervention by monetary authorities highlights the fact that a strong and rising dollar is at odds with the US governments over-riding policy technical factors rather than a reappraisal of sconomic fundamentals. After all, the only optimistic news to come out of the US inthis period was better than a resease a period of more widespread interventionism by contracted and the use of the composition of the US inthis period was better than a resease a period of more widespread interventionism by contracted and the use of the use of the use of the composition of the use o	•				
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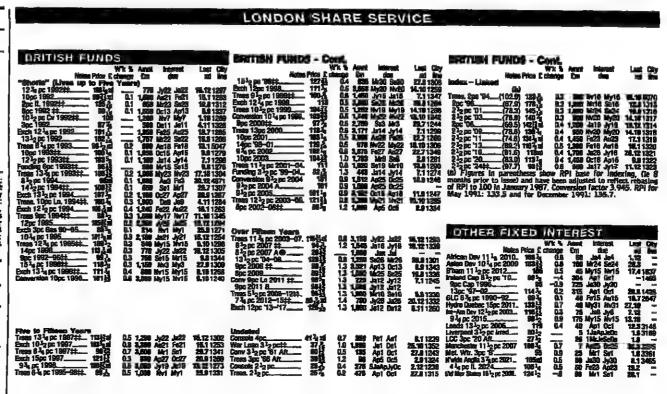
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The second secon	Norway (25) Singapore (38) South Africa (81)	224,35 +	7.9 181.08 2.1 187.23 4.7 217.50	155.45 180.74 208.98	161.21 187.44 217.74	184.73 170.69 188.49	+ 13.8 +4.1 +7.8	1.58 2.04 2.66	165.67 225.21 253.32	155.31 189.66 217.54	150.53 182.65 209.49	156.18 189.60 217.35	160.60 170.51 185.19	223.24 225.21 271.99	157.08 151.63 173.00	189.54 160.73 173.92
	Spain (52)	154.15 -	1.4 128.85 2.3 154.58	124.20 149.23	128.79 154.75	118.71 159.86	+3.6	4.66 2.79	153.87 167.88	129.58 153.17	124.79 147,51	129.47 153.05	119.85 158.93	171.12 204.12	131.51 146.60	142.83 164.22
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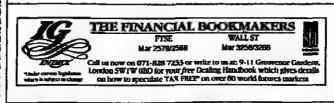
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Courage of a Russian reformer

Leyla Boulton on Yegor Gaidar, the man with the gargantuan task of reshaping the economy

here are a lot of risk fac-tors, but they don't guarantee us a fatal blow." This is how Mr Yegor Gaidar, the first Russian leader rather than talk about it, calmly sums up his terrifying

Indeed, the first quality which strikes you about this short, balding, 35-year-old economist, who is deputy prime minister in charge of economic reform, is his steely courage. A superpower bris-tling with nuclear weapons has collapsed, production is in free-fall, byperinflation looms, the army is large and hungry, and he has very little time to switch the country to a market

I feel like a chess player who is not only playing a very difficult match, but who is also surrounded by other players who may at any time sweep my pieces off the board," this former journalist told the Foreign Correspondents' Associa-tion in Moscow over dinner

There are ambitious politicians waiting in the wings to exploit the unpopularity of his reforms for personal gain. Some of the country's best economists - including Mr Nikolai Petrakov and Mr Grig-ory Yavlinsky, who themselves were unable to achieve any results while advising Mr Gorbachev - have sourly rallied

And with the west still nos-talgic about Mr Gorbachev and the union, western states may be tragically late in throwing their full weight behind Presi-dent Boris Yeltsin's courageous and able government.

A former economics com-mentator for Pravda, the Communist party daily. Mr Galdar is one of a group of talented young economists who were Shatalin, the veteran economist and author in 1990 of the 500-day plan for radical reform.

A scion of the Soviet estab-lishment - his grandfather was a popular author of children's books and his father a rear-admiral - Mr Gaidar used his privileged position to spend much of his career studying ways of abandoning the sys-tem, before his rapid rise to the

Although some of the criticism by fellow economists is sour grapes, Mr Gaidar himself is aware that his reforms are far from perfect. But he says simply that there is no alternative, and he is no doubt right. "After a lengthy period of populist policies which led this economy towards full collapse,

en days ago. President François Mitterrand of France suggested that the 12 European Community countries should develop a

joint doctrine on nuclear weap-

ons. He did not say why they needed a joint nuclear doc-

trine, and he declined to say what it should consist of. But

he declared that this would

"very quickly" become a signif-icant issue in the building of a

European defence. This kind of talk, which is

both provocative and evasive, challenging but enigmatic, is a

The president is manifestly

suggesting the opening-up of the long-guarded treasure of

French national independence

in nuclear policy. Yet he

makes the suggestion so

obliquely and moves on so quickly, that the casual

observer is not sure whether the diaphanous veil fluttered

aside for a moment or two, nor, if it did, whether what was

vealed was worth seeing. On the face of it, the sugges-

tion is a reckless provocation at the heart of the French body

politic. More than 25 years ago, France walked out of the inte-

grated structure of Nato, and for an even longer period it has proclaimed that its nuclear

arsenal is independent from those of its allies. This insis-

those of its alies. This insis-tence on independence may have played a key role in main-taining popular support for France's nuclear role; it has

een a constant feature of the stock-in-trade of all mainline

politicians for a generation.

Deliberately to suggest the development of a European

nuclear doctrine, therefore.

would seem foolhardy and pre-mature. Mr Mitterrand's imme-

diate need is popular support

we are having to take responsi-bility for changing course and adopting harsh measures," he says with a suave smile. "We cally profitable."

The state can no longer

afford to keep up with food subsidies because producer prices are out of control. It cannot print any more money without totally destroying the currency. The financial crisis is too pressing to wait for structural reforms, which should have been started a few years ago by predecessors who preferred to talk about market reforms rather than act on

them.
Endowed with a sort of Levantine charm - his oriental sounding surname is a nam de guerre picked up by an ancestor – Mr Gaidar has had to acquire basic survival skills quickly. For somebody who has never been in politics before, he has learned fast. After a first gaffe - when he declared that the present cantral bank chief would be replaced before he had even

agreed to go - Mr Gaidar is polite and tactful about everyone, and that includes Mr Ru lan Khasbulatov, the thuggish parliamentary chairman who has taken no such pains when

attacking him.

Although still a little clumsy in public, Mr Gaidar is articulate and endowed with a biting sense of humour and a coolly rational mind. Almost comically dwarfed by

the rostrum from which he defended his policies in parliawarned deputies that the greatest threat to his reforms was

He said that it would be panic to reimpose price con-trols, loosen credit policy. increase public spending, give in to limitless pay claims and lower taxes at a time when financial stabilisation was a

key priority.
With price liberalisation under way, the government is now getting to gripe with pri-vatisation and the next stages of financial stabilisation (including a tight budgetary and monetary policy). The gov-ernment also has to deal with the defence industry's conver-sion to civilian uses - defence procurement this year is down to 15 per cent of last year's

The task is gargantuan, but not hopeless. The Russian peo-ple, exhausted by five years of wavering, may well give this government a chance, simply

IAN DAVIDSON

on Europe

and formal ratification for the

Maastricht treaties on economic and political union. These treaties already call for

far-reaching shifts of national sovereignty between France

and the emerging federal struc-tures in Europe. They do not

explicitly require any early change in French nuclear doc-

trine; so it seems gratuitous to give the national nuclear con-

is absolutely necessary.

That, at least, was what I thought when I read his

speech; it appears I was wrong. Since he spoke, there has been

almost no reaction from the political establishment in

France. One choleric protest came from Mr Jacques Baumel,

an unreconstructed Gaullist politician of the old school; but

it turned out that he had mis-

understood what President Mitterrand had said. By con-

trast, Mr Bernard Bosson of the pro-European centrist CDS

party, had not misunderstood

and warmly approved.

For the rest, President Mit-

For the rest, President Ant-terrand's tease did not stir up France's leading politicians at all – not even the top brass of the Gaullist party. Of course,

sus an extra shake before it

Mr Gaidar, who leaves his



However, they are not with-

out their domestic critics. Reproaching them for their

youth and lack of political

experience, Vice-President Alexander Rutskoi, an Afghan war hero with no knowledge of economics, recently referred to the cabinet as "little boys in

pink shorts".

The problem with Russia, as it tries to switch to market economics after decades of social-

ist planning, is that its older people tend to have the wrong kind of experience for such an

undertaking. It seems to be

only the younger generation that can adapt to both new ideas and new methods of

work - witness the rise of the young economist, Mr Yavlin-

sky, to chief Soviet economic

Such a generation gap is not new in Russia. Ivan Turgenev,

the great Russian writer, cap-

tured a similar divide in the

19th century with Fathers and

Sons, a novel contrasting the ineffectual older generation -

looking for change but tied to the old regime - and young radicals attached to western

This has produced the stri-

king sight of Mr Yeltsin, the former party boss, shielding

with his personal authority a

government whose policies he may not understand, but which

his nerve if these policies can-

not show results quickly enough; hence the feverish

ity will not exist for decades.

President Mitterrand's pro-

e has embraced intuitively.
The fear is that he will lose

strategist after the coup.

'I feel like a chess player'

government dacha at 7.30am and gets home from the office at 11.30pm, is putting every-thing into the job. "I have no news of how my family is doing because I hardly ever see

Unlike previous Communist administrations, this government is not only serious about market reforms, but competent and well-advised.

ically stood by the government he appointed last October. But the Russian government's

PERSONAL FILE

1956 Born in Moscow. 1977 Graduates in economics from Moscow State Uni-

1987 Economics editor of Kommunist periodical. Co-authors with Professor Stanislav Shatalin Social and Economic Problems of Perestroika and Economic Reforms.

1990 Economics editor of Pravda. 1991 Director of Economic

Policy Institute. 1991 Appointed Russia's deputy prime minister responsible for nomic policy.

pleas for massive financial help to achieve results - going behind humanitarian aid which will be discussed in Washington later this week - should not be discarded as in the past. Much of the government's success depends on its ability to keep the population fed with basics such as bread and to cushion it against the worst effects of reform until market mechanisms can begin to take effect.

In contrast to the chaos and back-biting of the previous administration, this govern-ment is also refreshing for its

the Cold War is over, and

nuclear deterrence no longer

makes the headlines as it once

did; so perhaps the French are less sensitive to the question of nuclear independence. What-

ever the reason, it looks as though France's national

nuclear deterrent may be on its

way to being de-sanctified. This is all to the good. There

has long been a deep contradic-tion at the heart of France's

European policy, between the

active pursuit of integration in

political and economic affairs,

and the doctrinaire refusal of integration in defence. The

contradiction has become even more stark during the past

year, after France (with Germany) openly started pressing

the case for a European defence policy, without aban-doning the traditional Gaullist rhetoric at home in relation to

These Gaullist hang-ups are

systematic way. In November, Nato endorsed the develop-

ment of a European defence role, through the creation of

"integrated and multinational

European structures", It was a historic compromise: the US

has stopped asking the French to rejoin Nato, and the French

have stopped objecting to mili-tary integration. That removed

the last obstacle to an agree-ment at Maastricht on the

objective of a European

where French nuclear weapons fitted in with Europe's defence.

It is easy to argue, like Mr Jac-ques Delors, president of the

European Commission, that French (and UK) nuclear weap-

ons should be handed over to a strong European federal

The unresolved question was

A classic Mitterrand strip-tease

unity - the result of Mr Gaidar's insistence that he should bring like-minded colleagues, "The problem is not whether many of whom are his friends,

into office with him. Their straightforward businesslike approach - "they want to create a relationship of trust with the west," as one diplomat explains - has greatly cheered western inter-

"If he lasts until next autumn that will be ideal and expects any more."

Why has Mr Gaidar taken upon himself this role of sacrificial lamb?

- for if he succeeds, he will have earned a name for himself in history, conviction not many economists have had the chance to conduct reforms that they have long known to patriotism no doubt as well.

attempts to make the reforms

not last - but how long he will last; ... how long Yeltsin is prepared to give him political support to carry out reforms before he becomes too much of a political liability," says one

enough. I don't think he

The answer is probably for a mixture of reasons: ambition

The forgotten virtue of saving

to unveil a long-term growth package in next week's State of the Union address. Judging from subsequent leaks in Washington bowever, the real-ity will fall far short of the

rhetoric.

The danger is that Mr Bush will try to buy votes by offering an array of fiscal goodies. The likely menu includes tax relief for first-time home buyers, a tax credit for children or a higher personal exemption, faster depreciation for capital equipment, lower taxes on espital gains and tax credits for medical insurance. Some of this will be offset by proposed cuts in defence spending and the means-testing of some social benefits for higher earners. But the precise details hardly matter, because Mr hardly matter, because Mr Bush's budget will be just an opening gambit: a slate on which Congressional Demo-crats and Republicans will write their demands. Since most legislators are

than Mr Bush, they are likely to reject most of the proposed cuts in spending (at least those outside defence) and press for bigger tax cuts. Unless the economy stages a spectacular recovery in the next few months, which seems highly improbable, a sizeable fiscal stimulus – perhaps \$50bn \$60bn – appears likely. It will be accompanied by pledges on all sides to cut the \$400bm defi-

cit once the recession is over.

Now indulge in a flight of fancy. Suppose Mr Bush believed his rhetoric. How could he best improve the US's long-run growth prospects? The answer is simple, dull and highly unpopular: by encourag-ing Americans to save more and spend less; by mounting a frontal attack on the nation's consumerist culture; by excorlating the prevailing "me,

now" philosophy.

By far the biggest economic problem facing the US is the abysmally low level of net national savings. Economists calculate this as the sum of household savings, business savings (ie, Increases in retained earnings) and federal, state and local budget sur-



on America

pinses. The "net" refers to the deductions needed to allow for depreciation of assets, which depreciation of assets, which counts as negative saving.

Professor John Shoven of Stanford University recently scrutinised the US savings record in a paper for the American Council for Capital Formation, a Washington think tank. He found net national savings were remarkably con-stant between 1950 and 1980 at 7-8 per cent of national income. But the ratio plunged to less

than 4 per cent in the first half of the 1980s and to only 2 per cent by the end of the decade. He attributes about 2 percentage points of the decline to the swollen budget deficits of recent years and the rest to lower savings by households and companies. There is no international precedent for a collapse of savings on this scale. The UK, for example, enjoyed a compa-rable consumer boom in the

1980s, but the sharp decline in personal savings was offset (until very recently) by an increase in public savings as into surplus. Between 1980 and 1987, the national savings rate for rich industrialised countries averaged about 9 per cent, while the Japanese savings rate was twice that at nearly 18

national savings represent the expected growth of national wealth. US wealth is about three times national income. A net savings rate of 2 per cent of gross national product (GNP) thus permits national wealth to grow by only two thirds of a percentage point a year, barely anough to keep page with US

Shoven calculates that real net wealth (or capital) per worker actually fell during the 1980s. It was at the same level in 1990 was at the same level in 1990 as in 1976. This collapse in savings — and hence in wealth creation — is a fundamental cause of the US's economic stagnation. It threatens to extinguish the American dream of steadily rising living standards.
If Mr Bush wants to improve

rate. This means abandoning all thought of tax cuts: it ough to be obvious that higher bor-rowing will not solve problems created by years of excessive deficits. Indeed, in an economy with deficit-fatigue, a Keynes-ian fiscal stimulus is unlikely to spur growth even in the short run.

The best long-term strategy would be to set a goal of increasing net national savings to, say, 10 per cent of national income, or slightly above the average for rich countries. Mr average for rich countries. Mr
Bush should seek bipartisan
support for such a target and
for an associated pledge that
federal government will do its
part to rebuild the nation's
savings. How? By striving not
merely to reduce the budget
deficit but to generate, over
time, a sizeable surplus, equivelent to perhaps 2 per cent of alent to perhaps 2 per cent of GNP. As soon as such a radical pledge became plausible long-term interest rates would fall sharply, allowing a faster recovery of private investment.

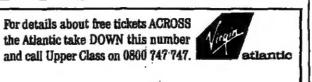
The second plank in a pro-savings policy would be a com-The most striking aspect of US taxation is the minimal reliance on consumption taxes. The US is almost alone in lacking a national value added tax The introduction of a Europe an style VAT would enable the federal government to increase taxes almost painlessly (thus moving towards its goal of a budget surplus), while spur-ring growth by lowering the effective rate of taxation on

income and capital.

Perhaps the US should now stop kidding itself and face a hard truth: it can only grow faster in the future if it consumes less of its national

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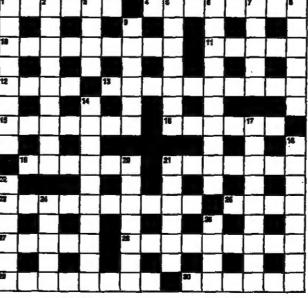
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- rand wants to start serious political discussions. The Ger-30 The navy tucks into meat in mans and British therefor need to decide what they think and what they want. Scepticism will not be enough.

posal, for the development of a European nuclear doctrine, is bolder, because it could start to happen more quickly. mind? Officials smile and shrug. If Mr Mitterrand has

something precise in mind, he must be keeping it to himself. political, not technical: the cen-tral fact is that he has, for the first time, placed the question of French nuclear weapons on the European table.

"The nuclear question is posed," says one. "We need to ask what is the future of

nuclear deterrence in Europe, after the dissolution of the Soviet enemy? There is no lon-ger a French taboo. This rein-forces the credibility of our approach to European defence; we shall be seeking the reac-tions of the British and the

It will take more than a few oblique phrases to wipe out 30 years of Gaullism, however. A senior German diplomat was sceptical: "This is new; but I'm not sure it means a lot. It is hardly likely that Mitterrand will offer to discuss nuclear targeting."
A senior UK diplomat was

even more dismissive and smug: "Mitterrand is simply signalling that he is aware of the contradictions in the French position; we do not know if there is anything more behind it. The French have a problem: we do not." My hunch is that Mr Mitter-

ACROSS

- wine initially Graves (9)
 11 A large number leaving the wood for the river (5)
 12 Seen in a line one used for
- (7) 16 Soldiers turning round in play (5)
 19 Duke's ground: an insufficient amount? (5)
 21 Eg bees buzzing around one
- 23 Clears up to grab the prize (10) 25 Seaside feature that's contemporary, we hear (4)

 37 Liable to misunderstanding
- in part (5)
 28 One tiny Lear upset not in play (2,7)
 29 Tree ring produced before Latin festival (8)
- (3.5) 2 Ad-lib is to rally outside (9) 3 Crow turns up for clothing
- agement's compliments 7 Sign when taking two from the book collection (5).
 8 Kerry's duck — out to a well-pitched ball (8).
 9 Cut church in spirit (6).
 14 The bits needed when the originals wear out (5,5).
 17 Is price on slips showing
- accuracy? (3)

 18 The gamble by two chaps is a deception (5)

 29 Member of old group to lash out when drunk, say? (7)

 21 Tin industry workplace? (6)

 22 Company and groups for 24 Supply — as clue always will (5)
 25 Material excuss could be (4)

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday February 1.

FT CONFERENCES

London, 19 February

ance to review High Definition Television strategies Europe, the US and Japan; the pros and corts of analogue and digital systems. Speakers include Dr Joan Majó from the EEC, Dr Peter Groenerboom from Philips, Mr Andrew Lippman of MIT and Dr Takashi Fujio of Matsushita. The US experience of develo HDTV services will be reviewed by Dr Joseph Flaherty of CBS.

ARI TRANSPORT IN THE ASIA-PACETIC REGION -TOWARDS THE 21ST CENTURY

Arranged in association with (ATA, the conference will examine the issues of concern to the region - mutifateralism in international air transport, the emergence of trade blocs, the problems of congestion in the air and on the ground. Speakers include: Lim Hock Sen of the Civil Aviation Authority of Singapore, Richard Albrecht of Boeing Commercial Airplane Group, Adam Brown of Airbue Industrie, Mitsuo Ando of JAL and John Ward of Clantas.

INTERNATIONAL BANKING London, 25 & 26 Feburary

Speakers at this high-level meeting will review the challenges facing the international banking community. The conference includes presentations by the World Bank; Morgan Stanley International; Banque Indosuaz; PaineWebber, National Westminster Bank; The Bank of Tokyo; Commerzbank and the Bank of England.

ESTABLISHING A PRESENCE IN JAPAN London, 4 Merch :

Amanged in association with Priority Japan, this one-day conference will focus on the strategic and practical aspects of investing in Japan, from case study experience of setting up a sales office to recruitment and property acquisition. The Rt Hon Peter Lilley MP will give the opening address and speakers include Mr Selichiro Tanaka, Japan Regional Development Corporation; Mr Richard Glordano KBE, The BOC Group and Mr Michael Perry CBE, Unitever.

THE EUROPEAN WATER INDUSTRY London, 10 & 11 Merch

Speakers taking part Include Mr David Trippler MP, Mr Laurens Jan Brinkhorst, The Rt Hon The Lord Crickhowell PC, Mr Ian Byatt, Mr William Courtney CBE and Mr Endre Almassy. Issues to be reviewed include the implications of continuing pressures to raise standards to the exacting levels demanded by the European Commission and its member states; developments in the eco regulation of the privatised UK water industry; comparison with regimes in other Western countries.

INTERNATIONAL PACKAGING AND THE ENVIRONMENT London, 23 and 24 Merch

The packaging industry throughout Europe is facing its bigges The packaging mousely introduced to their packages are what materials companies use and how their packages are What materials companies use and now steel pages of manufactured, distributed and disposed of are becoming issues of pressing importance. There are concerns too that rigid legislation could pressing importance. There are concerns you want right registenon count threaten the free flow of goods. Speakers include Mr Clemens Stroetmann, Mr Rainer Grobe, Mr Sverker Martin-Löf, Dr Hans Rausing, Dr Graham Gladden and Mr Michael Semuel,

All enquiries should be addressed to: Financial Times Conference All engineers and the second of the control of the